

FOUR CAMPUSES UNITED
ALL FOUR: COLORADO

FY 2016-17 Budget Proposals

February 19, 2016



University of Colorado

Boulder | Colorado Springs | Denver | Anschutz Medical Campus

Summary



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Putting the Punch line First

- Proposed tuition increases between 3.00% and 5.00%.
- Two Tuition Options at Boulder:
 - Tuition commitment set at 3 percent increases for the next four years.
 - Create resident undergraduate guaranteed tuition for four years.
- Merit pool between 1.6% and 2%.
- State funding cuts result in lost opportunities.
- Denver cutting budget while investing areas of opportunity.
- Modest enrollment increases overtime.



Tuition & Fee Increases

- 2.79% - CU Boulder
or
- 4.48% - CU Boulder
- 4.62% - UCCS
- 3.38% - CU Denver
(lower division)
- 0.19% - CU Denver
(upper division)



Merit Pool

- 2.0% - CU Boulder
- 2.0% - CU Anschutz
- 1.6% - UCCS
- 1.6% - CU Denver
(one time)



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Impact of State Cuts

- Lower Merit Pool
- Less for deferred maintenance
- Cutting budgets to keep tuition low



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Denver Cutting and Reprioritizing

- Keeping tuition increase small top priority
- Balancing with \$7.0 million in cuts
- Increasing strategic initiatives by \$2.6 million



Overview



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Mandatory Costs

- Classified compensation pursuant to state policy;
- Classified staff benefits pursuant to state policy;
- Professional staff PERA (AED & SAED) change required by law;
- Operating, utilities and insurance required increases; and
- Inter-Campus Cost Allocation (ICCA) supports system operations.



Summary of Presentation

- Mandatory spending is identified and budget options have been developed.
- Budget and tuition decisions will be made in the Spring.
- Leadership recommends adopting the budget scenario based on the ultimate state funding level in FY 2016-17.
- Main spending areas vary by scenario but include:
 - Mandatory;
 - Compensation; and
 - Strategic initiatives.



Scenario A, Scenario B, Scenario C

FY 2016-17		Scenario A	Scenario B	Scenario C
State Funding	Higher Ed Share	-\$20 million	\$0	\$40 million
	CU Share	-\$4 million	\$1.6 million	\$13 million
Compensation	UCCS & Denver**	1.6%	2.0%	3.0%
	Anschutz & Boulder	2.0%	2.0%	3.0%
	System	1.73%	1.77%	2.65%

**Denver rates are non-base building and are a one-time award pool.



Compensation and Benefits

Mandatory*: No salary increase

Scenario A : Denver** & UCCS 1.6% Boulder and Anschutz 2.0%

		Classified Salaries	Classified Benefits	Non Classified Salaries	Non Classified Benefits	Total
UCCS	Mandatory	(\$198,328)	\$42,109	\$325,138	\$773,458	\$942,377
	Scenario A	(\$46,480)	\$67,567	\$1,307,627	\$941,055	\$2,269,769
Denver	Mandatory	\$0	\$153,015	\$0	\$614,522	\$767,537
	Scenario A	\$178,141	\$182,759	\$1,703,882	\$902,202	\$2,259,582
Boulder	Mandatory	\$0	\$731,154	\$0	\$4,668,611	\$6,655,341
	Scenario A	\$1,255,576	\$731,154	\$5,576,555	\$6,403,296	\$13,966,581
Anschutz	Mandatory	\$0	\$303,236	\$0	\$656,966	\$960,202
	Scenario A	\$196,209	\$339,174	\$2,150,954	\$1,074,251	\$3,760,588
System	Mandatory	\$0	\$10,102	\$0	\$257,078	\$267,180
	Scenario A	\$17,478	\$15,870	\$444,508	\$403,766	\$881,622
Total	Mandatory	(\$198,328)	\$1,239,616	\$325,138	\$6,970,635	\$8,337,061
	Scenario A	\$1,600,924	\$1,336,524	\$11,183,526	\$9,724,570	\$23,845,544

*Governor's Budget Request .

**Denver's Scenarios are a one-time award pool, not base building.

Note: UCCS Classified Salary are negative as a result of employees shifting to non-classified status as well as FY 15-16 actuals coming in lower than budget.

