University Finances

A Report on University Funding in FY 2015

November 5, 2015
Today’s Information

• Composite Financial Index measure of fiscal health.
• Overview of university funds and user-friendly fund category names.
• Broad fund categories: Obligated and unobligated.
• Where we ended up on budget and revenues last year.
• Campus plans for year-end balances and what transfers were made.
Improved Financial Reporting

- The university implemented an Administrative Policy Statement (APS) outlining the reporting requirements regarding variances, carry-forwards, transfers, and fund balances.

- In addition to the items above, the Composite Financial Index (CFI) is used to monitor the financial health of the system and campuses.

- Each campus developed fund balance policies that include information on the appropriate use of fund balances and transfers. Highlights include:
  - Fund Balances must have a spending plan in place.
  - Transfers of unspent operating funds to plant funds are held there until approved for spending.
Budget and Net Position Reporting
Administrative Policy Statement

• Each campus developed a net position reporting policy which is available on our website.

• Each year, each campus provides the Board with a report that includes final budget-to-actual variances, transfers, and carry-forwards for General and Auxiliary fund groups.

• Each year, if total General fund revenues are expected to vary more than 1.5% from the original budget, the campus must provide the Board of Regents with a report on its current fiscal-year budget variance. If the campus intends to spend revenues greater than 1.5% of the original budget, then the campus must submit a Regent resolution.

• If a revised budget is approved, it will replace the original budget, and reports will be based on the revised budget.
System-wide Categories

- Obligated Funds
  - Accounts Receivable
  - Inventory and Prepaid
  - Obligated Capital in Progress
  - Service Centers
  - Risk Financing Activities
  - Faculty Startup, Cost Shares, Matches and Aid

- Unobligated Funds
  - Auxiliary Facilities Non-pledged
  - Unobligated Capital
  - Campus Designated Capital (pending Regent approval if over $2 million)
  - General Programmatic
  - Compensated Absences and Post-employment Benefits
Unobligated Funds and Obligated Capital

- Auxiliary Facilities Non-pledged
  - Example: Continuing Education
  - Auxiliaries operate like businesses
- Unobligated Capital
  - Funds held for future capital and deferred maintenance projects.
- General Programmatic
  - Available for shortfalls, leveraging grants and gifts, and strategic opportunities.
- Compensated Absences and Post-employment Benefits
  - Cost to pay out these benefits.
- Campus Designated Capital
  - Funds for projects under consideration by Regents Capital Sub-Committee (if over $2 million).
- Capital in Progress (obligated)
  - Construction projects previously approved
Timeline for Board Presentations

- November Meeting
  - Budget to actual variance report by campus
  - Carry-forward report by campus including Auxiliaries
  - Fund balance report by campus including changes

- February
  - Preliminary Budget Presentation for Next Fiscal Year
    - Current Fiscal Year Revised Budget Report (includes revenues and expenditures) by campus
    - List of Strategic Uses of Unobligated Revenues for Next Fiscal Year by campus
Financial Health, CU System-wide
Composite Financial Index (CFI)

- Developed by KPMG Accounting Firm.
- Scale is from -4 to 10.
  - A CFI score of 3 is the threshold of institutional financial health.
  - A score of less than 3 indicates a need for attention.
  - A score of greater than 3 indicates acceptable fiscal health.
- CU targets a score between 3 and 4.

Includes the Foundation. Estimated CFI without Pension Liability does not match financial statements.
Overview of FY 2014-15 Financial Activity

• Revenues exceeded the original budget by $127.3 million
  Biggest drivers of revenue variance include:
  • Boulder campus Gifts, Grants & Contracts and Nonresident Tuition ($41.3 million)
  • Anschutz campus Private Gifts and UPI ($44.6 million)

• Expenditures exceeded the original budget by $166.1 million
  Biggest drivers of expenditure variance include:
  • Anschutz campus UPI and Instruction ($104.1 million)
  • Boulder campus sponsored research ($25.4 million)

This presentation will outline the revenues, expenses, and transfers of each campus and their impacts on fund balances.
Denver | Anschutz
Fund Balances, Denver | Anschutz

