Background
Under Regent Policy, all employees are entrusted with the responsibility of preserving university resources and using those resources in a prudent manner for their designated purposes, as prescribed by policies, laws, regulations, and rules, and contracts, grants and donor restrictions [Regent Policy 13-R.III]. In addition, if an affiliate’s employee agrees to conduct fiscal transactions on behalf of the University as a resulting condition of her or his duties, this responsibility applies to all affiliate fiscal staff in conducting the university’s fiscal transactions. Furthermore:

- As public employees, employees are obligated to comply with the code of ethics established in state law [C.R.S. 24-18-101 through 24-18-105, and 24-18-108 through 24-18-110].
- State criminal statutes provide criminal sanctions for employees who fail to disclose a conflict of interest [C.R.S. 18-8-308]; misuse official information [C.R.S. 18-8-402]; engage in official misconduct [C.R.S. Section 18-8-404 and 405]; or embezzle public property [C.R.S. Section 18-8-407].
- If the fiscal transaction involves university funds that were received from a federal sponsor, employees and affiliate fiscal staff must comply with applicable federal regulations and may be subject to sanctions detailed therein.

The requirements of employee conduct are listed below.¹

I. Professional Values
Employees should demonstrate the following behaviors in carrying out fiscal transactions:

- Accord respect to themselves and to others;
- Exhibit commitment to both the University and the organizational unit;
- Accept responsibility;
- Strive to enhance their own capabilities; and,
- Display the highest ideals of honor and integrity in all public and personal relationships in order to merit the respect, and inspire the confidence, of the public being served.

II. Employment Responsibilities
Employees shall be responsible for the following actions in the performance of their duties and responsibilities:

- Know and support the university’s and organizational unit’s operational plans;
- Exercise prudence and integrity in the management of university resources in their custody and in all fiscal transactions in which they participate;
- Diligently follow all lawful instructions while using professional judgment and reasonable care, and exercising only the authority granted;
- Act in a competent manner and in compliance with applicable policies, laws, regulations, and rules, and contracts, grants, and donor restrictions;
- Not knowingly be party to or condone fiscal misconduct; report potential or perceived fiscal misconduct, conflicts of interest, and research misconduct, as required by university policy; and cooperate fully in the investigation of any misconduct;²
- Not knowingly sign, subscribe to, or permit the issuance of any financial statement or report that contains any material misstatement or that omits any material fact;
- Prepare or present financial information as required by university policies; and,
- Protect privileged or confidential information to which they have access by virtue of their position.

¹ The use of the word should indicates a guideline or standard that employees strive to meet, whereas the use of the word shall indicates a requirement that employees must meet.
² See Administrative Policy Statements Fiscal Misconduct Reporting, Conflicts of Interest and Commitment, and Misconduct in Research and Authorship.
III. Conflicts of Interest

Employees shall comply with the following requirements so as to actively avoid conflicts between personal and university interests:

- Discharge their duties in the best interest of the University and in such a manner that their professional judgment in administration, management, instruction, research, and other professional activities is not affected by any outside financial or personal interest, whether directly or indirectly through immediate family members;
- Accord the University their primary professional loyalty;
- Disclose all potential or perceived conflicts of interest or commitment, as required by university policy; and,
- Conduct their affairs so that they shall not derive private gain from their association with the University except as provided by Regent or university policies. This includes but is not limited to:
  - Not assisting any person or organization for a fee, contingent fee or other compensation in obtaining any contract, license or other economic benefit from the University;
  - Not receiving substantial compensation from others for performance of university duties. (Substantial compensation does not include consumable items such as tickets, tokens or meals.);
  - Not using university resources for personal gain except as authorized by university policy.
Furthermore, employees should strive to avoid the appearance of conflicts of interest as described above.

IV. Procurement-Specific Responsibilities

Employees who purchase goods or services, or are otherwise involved in the University purchasing process, shall further demonstrate the following behaviors:

- Conduct all purchasing activities in accordance with policies, laws, regulations, and rules (including the University’s Procurement Rules), and contracts, grants, and donor restrictions, while remaining alert to and advising the University regarding the legal ramifications of purchasing decisions;
- Not solicit or accept money, loans, credits, or prejudicial discounts, and avoid the acceptance of gifts, entertainment, favors, or services from present or potential suppliers which might influence or appear to influence purchasing decisions; and,
- Provide an environment in which all business concerns – large or small, majority- or minority-owned – are afforded an equal opportunity to compete for university business.

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3 To understand campus requirements related to disclosure by officers, see the Finance Procedural Statement Officer Disclosure of Interests.

4 All compensation is considered substantial when carrying out a procurement-related process. When the situation does not involve carrying out a procurement-related process, substantial is a personal measurement or threshold to gauge the significance of the compensation based on what a reasonable person would customarily apply to other individuals with comparable personal financial resources.