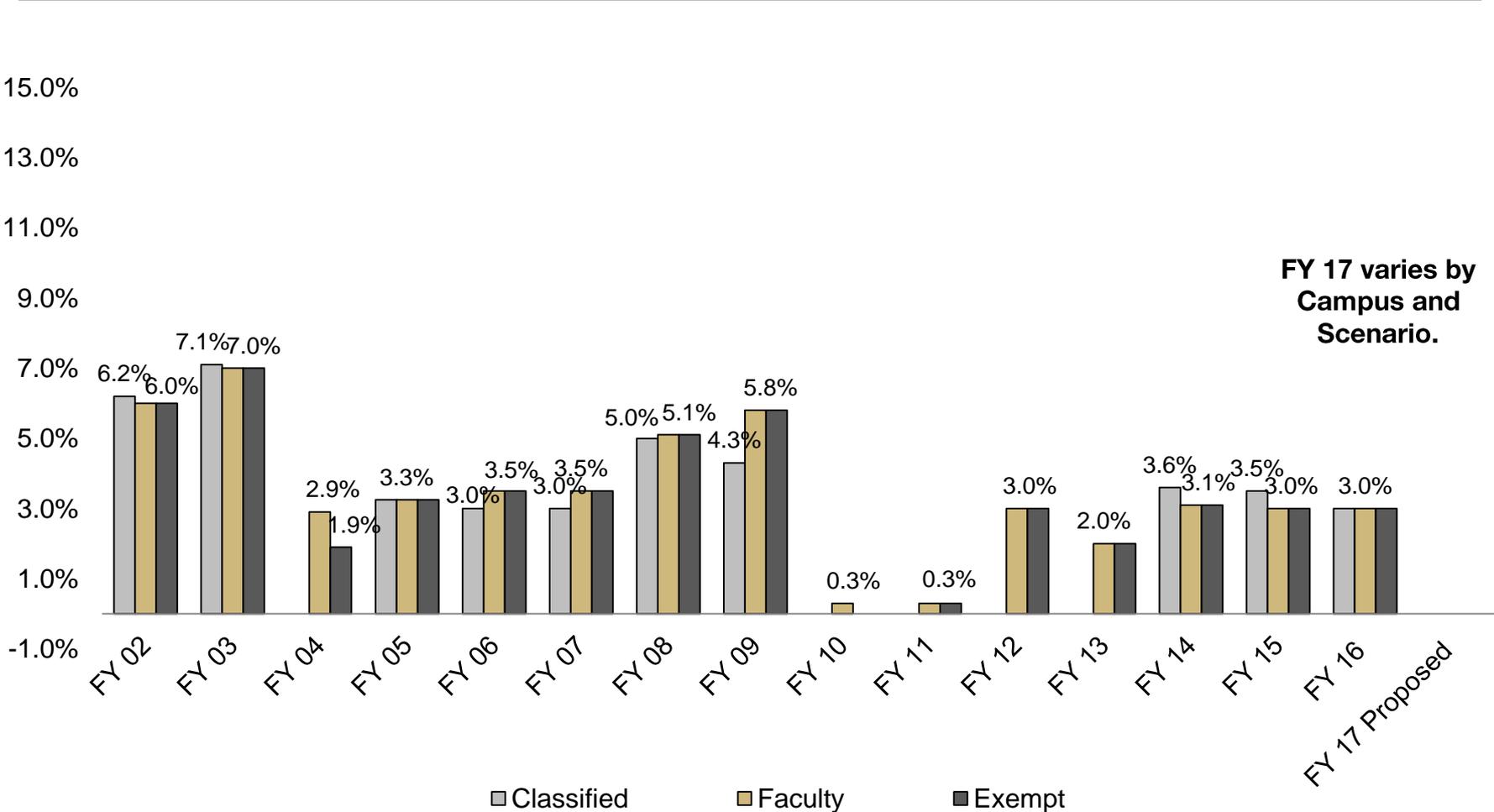


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Base-Building Compensation Pool History



Statewide Tuition Increases FY 16 and FY 17

Institution	Last Year	Current Year			Proposed		
	FY 2014-15 Tuition (30 credit hrs.)	FY 2015-16 Tuition (30 credit hrs.)	\$ Increase	% Increase	FY 2016-17 Tuition (30 credit hrs.)	\$ Increase	% Increase
University of Northern Colorado	\$6,024	\$6,372	\$348	5.78%			
Colorado State University Pueblo	\$5,824	\$6,159	\$335	5.74%			
Fort Lewis College	\$5,544	\$5,856	\$312	5.63%			
Adams State University	\$5,160	\$5,448	\$288	5.58%			
Western State Colorado University	\$5,539	\$5,844	\$305	5.51%			
Colorado State University	\$7,868	\$8,300	\$432	5.49%			
Colorado Mesa University	\$6,812	\$7,185	\$373	5.48%			
Metropolitan State University of Denver	\$4,973	\$5,222	\$249	5.02%			
Colorado Community College System	\$3,747	\$3,915	\$168	4.48%			
University of Colorado Denver (<i>lower div.</i>)	\$8,760	\$9,090	\$330	3.77%	\$9,420	\$330	3.63%
University of Colorado Colorado Springs	\$7,710	\$7,980	\$270	3.50%	\$8,280	\$300	3.76%
Colorado School of Mines	\$14,790	\$15,225	\$435	2.94%			
University of Colorado Boulder *	\$9,048	\$9,312	\$264	2.92%	\$9,591	\$279	3.00%
University of Colorado Denver (<i>upper div.</i>)	\$9,420	\$9,420	\$0	0.00%	\$9,420	\$0	0.00%

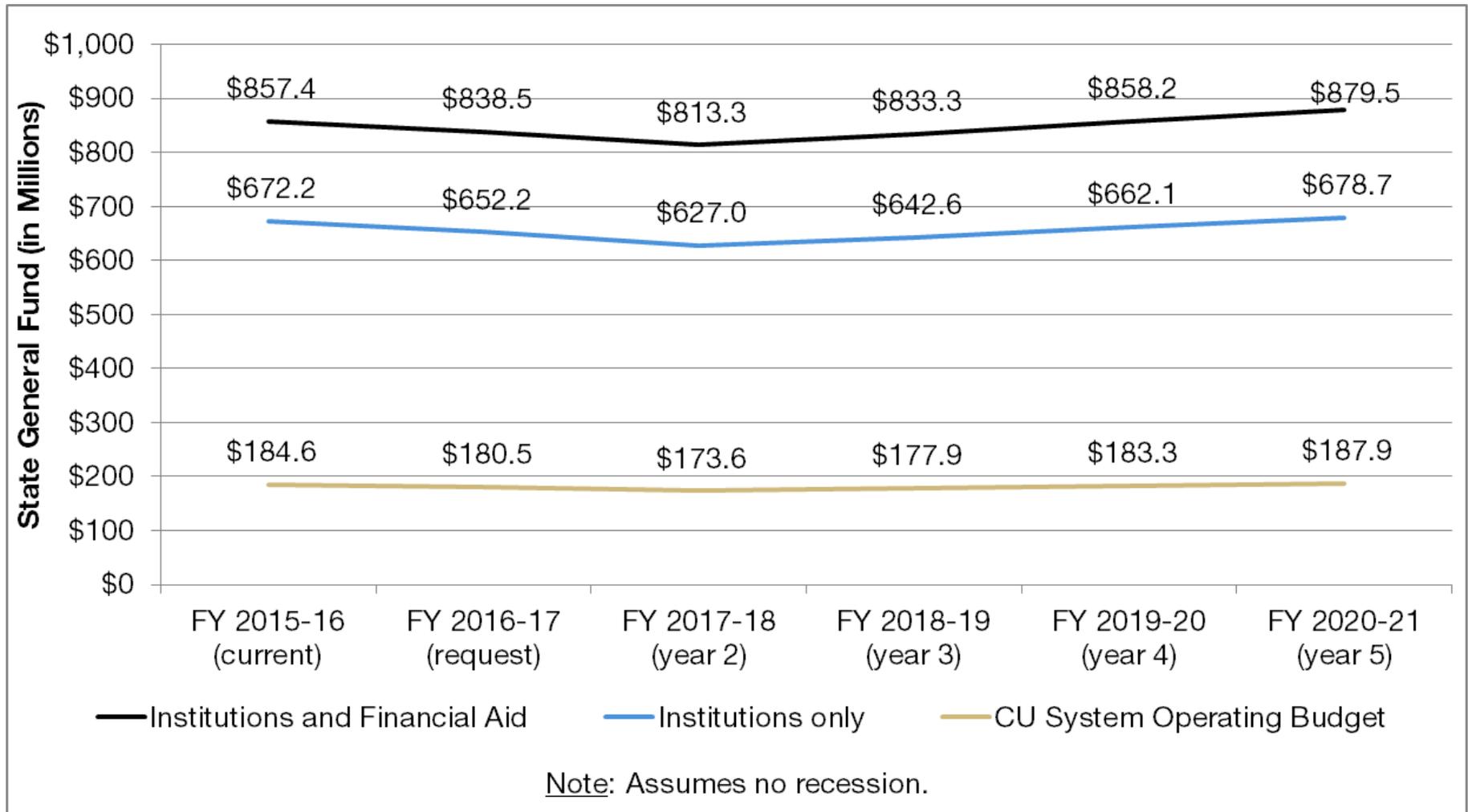
* Illustrates the 3.0% increase at Boulder in FY 2016-17. 5.0% tuition rate increase would cause an increase of \$466, for a total \$9,778.