- Obligated Fund Total: $403.4 million
- Unobligated Fund Total: $103.4 million
  - Auxiliary Facilities Non-pledged: $53.5 million
  - Unobligated Capital: $16.0 million
  - General Programmatic: $173.1 million
  - Campus Designated Capital: $7.0 million
  - Compensated Absences and Post-Employment Benefits: -$146.2 million
Overall Fund Balances increased by $41.7 million in FY 2015

- **Total Obligated**
  - FY 2014: $131.4M
  - FY 2015: $182.3M

- **Total Unobligated**
  - FY 2014: $112.7M
  - FY 2015: $103.7M

*Does not include UPI*
Unobligated Fund Balances, Denver | Anschutz

- Compensated Absence & Post-Empl Benefits
- Campus Designated Capital
- General Programmatic
- Unobligated Capital
- Auxiliary Facilities Nonpledged

*Does not include $221 million obligated for UPI
• Vice Chancellor Administration & Finance
  • IT equipment reserve
• Vice Chancellor Academic & Student Affairs
  • Anschutz library stacks removal
  • Denver renewal and replacement reserve
• School of Dental Medicine
  • Equipment replacement and maintenance
• School of Medicine
  • Equipment renewal needs across 22 departments.
• School of Pharmacy
  • Equipment and IT database renewal
• Central Administration
  • Emergency repairs, renovations, recruitment, and program matching funds.

• School of Medicine
  • Operating reserve
  • Departmental research and technology initiatives from ICR and royalty returns
  • Personalized medicine initiative, diversity efforts, staff and student support

• School of Pharmacy
  • Operating reserve
  • Start-up funds for vacant faculty positions
  • For faculty recruitments, research excellence incentives, bond payments and enrollment fluctuations.
Campus Designated Capital
Denver | Anschutz

- Anschutz Smart Classrooms
- Denver student technology reserve
- Bioinformatics
## Denver | Anschutz Obligated Capital In-Progress (Approved by BOR/State)

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>9th and Colorado Promissory Note</td>
<td>$13,000,000</td>
</tr>
<tr>
<td>Denver North Classroom Remodel</td>
<td>$11,300,000</td>
</tr>
<tr>
<td>Denver Student Commons</td>
<td>$5,900,000</td>
</tr>
<tr>
<td>Auraria Tivoli Theatre Renovation</td>
<td>$1,800,000</td>
</tr>
<tr>
<td>Liniger Phase 2 Renovations</td>
<td>$1,900,000</td>
</tr>
<tr>
<td>Anschutz Building 500 Remodel</td>
<td>$1,900,000</td>
</tr>
<tr>
<td>School of Medicine</td>
<td>$1,600,000</td>
</tr>
<tr>
<td>School of Pharmacy</td>
<td>$4,600,000</td>
</tr>
<tr>
<td>School of Dental Medicine</td>
<td>$1,400,000</td>
</tr>
<tr>
<td>College of Liberal Arts and Sciences</td>
<td>$560,000</td>
</tr>
<tr>
<td>Anschutz Interdisciplinary Building</td>
<td>$25,300,000</td>
</tr>
<tr>
<td>Debt Service Requirements and small projects</td>
<td>$15,300,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$84,600,000</strong></td>
</tr>
</tbody>
</table>
Revenues vs. Expenditures, Denver | Anschutz

- UPI revenues were higher than budgeted, as were tuition revenues.
- Instruction and Research expenditures exceeded budget, along with Clinical Services through UPI.
Transfers, Denver

Mandatory transfers include

• $6.9 million Debt payments for Business School, Student Commons, Lawrence Street and CU Denver Building

Voluntary transfers include

• $1.0 million capital investment for North Classroom remodel
• $1.8 million in unrestricted revenue was moved to reserves to be used for one time investments for the campus
• $1.1 million in underspending of budgets that will be used for one time investments for the campus
• $1.6 million Schools transferred out funds for faculty startups and operating reserves
Transfers, Anschutz

Mandatory transfers include

• $7.9 million Debt payments for Research Buildings and Oral Health Building

Voluntary transfers include

• $3.4 million annual transfer to Chancellor’s reserve for emergency repairs and needed space renovations, off-cycle expenditure needs, and to provide seed funding for new campus initiatives

• $3.5 million for Rocky Mountain Lion Eye Institute expansion

• $14.0 million for various projects such as IT server expansion, funding for the Colorado Clinical and Translational Sciences Institute, School of Medicine Dean search and other one time campus initiatives
<table>
<thead>
<tr>
<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>$180,327,816</td>
<td>$181,961,129</td>
<td>$1,633,313</td>
<td>0.9%</td>
</tr>
</tbody>
</table>

RESOLVED that if General Fund revenue exceeds the initial FY 2014-2015 budget by greater than 1.5 percent, the campuses shall seek approval from the president and the Board of Regents prior to spending the revenue consistent with the Budget and Net Position Internal Reporting Policy.

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>-$177,267,482</td>
<td>-$1,889,417</td>
<td>$2,804,230</td>
</tr>
</tbody>
</table>
# FY 2015-16 Expected Use of General Fund Carry-Forward, Denver Campus

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Within Threshold</strong></td>
<td></td>
</tr>
<tr>
<td>Fee revenue to be spent on approved expenditures</td>
<td>$366,676</td>
</tr>
<tr>
<td>Multi year cost share initiatives</td>
<td>$142,766</td>
</tr>
<tr>
<td>Scholarships and Financial Aid</td>
<td>$412,238</td>
</tr>
<tr>
<td>Business Faculty overloads</td>
<td>$381,941</td>
</tr>
<tr>
<td>School of Education lecturer costs</td>
<td>$173,540</td>
</tr>
<tr>
<td>Recruitment of faculty and staff positions</td>
<td>$250,609</td>
</tr>
<tr>
<td>Support for Faculty and staff development, training and travel</td>
<td>$278,516</td>
</tr>
<tr>
<td>Hire consultants to implement a customer survey for the Administrative</td>
<td>$30,000</td>
</tr>
<tr>
<td>Prioritization project</td>
<td></td>
</tr>
<tr>
<td>Lawrence Street Center 14th floor bathrooms to make them ADA compliant</td>
<td>$50,000</td>
</tr>
<tr>
<td>Temporary positions in Central Services &amp; Administration</td>
<td>$155,000</td>
</tr>
<tr>
<td>New initiatives such as the Integrated Library System for the Auraria</td>
<td>$562,944</td>
</tr>
<tr>
<td>Library, Auraria library subscriptions, exploring High Impact Education</td>
<td></td>
</tr>
<tr>
<td>Practices to enhance the undergraduate experience, Title IX training and</td>
<td></td>
</tr>
<tr>
<td>campaign launch</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$2,804,230</td>
</tr>
</tbody>
</table>
### FY 2014-15 Expected Use of the Auxiliary Carry-Forward, Denver Campus

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Denver campus auxiliaries did not have a surplus to carry forward in FY 2014-15</td>
<td>n/a</td>
</tr>
</tbody>
</table>
General Fund Revenues at the Anschutz Campus exceeded 1.5% of the General Fund budget due to revenues for the Center for Personalized Medicine and Biomedical Informatics. These revenues are dedicated exclusively to the Center and are not available for other General Fund purposes.

<table>
<thead>
<tr>
<th>FY 2014-15 Revenue Budget</th>
<th>FY 2014-15 Actual Revenue</th>
<th>$ Difference</th>
<th>% Difference*</th>
</tr>
</thead>
<tbody>
<tr>
<td>$229,380,877</td>
<td>$237,730,480</td>
<td>$8,349,603</td>
<td>3.6%</td>
</tr>
</tbody>
</table>

RESOLVED that if General Fund revenue exceeds the initial FY 2014-2015 budget by greater than 1.5 percent, the campuses shall seek approval from the president and the Board of Regents prior to spending the revenue consistent with the Budget and Net Position Internal Reporting Policy.