Statewide Tuition and Fee Increases FY 16 and FY 17

Institution	Last Year	Current Year			Proposed		
	FY 2014-15 Tuition and Fees (30 credit hrs.)	FY 2015-16 Tuition and Fees (30 credit hrs.)	\$ Increase	% Increase	FY 2016-17 Tuition and Fees (30 credit hrs.)	\$ Increase	% Increase
Colorado Community College System (CCD)	\$4,580	\$4,916	\$336	7.34%			
Western State Colorado University	\$7,874	\$8,451	\$577	7.33%			
Adams State University	\$8,015	\$8,574	\$559	6.98%			
Colorado State University	\$9,897	\$10,557	\$660	6.67%			
Metropolitan State University of Denver	\$6,070	\$6,420	\$350	5.77%			
Colorado State University Pueblo	\$7,834	\$8,281	\$447	5.71%			
University of Colorado Denver (<i>lower div.</i>)	\$9,838	\$10,389	\$551	5.60%	\$10,740	\$351	3.38%
University of Northern Colorado	\$7,733	\$8,166	\$433	5.60%			
Colorado Mesa University	\$7,625	\$8,008	\$383	5.02%			
Colorado Community College System (ACC)	\$3,925	\$4,117	\$192	4.90%			
Fort Lewis College	\$7,252	\$7,601	\$349	4.81%			
University of Colorado Colorado Springs	\$9,143	\$9,428	\$285	3.12%	\$9,863	\$435	4.62%
University of Colorado Boulder*	\$10,789	\$11,090	\$301	2.79%	\$11,400	\$310	2.79%
Colorado School of Mines	\$16,918	\$17,353	\$435	2.57%			
University of Colorado Denver (<i>upper div.</i>)	\$10,498	\$10,719	\$221	2.11%	\$10,740	\$21	0.19%

* Illustrates the impact of a 3.0% tuition rate increase at Boulder in FY 2016-17. 5.0% tuition rate increase would result in a combined increase of \$497 in tuition and fees totaling \$11,587, or a 4.48% increase.

What does State Funding Outlook Mean for CU?



Budget Assumptions

	FY 16-17 (Scenario A)	FY 17-18	FY 18-19	FY 19-20	FY 20-21
Revenue/Tuition					
State Funding Allocation to CU System (varies by campus)	-2.2%	-3.8%	2.5%	3.0%	3.7%
Undergraduate Resident Tuition Rate Targets					
UCCS (Lower & Upper)	(3.8% & 4.5%)	3.3%	3.5%	3.4%	3.3%
Denver (Lower & Upper)	(3.63% & 0%)	3.5%	3.5%	3.5%	3.5%
Boulder	3.0%	3.0%	3.0%	3.0%	3.0%
Expenditures					
Compensation Pool (Classified/Faculty/Exempt)					
UCCS	1.6%	3.0%	3.0%	3.0%	3.0%
Boulder and Anschutz	2.0%	3.0%	3.0%	3.0%	3.0%
Denver**	1.6%	3.0%	3.0%	3.0%	3.0%
System	1.73%	3.0%	3.0%	3.0%	3.0%
Health Life Dental (Classified)	4.96%	6.0%	6.0%	6.0%	6.0%
Health Life Dental (Faculty/Exempt)	4.96%	6.0%	6.0%	6.0%	6.0%
PERA (AED and SAED)	varies	0.5%	flat	flat	flat
ICCA Campus Allocation - <i>due to weighting, amounts will shift by campus</i>	varies	2.2%	3.7%	3.1%	4.4%
Risk Management - <i>amounts will vary by campus</i>	varies	2.0%	2.0%	2.0%	2.0%

**Denver's compensation is a one-time award pool, not base building in FY 16-17.



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UCCS Highlights

- State funding reduction of \$410,676, which is a 1.83 percent decline.
- UCCS continues to demonstrate a commitment to attracting quality students.
- Enrollment increases are anticipated in FY 2017.
- Community partners continue to strengthen the interest in the future of UCCS as an economic anchor of the city.
- Capital projects are progressing as planned.



Current Year Budget Update, UCCS

- Actual enrollments to date are slightly under budget for all enrollment categories in the current year.
- Campus is addressing these shortfalls in the current year with budget reductions and next year intends to recover enrollment growth with specific program, financial aid and athletic initiatives.
- Capital renewal fund continues to provide essential improvements in classroom and general student space.



UCCS Enrollment

Headcount Enrollment*	FY 2015-16 Budgeted	FY 2015-16 Revised	FY 2016-17 Projection	FY 2017-18 Projection	FY 2018-19 Projection	FY 2019-20 Projection	FY 2020-21 Projection
Resident Undergraduate	8,433	8,430	8,826	9,056	9,291	9,533	9,781
Non-Resident Undergraduate							
Domestic	1,228	1,054	1,149	1,179	1,209	1,241	1,273
International		134	146	150	154	158	162
Resident Graduate	1,522	1,422	1,394	1,430	1,467	1,505	1,544
Non-Resident Graduate							
Domestic	283	111	109	112	115	117	121
International		148	145	149	153	157	161
Total Resident	9,955	9,852	10,220	10,485	10,758	11,038	11,325
Total Non-Resident	1,511	1,447	1,549	1,589	1,630	1,673	1,716
Total Headcount	11,466	11,299	11,769	12,074	12,388	12,711	13,041

* Includes degree and non-degree seeking students with state reportable hours only.

Exclusively Online Enrollments:

FY2013-14: 1,179

FY2014-15: 1,262

UCCS Expenditures, FY 2016-17

Expenses	FY 2015-16 Original Budget	FY 2016-17						
		Mandatory	Scenario A		Scenario B		Scenario C	
Operating Expense	Total	\$ Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Compensation								
Salary Faculty and Graduate Students	\$38,923,904	\$263,172	\$887,654	2.3%	\$1,043,774	2.7%	\$1,434,074	3.7%
Salary Exempt	\$22,412,700	\$61,966	\$419,973	1.9%	\$509,475	2.3%	\$733,231	3.3%
Salary Classified and Hourly	\$9,721,872	-\$198,328	-\$46,480	-0.5%	-\$8,518	-0.1%	\$86,386	0.9%
Benefits - Faculty and Exempt	\$17,394,507	\$773,458	\$941,055	5.4%	\$982,953	5.7%	\$1,087,699	6.3%
Benefits - Classified & Staff Tuition Waiver	\$4,246,078	\$42,109	\$67,567	1.6%	\$73,928	1.7%	\$89,840	2.1%
Mandatory Transfers/Other	\$3,216,427	-\$77,547	-\$64,448	-1.9%	-\$64,448	-1.9%	-\$64,448	-1.9%
Institutional Financial Aid	\$7,766,731	\$206,201	\$384,376	4.9%	\$384,376	4.9%	\$384,376	4.9%
General Operating	\$18,002,417	-\$1,130,595	-\$2,019,089	-11.2%	-\$1,658,304	-9.2%	-\$1,105,675	-6.1%
Controlled Maintenance	\$1,000,000	\$0	\$0	0.0%	\$0	0.0%	\$0	0.0%
Library Expense	\$1,633,068	\$7,467	\$7,467	0.5%	\$7,467	0.5%	\$7,467	0.5%
Utilities	\$3,063,961	\$137,682	\$137,682	4.5%	\$137,682	4.5%	\$137,682	4.5%
ICCA	\$4,490,695	\$70,521	\$155,401	3.6%	\$168,734	3.9%	\$202,065	4.7%
Insurance	\$1,092,589	-\$326,886	-\$326,886	-29.9%	-\$326,886	-29.9%	-\$326,886	-29.9%
Operating Expense Total	\$132,964,949	-\$170,780	\$544,272	0.4%	\$1,250,233	0.9%	\$2,665,811	2.0%



UCCS Expenditures, FY 2016-17 (cont.)

Expenses	FY 2015-16 Original Budget	FY 2016-17						
		Mandatory	Scenario A		Scenario B		Scenario C	
Campus Initiatives								
Mandated technology changes		\$123,474	\$163,474		\$163,474		\$163,474	
Reserve for Risk Pool fluctuations		\$176,886	\$176,886		\$176,886		\$176,886	
Financial Aid for new programs		\$487,500	\$487,500		\$487,500		\$487,500	
Approved new Academic Programs			\$949,253		\$949,253		\$949,253	
Academic Affairs-Instructional support			\$762,407		\$762,407		\$762,407	
Non Academic Unit Initiatives			\$777,329		\$777,329		\$777,329	
Campus Initiatives Total		\$787,860	\$3,316,849		\$3,316,849		\$3,316,849	
Total Estimated Budget	\$132,964,949	\$617,080	\$3,861,121	2.9%	\$4,567,082	3.4%	\$5,982,660	4.5%



UCCS Expenditures Overview, Scenario A

- Continued investment in campus funded Financial Aid and Mandatory technology requirements.
- Create fund to hold risk pool premium reductions for future increases. Use for one time items in FY 2017.
- Investments in new approved Academic Programs and Academic Affairs-instructional support.
- Between 1.0 to 1.6 percent increase in compensation pools for all employees.
- All other investment funds will be held for future allocation if enrollment targets are met.



UCCS Tuition, FY 2016-17

Projected Tuition Revenue Sources	FY 2015-16 Original Budget (Current Rate)	FY 2016-17 Proposed Rate				Comments
		Mandatory Costs	Scenario A	Scenario B	Scenario C	
Resident Undergraduate Tuition Rate	\$7,980	\$7,980	\$8,280	\$8,280	\$8,280	Scenario A,B,C Freshman/Sophomore= 3.76% LAS Junior/Senior = 4.5% BUS/EAS Junior/Senior = 4.6% BethEl Junior/Senior = 3.76%
Dollar Change		\$0	\$300	\$300	\$300	
Percent Change		0.00%	3.76%	3.76%	3.76%	
Current Non-Resident Undergrad Tuition Rate	\$20,850	\$21,480	\$21,690	\$21,690	\$21,690	Formally request that on-line only students pay 130% (125% in Beth El) of resident rates beginning fall 2016.
Dollar Change		\$840	\$840	\$840	\$840	
Percent Change		3.00%	4.00%	4.00%	4.00%	
Current Resident Graduate Tuition Rate	\$11,340	\$14,250	\$14,550	\$14,550	\$14,550	Final year of linear adjustments for grad res rates. Increase impacts 60 students. Credits 0-10 are decreasing .2%.
Dollar Change		\$2,910	\$3,210	\$3,210	\$3,210	
Percent Change		25.66%	28.31%	28.31%	28.31%	
Current Non-Resident Graduate Tuition Rate	\$30,270	\$31,200	\$31,500	\$31,500	\$31,500	Formally request that on-line only students pay 130% (125% in Beth El) of resident rates beginning fall 2016.
Dollar Change		\$930	\$1,230	\$1,230	\$1,230	
Percent Change		3.06%	4.06%	4.06%	4.06%	