<table>
<thead>
<tr>
<th>FY 2014-15 Actual Revenue</th>
<th>$237,730,480</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2014-15 Expenditures and Mandatory Transfers</td>
<td>-$211,696,090</td>
</tr>
<tr>
<td>FY 2014-15 Voluntary Transfers</td>
<td>-$21,723,936</td>
</tr>
<tr>
<td>FY 2014-15 Carry-Forward</td>
<td>$4,310,454</td>
</tr>
</tbody>
</table>

* General Fund Revenues at the Anschutz Campus exceeded 1.5% of the General Fund budget due to revenues for the Center for Personalized Medicine and Biomedical Informatics. These revenues are dedicated exclusively to the Center and are not available for other General Fund purposes.
### FY 2015-16 Expected Use of General Fund Carry-Forward, Anschutz Campus

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Within Threshold</strong></td>
<td></td>
</tr>
<tr>
<td>Fee revenue to be spent on approved expenditures</td>
<td>$73,591</td>
</tr>
<tr>
<td>Facilities and Administration (Yearend Grant Funds)</td>
<td>$1,116,733</td>
</tr>
<tr>
<td>Scholarships and Financial Aid</td>
<td>$149,932</td>
</tr>
<tr>
<td>One time expenditures for faculty startups, recruitment and development</td>
<td>$370,608</td>
</tr>
<tr>
<td>Salary and benefits to hire additional staff to meet the sterilization and infection control needs of the School of Dental Medicine</td>
<td>$123,782</td>
</tr>
<tr>
<td>Funding to be used for new research initiatives, student services, and admissions</td>
<td>$879,556</td>
</tr>
<tr>
<td>Funding to be used for multi year cost share initiatives</td>
<td>$454,187</td>
</tr>
<tr>
<td>Funding to be used for temporary positions in the Graduate School</td>
<td>$158,589</td>
</tr>
<tr>
<td>Funding to be used for renovations and remodeling required for new hires, one time operating departmental expenditures, Area Health Education Center housing</td>
<td>$983,476</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$4,310,454</td>
</tr>
</tbody>
</table>

**Beyond Threshold**

General Fund Revenues at the Anschutz Campus exceeded 1.5% of the General Fund budget due to revenues for the Center for Personalized Medicine and Biomedical Informatics. These revenues are dedicated exclusively to the Center.
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>University Physicians Inc. (UPI)</td>
<td>$42,310,999</td>
</tr>
<tr>
<td>GME health benefit reserve for medical residents, which provides a</td>
<td>$1,940,993</td>
</tr>
<tr>
<td>contingency for unexpectedly high claims.</td>
<td></td>
</tr>
<tr>
<td>School of Dental Medicine international program support</td>
<td>$588,124</td>
</tr>
<tr>
<td>School of Pharmacy program support</td>
<td>$2,296,781</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$48,146,664</strong></td>
</tr>
</tbody>
</table>
Boulder Campus
Fund Balances, Boulder

- Obligated Fund Total: $272.5 million
- Unobligated Fund Total: $98.5 million
  - Auxiliary Facilities Non-pledged: $51.2 million
  - Unobligated Capital: $36.5 million
  - General Programmatic: $124.1 million
  - Campus Designated Capital: $27.5 million
  - Compensated Absences and Post-Employment Benefits: -$140.8 million
Fund Balances, Boulder

Overall Fund Balances increased by $23.8 million in FY 2015

- Total Obligated
  - FY 2014: $98.5 M
  - FY 2015: $272.5 M
  - Increase: $174 M

- Total Unobligated
  - FY 2014: $143.9 M
  - FY 2015: $203.2 M
  - Increase: $59.3 M

Total Unobligated
Total Obligated

FY 2014 FY 2015
$203.2 M
$143.9 M
$272.5 M
$98.5 M
Auxiliary Facilities, Non-pledged, Boulder

- Continuing Education operating reserve
- Campus Cogeneration Renewal and Replacement and new power plant
- Academic Operating and Renewal and Replacement
- Required debt-coverage reserves
Unobligated Capital, Boulder

- Indirect Cost Recoveries
  - For research infrastructure
  - Future Buildings
- Capital Projects
  - Engineering & Applied Sciences
  - Data Center completion
General Programmatic, Boulder

- Academic/Technology Infrastructure
  - Student-centered investments
- Arts & Sciences Enhancements
- Provost, Centers and Institutes
  - Matching Funds
  - Leverage external donations and grants
- Student Services
- Deferred Maintenance
- School and College Projects
  - Business
  - Biofrontiers
  - Engineering
Campus Designated Capital, Boulder

- Aerospace Engineering
- Security Infrastructure
### Boulder Obligated Capital In-Progress

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Debt Reserve</td>
<td>$25,700,000</td>
</tr>
<tr>
<td>Capital Asset Management Plan</td>
<td>$55,500,000</td>
</tr>
<tr>
<td>Distribution Center acquisition</td>
<td>$10,000,000</td>
</tr>
<tr>
<td>ESCO/Capital Projects</td>
<td>$16,900,000</td>
</tr>
<tr>
<td>Construction in Progress and other small projects*</td>
<td>$45,100,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$153,200,000</strong></td>
</tr>
</tbody>
</table>

*Includes Ekeley Sciences, North South Bikeway, and Atmospheric Chemistry Lab.*
• Federal Research and Auxiliary Fund revenues were higher than budgeted.

• Research expenditures were higher than budgeted, as were Auxiliary facilities due to the purchase of Wilderness Place.
Transfers, Boulder

- The campus adopted a new policy on unrestricted net position, which resulted in voluntary transfer activity for planned future expenses. These transfers do not reflect an increase in net assets but rather the amount of transfer activity throughout the year.

- Most common future expenditure needs identified are:
  - Minor renovation and repairs in department spaces, start-up package commitments, research infrastructure (seed, facility and lab upgrades, cost sharing), financial aid obligations, future capital investments both deferred maintenance and new capital, bond covenant reserves, Equipment replacement, Enrollment funding reserves and investments, and new technology investments.
Transfers, Boulder

Mandatory transfers include:

- Principal and Interest payments for debt-financed facilities, FY 2015 total $50.5 million
  - $4.4 million – Systems Biotechnology Building
  - $3.2 million – Athletics Skybox: $3.2 million
  - $682,000 – Athletics Volleyball/Basketball Practice Facility
  - $407,000 – Center for Innovation and Creativity (CINC)
  - $17.1 million – Residence Hall Renovations
  - $6.1 million – Housing and Dining, non-Residence Hall (ESCOs,C4C)
  - $1.5 million – LASP
  - $1.2 million – Parking and Transportation, C4C garage
  - $4.5 million – Recreation Center Expansion
  - $418,000 – Recreation Fields
  - $1.0 million – Space Science Center (SPSC)
  - $1.9 million – University Memorial Center Expansion
  - $6.6 million – Academic Facilities (Capital Construction Fee)
  - $1.3 million – Law Bond Ladder
Transfers, Boulder

Voluntary transfers include:

• Transfers related to operations, FY15 total $91.8 million
  
  • ($196,000) – Pooled Interest Earnings (PIE)
  • $1.4 million – Debt Service reserves
  • ($7.7 million) – Transfers In from Other Campuses (Initiative Funds, Advancement)
  • $1.1 million – Transfers Out to Other Campuses (Crnic Institute, CU in DC)
  • $238,000 – Research Initiatives, Startup Funding and Program Support
  • $7.2 million – Housing & Dining Services remodeling (UMC, paving, HVAC, etc.)
  • $8.4 million – Wilderness Place Purchase and Renovation
  • $13.5 million – Future Capital Commitments (CAMP, ESCOs, Deferred Maintenance)
  • $2.5 million – Enrollment Contingency
  • $2.0 million – Chancellor’s Initiatives

Additional items on following page.
Transfers, Boulder

Voluntary transfers (continued):

- $3.5 million – Educational Property Capital Renewal
- $6.5 million – FY15 Graduate Tuition Remission
- $5.9 million – Carlson CAMP Project
- $24.8 million – Campus Building and Infrastructure Repairs and Upgrades
- $9.5 million – Continuing Education Building Renovation, R&R, Outreach
- $4.5 million – Center for Advanced Engineering and Technology Education (CAETE)
- $2.2 million – Future Financial Aid Commitments
- $1.3 million – Utilities Reserve
- $3.3 million – Cash Balance Transfers to Plant
- $1.9 million – Capital Asset Depreciation
### Boulder Revenue Above/Below Threshold FY 2014-15