UCCS Revenues, FY 2016-17

Projected General Fund Revenue Increases	Original Budget	Mandatory	Scenario A	Scenario B	Scenario C
	FY 2015-16	FY 2016-17			
Tuition					
Resident Undergraduate	\$64,978,347	\$2,773,197	\$5,446,504	\$5,446,504	\$5,446,504
Non-Resident Undergraduate	\$20,481,551	(\$134,501)	\$148,261	\$148,261	\$148,261
Resident Graduate	\$11,911,503	(\$1,055,853)	(\$804,820)	(\$804,820)	(\$804,820)
Non-Resident Graduate	\$4,731,973	(\$679,602)	(\$642,663)	(\$642,663)	(\$642,663)
Fees	\$5,204,882	\$114,507	\$114,507	\$114,507	\$114,507
State Revenue	\$22,498,760	(\$410,675)	(\$410,675)	\$295,286	\$1,710,864
Indirect Cost Reimbursement	\$1,145,615	(\$11,013)	(\$11,013)	(\$11,013)	(\$11,013)
Other Revenue	\$2,012,318	\$21,020	\$21,020	\$21,020	\$21,020
Total Projected Revenue Increase (Decrease)	\$132,964,949	\$617,080	\$3,861,121	\$4,567,082	\$5,982,660
Fiscal Year Revenue Over/(Under) Expenditure		\$0	\$0	\$0	\$0

UCCS Expenditures Out-Years, Scenario A

Expenses	Scenario A Out-Year Projections							
	FY 2017-18		FY 2018-19		FY 2019-20		FY 2020-21	
Operating Expense	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Compensation								
Salary Faculty and Graduate Students	\$1,194,347	3.0%	\$1,230,177	3.0%	\$1,267,082	3.0%	\$1,305,095	3.0%
Salary Exempt	\$254,016	1.1%	\$692,600	3.0%	\$713,379	3.0%	\$734,780	3.0%
Salary Classified and Hourly	\$231,613	2.4%	\$297,209	3.0%	\$306,126	3.0%	\$315,310	3.0%
Benefits - Faculty and Exempt	\$1,383,481	7.5%	\$1,039,814	5.3%	\$1,054,059	5.1%	\$1,308,775	6.0%
Benefits - Classified & Staff Tuition Waiver	\$290,604	6.7%	\$217,194	4.7%	\$235,701	4.9%	\$303,429	6.0%
Other	-\$96,251	-2.9%	\$97,814	3.0%	\$104,170	3.1%	\$108,206	3.1%
Institutional Financial Aid	\$931,784	11.4%	\$319,613	3.5%	\$929,251	9.9%	\$1,022,176	9.9%
General Operating	\$624,339	3.9%	\$815,184	4.9%	\$756,221	4.3%	\$1,013,620	5.6%
Controlled Maintenance	\$50,000	5.0%	\$29,029	2.8%	\$29,900	2.8%	\$30,796	2.8%
Library Expense	\$97,174	5.9%	\$103,299	5.9%	\$109,820	6.0%	\$116,764	6.0%
Utilities	\$160,082	5.0%	\$168,086	5.0%	\$176,491	5.0%	\$185,315	5.0%
ICCA	\$279,944	6.3%	\$175,610	3.7%	\$152,578	3.1%	\$223,275	4.4%
Insurance	\$15,313	2.0%	\$15,621	2.0%	\$15,933	2.0%	\$16,252	2.0%
Operating Expense Total	\$5,416,446	4.0%	\$5,201,250	3.6%	\$5,850,712	3.9%	\$6,683,793	4.2%

UCCS Expenditures Out-Years, Scenario A

Expenses	Scenario A Out-Year Projections			
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Campus Initiatives	\$ Change	\$ Change	\$ Change	\$ Change
Mandated technology changes	\$0	\$0	\$0	\$0
Hold for Risk Pool fluctuations	\$0	\$0	\$0	\$0
Financial Aid for new programs	\$0	\$0	\$0	\$0
Approved new Academic Programs	\$66,383	\$267,361	\$144,481	\$126,782
Academic Affairs-Instructional support	\$218,228	\$726,029	\$988,864	\$892,439
Non Academic Unit Initiatives	\$467,058	\$896,741	\$1,923,824	\$1,841,629
Campus Initiatives Total	\$751,669	\$1,890,131	\$3,057,169	\$2,860,850
Total Estimated Budget	\$6,168,115	\$7,091,381	\$8,907,880	\$9,544,642



UCCS Tuition, Out-Years

Projected Tuition Revenue Sources	Scenario A Out-Year Projections				Comments
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	
Resident Undergraduate Tuition Rate	\$8,550	\$8,850	\$9,150	\$9,450	Due to whole dollar rounding resident freshman rate varies from 3.3% to 3.5%
Dollar Change	\$270	\$300	\$300	\$300	
Percent Change	3.3%	3.5%	3.4%	3.3%	
Current Non-Resident Undergrad Tuition Rate	\$22,440	\$23,220	\$24,030	\$24,870	3.5% increase each year
Dollar Change	\$750	\$780	\$810	\$840	
Percent Change	3.5%	3.5%	3.5%	3.5%	
Current Resident Graduate Tuition Rate	\$15,060	\$15,588	\$16,134	\$16,710	3.5% increase each year
Dollar Change	\$510	\$528	\$546	\$576	
Percent Change	3.5%	3.5%	3.5%	3.5%	
Current Non-Resident Graduate Tuition Rate	\$32,610	\$33,750	\$34,920	\$36,150	3.5% increase each year
Dollar Change	\$1,110	\$1,140	\$1,170	\$1,230	
Percent Change	3.5%	3.5%	3.5%	3.5%	

UCCS Revenues, Out-Years

Projected General Fund Revenue Increases	Scenario A Out-Year Projections			
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Tuition				
Resident Undergraduate	\$4,224,911	\$3,536,684	\$4,790,599	\$5,072,881
Non-Resident Undergraduate	\$1,209,391	\$1,323,652	\$1,379,056	\$1,459,187
Resident Graduate	\$513,646	\$792,183	\$771,675	\$824,318
Non-Resident Graduate	\$241,738	\$478,968	\$297,375	\$317,394
Fees	\$138,303	\$141,900	\$145,589	\$149,374
State Revenue	(\$853,449)	\$529,410	\$659,115	\$563,822
Indirect Cost Reimbursement	\$0	\$0	\$0	\$0
Other Revenue	\$17,267	\$17,254	\$50,996	\$52,323
Total Projected Revenue Increase (Decrease)	\$5,491,807	\$6,820,051	\$8,094,405	\$8,439,299
Fiscal Year Revenue Over/(Under) Expenditure	(\$676,308)	(\$271,330)	(\$813,475)	(\$1,105,343)
Total Revenue Over/(Under) Expenditure	(676,308)	(947,638)	(1,761,113)	(2,866,456)