<table>
<thead>
<tr>
<th>FY 2014-15 Revenue Budget</th>
<th>FY 2014-15 Actual Revenue</th>
<th>$ Difference</th>
<th>% Difference*</th>
</tr>
</thead>
<tbody>
<tr>
<td>$642,122,288</td>
<td>$663,519,498</td>
<td>$21,397,210</td>
<td>3.3%</td>
</tr>
</tbody>
</table>

RESOLVED that if General Fund revenue exceeds the initial FY 2014-2015 budget by greater than 1.5 percent, the campuses shall seek approval from the president and the Board of Regents prior to spending the revenue consistent with the Budget and Net Position Internal Reporting Policy.

<table>
<thead>
<tr>
<th>FY 2014-15 Actual Revenue</th>
<th>$663,519,498</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2014-15 Expenditures and Mandatory Transfers</td>
<td>-$615,245,260</td>
</tr>
<tr>
<td>FY 2014-15 Voluntary Transfers</td>
<td>-$47,679,498</td>
</tr>
<tr>
<td>FY 2014-15 Carry-Forward</td>
<td>$594,740</td>
</tr>
</tbody>
</table>
## FY 2015-16 Expected Use of the Carry-Forward, Boulder

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Within Threshold</td>
<td></td>
</tr>
<tr>
<td>Outstanding General Fund accounts payable</td>
<td>$595,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$595,000</strong></td>
</tr>
</tbody>
</table>
### FY 2015-16 Expected Use of the Auxiliary Carry-Forward, Boulder Campus

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reinvestment of Cogeneration utility carry-forward for future debt payments</td>
<td>$2,235,595</td>
</tr>
<tr>
<td>Buy-down of future fringe benefit increase</td>
<td>$1,873,883</td>
</tr>
<tr>
<td>Dining Services will redirect unspent Baker Hall renovation funding toward</td>
<td>$5,600,000</td>
</tr>
<tr>
<td>Williams Village dining and community center</td>
<td></td>
</tr>
<tr>
<td>Dining Services consolidation of UMC and HDS food services</td>
<td>$4,000,000</td>
</tr>
<tr>
<td>Research Property Services</td>
<td>-$6,242,325</td>
</tr>
<tr>
<td><strong>Total</strong> (represents one-time uses of fund balance)</td>
<td><strong>$7,467,153</strong></td>
</tr>
</tbody>
</table>
Composite Financial Index, Boulder

FY 2013: 2.88
FY 2014: 2.43
FY 2015: 2.41
Colorado Springs Campus
Fund Balances, UCCS

- Obligated Fund Total: $11.9 million
- Unobligated Fund Total: $15.3 million
  - Auxiliary Facilities Non-pledged: $8.6 million
  - Unobligated Capital: $2.9 million
  - General Programmatic: $20.1 million
  - Campus Designated Capital: $1.0 million
  - Compensated Absences and Post-Employment Benefits: -$17.3 million
Fund Balances, Colorado Springs

Overall Fund Balances increased by $7.1 million in FY 2015

- Total Obligated:
  - FY 2014: $6.1 M
  - FY 2015: $11.9 M
- Total Unobligated:
  - FY 2014: $14.0 M
  - FY 2015: $15.3 M
Unobligated Fund Balances, Colorado Springs

- Compensated Absence & Post-Empl Benefits
- Campus Designated Capital
- General Programmatic
- Unobligated Capital
- Auxiliary Facilities Nonpledged

Millions

FY 2014
FY 2015
Auxiliary Facilities Non-pledged, UCCS

- Extended Studies
  - Reserve for operating fluctuations
- Campus Operations
  - Address School and College operating needs
Unobligated Capital, UCCS

- Chancellor
  - Strategic Investments
- Information Technology
  - Storage Area Network upgrade
- Vice Chancellor Administration & Finance
  - Small remodeling projects, capital renewal, and other program support
General Programmatic, UCCS

- General Fund Carry-forward fund balance
  - Financial Aid, F&A Return
  - One-time department needs
- Campus Reserves
  - Enrollment management, Strategic Program initiatives
- Campus Emergency Reserve
- Academic Affairs
  - Strategic Investments
  - Professional Development funds
- IT Reserves
  - Student IT replacement
- Salary Reserve
# Capital In-Progress, UCCS

## UCCS Obligated Capital In-Progress (Approved by BOR/State)

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Internal loan</td>
<td>$1,100,000</td>
</tr>
<tr>
<td>Debt Service Fund</td>
<td>$8,200,000</td>
</tr>
<tr>
<td>Capital Construction Fund</td>
<td>$8,700,000</td>
</tr>
<tr>
<td>Construction in Progress offset*</td>
<td>($15,200,000)</td>
</tr>
<tr>
<td>General Fund Debt Service</td>
<td>($4,000,000)</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>$100,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>($1,100,000)</strong></td>
</tr>
</tbody>
</table>

*Includes Stanton Parking Garage, Recreation Center Expansion, and Alpine Valley Housing projects.*
Revenues vs. Expenditures, UCCS

- Tuition and fee revenue were in line with budget, while expenditures were below.
- Research expenditures were higher than budgeted, while Financial Aid was lower than budgeted.
Transfers, UCCS

**Mandatory transfers include debt service payments for:**
- Lane Center $341,000
- Academic Office Building $614,000
- Osborne Center $960,000
- Ent Center for the Arts (temporary use for North Nevada infrastructure) $764,000

**Voluntary transfers include:**
- Chancellor’s Strategic Initiatives $1,300,000 (includes salary pool initiatives)
- Enrollment Contingency $360,000
- IT – campus computer refresh/reserves $1,200,000
- Campus department reserves $353,000
- Campus reserves and one-time initiative funding $2,600,000
## Colorado Springs Revenue Above/Below Threshold FY 2014-15

<table>
<thead>
<tr>
<th>FY 2014-15 Revenue Budget</th>
<th>FY 2014-15 Actual Revenue</th>
<th>$ Difference</th>
<th>% Difference*</th>
</tr>
</thead>
<tbody>
<tr>
<td>$123,469,642</td>
<td>$123,402,558</td>
<td>($67,084)</td>
<td>-0.1%</td>
</tr>
</tbody>
</table>

RESOLVED that if General Fund revenue exceeds the initial FY 2014-2015 budget by greater than 1.5 percent, the campuses shall seek approval from the president and the Board of Regents prior to spending the revenue consistent with the Budget and Net Position Internal Reporting Policy.

<table>
<thead>
<tr>
<th>FY 2014-15 Actual Revenue</th>
<th>$123,402,558</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2014-15 Expenditures and Mandatory Transfers</td>
<td>-$117,051,233</td>
</tr>
<tr>
<td>FY 2014-15 Voluntary Transfers</td>
<td>-$5,882,370</td>
</tr>
<tr>
<td>FY 2014-15 Carry-Forward</td>
<td>$468,955</td>
</tr>
</tbody>
</table>
**FY 2015-16 Expected Use of the Carry-Forward, UCCS**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Within Threshold</strong></td>
<td></td>
</tr>
<tr>
<td>Institutional Aid</td>
<td>$468,995</td>
</tr>
<tr>
<td><strong>Beyond Threshold</strong></td>
<td>N/A</td>
</tr>
<tr>
<td>Description</td>
<td>Amount</td>
</tr>
<tr>
<td>-----------------------------------------------------------------------------</td>
<td>--------</td>
</tr>
<tr>
<td>Colorado Springs campus auxiliaries did not have a surplus to carry forward in FY 2014-15</td>
<td>n/a</td>
</tr>
</tbody>
</table>
Composite Financial Index, Colorado Springs

FY 2013: 1.11
FY 2014: 1.06
FY 2015: 1.26
System Administration
Fund Balances, System Administration

- Obligated Fund Total: $18.0 million
- Unobligated Fund Total: $74.8 million
  - Auxiliary Facilities Non-pledged: $11.6 million
  - Unobligated Capital: $0.0 million
  - General Programmatic: $11.5 million
  - Designated Capital: $57.0 million
  - Compensated Absences and Post-Employment Benefits: -$5.3 million
Fund Balances, System Administration