Closing Future Budget Gaps, UCCS

- Continue to expand business partnerships within the community.
- Work to assure tuition increases do not negatively impact access to UCCS for Colorado residents.
- Continue to utilize program prioritization in the program proposal and expansion process
 - As enrollments increase, continue careful strategic investments in instructional capacity and support services
 - Continue to explore and implement shared services opportunities amongst departments and colleges
- Expand degree completion opportunities through a combination of increased on-line, weekend, and evening classes.
- Expand auxiliary fund opportunities that may provide a greater revenue share to the campus.
- As has previously occurred and as a last resort, UCCS may need to consider postponing compensation increases to balance serious budget shortfalls.



5 year Capital Improvement Plan, UCCS

Renovation of Engineering Building -- \$30.4M Total

- FY 2016-17 Request: \$7.6M (\$7.6M state)
- FY 2017-18 Request: \$22.8M (\$22.8M state)



Future Use of Unobligated Funds, UCCS

- General campus unobligated funds will be used for the North Nevada infrastructure project and enrollment contingency.
- Unit unobligated funds are generally used for equipment purchases, small remodeling projects, and bridge funds for future hires.



Boulder Campus



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Boulder Highlights

- State funding reduction of \$1.3 million, which is a 1.83 percent decline.
- Two Tuition Options for Resident Undergraduate students:
 - Tuition commitment set at 3 percent increases for the next four years.
 - Guaranteed tuition for four years. 5 percent increase followed by 0 percent thru 4th year.
- Student Success
 - Investing in diversity and inclusion
 - Technology infrastructure
 - Investing in programs to improve retention
 - Financial Aid
 - Merit Aid: Esteemed Scholars Program
 - Need-Based Aid
- Diversify Revenue Sources
 - CU Connect Boulder



Current Year Budget Update, Boulder

- Campus enrollments are higher than originally budgeted, which results in additional revenues and expenses. Primarily from both undergraduate and graduate non-resident tuition programs.
- Campus revenues from indirect cost reimbursements associated with federal grant sponsors are higher than originally budgeted.
- Current year revenues are anticipated to be over the 1.5 percent threshold outlined in Regent policy (APS 4058).
- Boulder is seeking Regent approval for expenditure of additional current year revenues through a revised FY 2015-16 Budget at this meeting (detailed in following slides).



Current Year Budget Update - Estimate, Boulder

FY 2015-16 Revenue Budget	FY 2015-16 Projected Revenue	\$ Difference	% Difference
\$696,925,903	\$710,324,934	\$13,399,031	1.92%

RESOLVED that if General Fund revenue exceeds the initial FY 2015-16 budget by greater than 1.5 percent, the campuses shall seek approval from the president and the Board of Regents prior to spending the revenue consistent with the Budget and Net Position Internal Reporting Policy.

Comments: Additional revenue is due primarily to increases in non-resident tuition for undergraduate and graduate programs, and increases to F&A reimbursement.



Revised Boulder Revenue - Estimate, FY 2015-16

Projected General Fund Revenue Increases	Original Budget	Change	Revised Budget
	FY 2015-16		
Tuition			
Resident Undergraduate	\$160,491,134	\$983,916	\$161,475,050
Non-Resident Undergraduate	\$312,801,454	\$4,211,810	\$317,013,264
Resident Graduate	\$35,770,295	\$88,528	\$35,858,823
Non-Resident Graduate	\$36,959,498	\$5,338,627	\$42,298,125
International Undergraduate	\$46,920,218	\$549,360	\$47,469,578
Fees	\$17,828,152	\$0	\$17,828,152
State Revenue	\$69,718,581	\$0	\$69,718,581
Indirect Cost Reimbursement	\$58,833,914	\$2,776,150	\$61,610,064
Other Revenue	\$4,522,875	\$0	\$4,522,875
Total Projected Revenue Increase	\$696,925,903	\$13,399,031	\$710,324,934



Revised Boulder Expenditures - Estimate, FY 2015-16

Expenses	FY 2015-16 Original Budget	\$ Change	FY 2015-16 Revised Budget
Operating Expense			
Compensation			
Salary Faculty and Graduate Students	\$198,439,610	\$500,770	\$198,940,380
Salary Exempt	\$76,971,500	\$2,915,852	\$79,887,352
Salary Classified and Hourly	\$60,164,284	\$2,319,399	\$62,483,683
Benefits - Faculty and Exempt	\$80,827,790	\$1,237,843	\$82,065,633
Benefits - Classified & Staff Tuition Waiver	\$22,118,304	\$865,136	\$22,983,440
Institutional Financial Aid	\$94,643,736	\$0	\$94,643,736
General Operating	\$85,285,473	\$5,560,031	\$90,845,504
Controlled Maintenance	\$12,464,709	\$0	\$12,464,709
Library Expense	\$13,114,721	\$0	\$13,114,721
Utilities	\$23,471,460	\$0	\$23,471,460
ICCA	\$24,542,777	\$0	\$24,542,777
Insurance	\$4,881,539	\$0	\$4,881,539
Operating Expense Total	\$696,925,903	\$13,399,031	\$710,324,934



FY 2015-16 Expected Use of Additional General Fund Revenues, Boulder Campus

Description	Amount
Within Threshold	
Compliance and Data Integration	\$2,050,000
Diversity & Inclusion	\$600,970
Technology Infrastructure	\$882,200
Facilities Planning	\$850,720
CU Connect Technology and Program Development	\$2,000,000
Research Development and Foundational Support	\$2,776,150
Salary Market Adjustment	\$920,530
Recruitment and Retention	\$2,464,024
Enrollment Contingency	\$854,437
Total	\$13,399,031



Boulder Enrollment

Headcount Enrollment*	FY 2015-16 Budgeted	FY 2015-16 Revised	FY 2016-17 Projection	FY 2017-18 Projection	FY 2018-19 Projection	FY 2019-20 Projection	FY 2020-21 Projection
Resident Undergraduate	15,700	15,744	15,785	16,010	16,235	16,465	16,576
Non-Resident Undergraduate							
Domestic	8,552	8,623	9,061	9,281	9,409	9,506	9,583
International	1,533	1,497	1,497	1,497	1,497	1,497	1,497
Resident Graduate	3,320	3,363	3,462	3,514	3,519	3,534	3,544
Non-Resident Graduate							
Domestic	1,122	1,012	1,182	1,191	1,187	1,126	1,109
International	815	1,061	1,061	1,061	1,061	1,061	1,061
Total Resident	19,020	19,107	19,247	19,524	19,754	19,999	20,120
Total Non-Resident	12,022	12,193	12,801	13,030	13,154	13,190	13,250
Total Headcount	31,042	31,300	32,048	32,554	32,908	33,189	33,370

- Includes degree and non-degree seeking students with state reportable hours only.

Exclusively Online Enrollments:

FY2013-14: 1,571

FY2014-15: 1,239



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Boulder Expenditures, FY 2016-17

Expenses	Proposed FY 2015-16 Revised Budget	FY 2016-17						
		Mandatory	Scenario A		Scenario B		Scenario C	
Operating Expense	Total	\$ Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Compensation								
Salary Faculty and Graduate Students	\$198,940,380	\$0	\$3,978,808	2.0%	\$3,978,808	2.0%	\$5,968,211	3.0%
Salary Exempt	\$79,887,352	\$0	\$1,597,747	2.0%	\$1,597,747	2.0%	\$2,396,621	3.0%
Salary Classified and Hourly	\$62,483,683	\$1,255,576	\$1,255,576	2.0%	\$1,255,576	2.0%	\$1,880,472	3.0%
Benefits - Faculty and Exempt	\$82,065,633	\$4,668,611	\$6,403,296	7.9%	\$6,403,296	7.9%	\$7,270,638	9.0%
Benefits - Classified & Staff Tuition Waiver	\$22,983,440	\$731,154	\$731,154	3.3%	\$731,154	3.3%	\$949,319	4.3%
Institutional Financial Aid	\$94,643,736	\$5,215,010	\$5,215,010	5.5%	\$5,215,010	5.5%	\$5,215,010	5.5%
General Operating	\$90,845,504	\$1,224,049	\$488,201	0.6%	\$488,201	0.6%	\$488,201	0.6%
Controlled Maintenance	\$12,464,709	\$0	\$0	0.0%	\$0	0.0%	\$0	0.0%
Library Expense	\$13,114,721	\$0	\$910,520	6.9%	\$910,520	6.9%	\$910,520	6.9%
Utilities	\$23,471,460	-\$1,001,420	-\$1,001,420	-4.3%	-\$1,001,420	-4.3%	-\$1,001,420	-4.3%
ICCA	\$24,542,777	\$381,625	\$913,104	3.7%	\$913,104	3.7%	\$1,093,480	4.5%
Insurance	\$4,881,539	\$1,807,514	\$1,807,514	37.0%	\$1,807,514	37.0%	\$1,807,514	37.0%
Operating Expense Total	\$710,324,934	\$14,282,119	\$22,299,510	3.1%	\$22,299,510	3.1%	\$26,978,566	3.8%



Boulder Expenditures

Expenses	Proposed FY 2015-16 Revised Budget	FY 2016-17						
		Mandatory	Scenario A		Scenario B		Scenario C	
Campus Initiatives	Total	\$ Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Enrollment Growth Funding		\$6,063,212	\$6,063,212	0.0%	\$6,329,828	0.0%	\$6,712,250	0.0%
Compression Initiative		\$0	\$3,490,369		\$3,490,369		\$0	
Diversity and Inclusion		\$0	\$0		\$355,000		\$500,000	
Technology		\$0	\$0		\$0		\$500,000	
Facilities & Deferred Maintenance		\$0	\$0		\$500,000		\$1,650,000	
Education Innovation		\$0	\$0		\$1,066,000		\$1,566,000	
Enrollment Contingency		\$0	\$0		\$0		\$520,448	
Campus Initiatives Total		\$6,063,212	\$9,553,581		\$11,741,197		\$11,448,698	
Total Estimated Budget	\$710,324,934	\$20,345,331	\$31,853,091	4.5%	\$34,040,707	4.8%	\$38,427,264	5.4%



Boulder Expenditures Overview, Scenario A

- School and College funding for enrollment growth
- 1% salary pool to address salary compression issues for faculty and university staff
- Funding to keep pace with inflationary cost increases for library materials
- Esteemed Scholars Program
 - Fourth year investment of the four year commitment



Boulder Tuition, FY 2016-17

Projected Tuition Revenue Sources	FY 2015-16 Original Budget (Current Rate)	FY 2016-17 Proposed Rate				Comments
		Mandatory Costs	Scenario A	Scenario B	Scenario C	
Resident Undergraduate Tuition Rate	\$9,312	\$9,312	\$9,591	\$9,591	\$9,591	Rate increase 3% for options A-C, 0% for mandatory costs
Dollar Change		\$0	\$279	\$279	\$279	
Percent Change		0.00%	3.00%	3.00%	3.00%	
Current Non-Resident Undergrad Tuition Rate	\$32,346	\$32,346	\$33,316	\$33,316	\$33,316	Rate increase 3% for options A-C, 0% for mandatory costs
Dollar Change		\$0	\$970	\$970	\$970	
Percent Change		0.00%	3.00%	3.00%	3.00%	
Current Resident Graduate Tuition Rate*	\$10,530	\$10,530	\$10,846	\$10,846	\$10,846	Rate increase 3% for options A-C, 0% for mandatory costs
Dollar Change		\$0	\$316	\$316	\$316	
Percent Change		0.00%	3.00%	3.00%	3.00%	
Current Non-Resident Graduate Tuition Rate*	\$27,828	\$27,828	\$28,663	\$28,663	\$28,663	Rate increase 3% for options A-C, 0% for mandatory costs
Dollar Change		\$0	\$835	\$835	\$835	
Percent Change		0.00%	3.00%	3.00%	3.00%	
International Undergraduate Charge (incoming)	\$33,930	\$33,930	\$34,948	\$34,948	\$34,948	Rate increase 3% for options A-C, 0% for mandatory costs
Dollar Change		\$0	\$1,018	\$1,018	\$1,018	
Percent Change		0.00%	3.00%	3.00%	3.00%	

* Boulder will move MS Engineering to linear tuition rates for Graduate students, impacting an estimated 100 residents and 140 non-residents.