Overall Fund Balances increased by $19.1\text{*} million in FY 2015
(*does not include PERA liability of $1.0 billion due to GASB change)

- Total Obligated
  - FY 2014: $18.0 M
  - FY 2015: $32.8 M

- Total Unobligated
  - FY 2014: $74.8 M
  - FY 2015: $41.0 M
Unobligated Fund Balances, System Administration

- Compensated Absence & Post-Empl Benefits
- Campus Designated Capital
- General Programmatic
- Unobligated Capital
- Auxiliary Facilities Nonpledged

FY 2014 FY 2015

 Millions

- $10 $10 $30 $50 $70

Office of the Vice President for Budget and Finance
Auxiliary Facilities Non-pledged, System Administration

- Employee Services
- Procurement Service Center
- Legal Services
General Programmatic, System Administration

- President’s Initiatives
- Emergency Reserve
Campus Obligated Capital, System Administration

- UCB SysBio Academic Wing
- UCCS North Nevada Infrastructure
- UCD North Classroom Renovation
- UCD Gates, Regenerative Medicine
- Advancement
Revenues vs. Expenditures, System Administration

- Revenues were higher than budgeted due to higher than expected Investment Earnings.
- Expenditures were slightly lower than budgeted due to vacancy savings.
Transfers, System Administration

- Transfers include:
  - $15.2 million transfer to campuses for Advancement operations.
  - $20.7 million transfer for campus initiatives including Denver South, Boulder Student Persistence, UCCS infrastructure, and Anschutz diversity.
  - $6.2 million for System Administration coordinated upgrade project for finance and human capital technology upgrade.
  - Various system coordinated payments for Liability Insurance and the campus portion of University Counsel, Employee Services, University Information Systems and Outreach expenditures.
## System Administration Revenue Above/Below Threshold
### FY 2014-15

<table>
<thead>
<tr>
<th>FY 2014-15 Revenue Budget</th>
<th>FY 2014-15 Actual Revenue</th>
<th>$ Difference</th>
<th>% Difference*</th>
</tr>
</thead>
<tbody>
<tr>
<td>$44,284,751</td>
<td>$44,781,580</td>
<td>$496,829</td>
<td>1.1%</td>
</tr>
</tbody>
</table>

RESOLVED that if General Fund revenue exceeds the initial FY 2014-2015 budget by greater than 1.5 percent, the campuses shall seek approval from the president and the Board of Regents prior to spending the revenue consistent with the Budget and Net Position Internal Reporting Policy.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$44,781,580</td>
<td>$0</td>
<td>$976,685</td>
</tr>
<tr>
<td></td>
<td>-$43,804,895</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Office of the Vice President for Budget and Finance
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1800 Grant Street Space Needs</td>
<td>$348,000</td>
</tr>
<tr>
<td>Visual Compliance License Renewal</td>
<td>$36,000</td>
</tr>
<tr>
<td>Oracle Operational Data Store</td>
<td>$426,000</td>
</tr>
<tr>
<td>IT Security Software</td>
<td>$114,000</td>
</tr>
<tr>
<td>Various Small Requests</td>
<td>$52,685</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$976,685</strong></td>
</tr>
</tbody>
</table>
FY 2014-15 Expected Use of Auxiliary Carry-Forward, System Administration

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>President’s Initiatives (Treasury earnings)</td>
<td></td>
</tr>
<tr>
<td>UCB SysBio Academic Wing</td>
<td>$3,000,000</td>
</tr>
<tr>
<td>UCCS North Nevada Infrastructure</td>
<td>$4,000,000</td>
</tr>
<tr>
<td>UCD North Classroom Renovation</td>
<td>$10,000,000</td>
</tr>
<tr>
<td>UCD Gates, Regenerative Medicine</td>
<td>$3,000,000</td>
</tr>
<tr>
<td>Advancement</td>
<td>$1,900,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$21,900,000</strong></td>
</tr>
</tbody>
</table>
Questions?