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Boulder Resident Guaranteed Tuition Option

- Ground breaking program for resident undergraduate students.
- Guaranteed tuition for four years.
- Cost certainty for Colorado students and families.
- In FY 2017:
 - 5.0% tuition increase for all resident undergraduate students followed by a 0.0% tuition increases thru 4th year.
 - Tuition buy down to an effective rate increase 3% for 4th year seniors.
- FY 2018 to FY 2020 a 5.0% tuition increase for each new cohort of freshmen followed by a 0.0% tuition increase thru 4th year of each cohort.
- Additional investment in Esteemed Scholars program to maintain purchasing power over time.
- Budgetary risks during four year implementation period.



Boulder Resident Guaranteed Tuition Option (cont.)

Year	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
FY 2016-17 All Resident Undergrads	Tuition	\$9,778	\$9,778	\$9,778	\$9,778				
	\$ Change	\$466	\$0	\$0	\$0				
	% Change	5.0%	0.0%	0.0%	0.0%				
FY 2017-18 New Cohort	Tuition	\$10,267	\$10,267	\$10,267	\$10,267				
	\$ Change	\$489	\$0	\$0	\$0				
	% Change	5.0%	0.0%	0.0%	0.0%				
FY 2018-19 New Cohort	Tuition	\$10,780	\$10,780	\$10,780	\$10,780				\$10,780
	\$ Change	\$513	\$0	\$0	\$0				\$0
	% Change	5.0%	0.0%	0.0%	0.0%				0.0%
FY 2019-20 New Cohort	Tuition	\$11,319	\$11,319	\$11,319	\$11,319	\$11,319	\$11,319		
	\$ Change	\$539	\$0	\$0	\$0	\$0			
	% Change	5.0%	0.0%	0.0%	0.0%	0.0%			



Boulder Resident Guaranteed Tuition Option (cont.)

Comparing Options: Cost for Colorado undergraduate resident students

Year	Tuition Rates FY 2016-17 Freshman Cohort		
	3% Commitment Plan*	5% Guarantee Plan**	5% vs 3%
FY 2016-17	\$9,591	\$9,778	\$187
FY 2017-18	\$9,879	\$9,778	(\$101)
FY 2018-19	\$10,175	\$9,778	(\$397)
FY 2019-20	\$10,480	\$9,778	(\$702)
Total	\$40,125	\$39,112	(\$1,013)

* Assumes an annual 3.0% tuition rate increase for four years.

** Assumes a 5.0% tuition rate increase in FY 2016-17, and 0% thru 4th year.



Boulder Resident Guaranteed Tuition Option (cont.)

- Revenue streams after FY 2016-17 will be reduced until full implementation.

Undergraduate Resident Tuition Revenue Projections*: (in millions)

Year	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Total Revenue	\$151.8	\$159.6	\$164.0	\$170.2	\$178.6
New Revenue	-	\$7.8	\$4.3	\$6.2	\$8.5
% Change	-	5.1%	2.7%	3.8%	5.0%
New Revenue difference from 3% commitment plan	-	\$3.0	(\$2.7)	(\$1.1)	\$0.8

*For Academic Year only



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Boulder Revenues, FY 2016-17

Projected General Fund Revenue Increases	Proposed FY 2015-16 Revised Budget	Mandatory	Scenario A	Scenario B	Scenario C
		FY 2016-17			
Tuition					
Resident Undergraduate	\$161,475,050	\$270,879	\$4,835,160	\$4,835,160	\$4,835,160
Non-Resident Undergraduate	\$317,013,264	\$19,140,109	\$22,411,502	\$22,411,502	\$22,411,502
Resident Graduate	\$35,858,823	\$549,604	\$2,152,776	\$2,152,776	\$2,152,776
Non-Resident Graduate	\$42,298,125	\$1,978,200	\$2,543,439	\$2,543,439	\$2,543,439
International Undergraduate	\$47,469,578	\$2,871,016	\$3,361,725	\$3,361,725	\$3,361,725
Fees	\$17,828,152	\$433,124	\$1,182,804	\$1,182,804	\$1,182,804
State Revenue	\$69,718,581	(\$1,272,590)	(\$1,272,590)	\$915,026	\$5,301,583
Indirect Cost Reimbursement	\$61,610,064	\$0	\$0	\$0	\$0
Other Revenue	\$4,522,875	\$0	\$0	\$0	\$0
Total Projected Revenue Increase (Decrease)	\$710,324,934	\$21,099,326	\$31,853,091	\$34,040,707	\$38,427,264
Fiscal Year Revenue Over/(Under) Expenditure		\$753,995	\$0	\$0	\$0



Boulder Expenditures, Out-Years

Expenses	Scenario A Out-Year Projections							
	FY 2017-18		FY 2018-19		FY 2019-20		FY 2020-21	
Operating Expense	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Compensation								
Salary Faculty and Graduate Students	\$6,087,575	3.00%	\$6,270,203	3.00%	\$6,458,309	3.00%	\$6,652,059	3.00%
Salary Exempt	\$2,444,553	3.00%	\$2,517,890	3.00%	\$2,593,426	3.00%	\$2,671,229	3.00%
Salary Classified and Hourly	\$1,770,787	2.78%	\$1,823,911	2.78%	\$1,878,628	2.79%	\$1,934,987	2.80%
Benefits - Faculty and Exempt	\$2,654,067	3.00%	\$2,733,691	3.00%	\$2,815,701	3.00%	\$2,900,171	3.00%
Benefits - Classified & Staff Tuition Waiver	\$667,586	2.82%	\$760,700	3.12%	\$784,982	3.12%	\$810,066	3.12%
Institutional Financial Aid	\$2,741,792	2.75%	\$2,824,047	2.75%	\$2,908,767	2.76%	\$2,848,647	2.63%
General Operating	\$250,456	0.27%	\$224,086	0.24%	\$158,332	0.17%	\$166,788	0.18%
Controlled Maintenance	\$0	0.00%	\$1,000,000	8.02%	\$0	0.00%	\$1,380,000	10.25%
Library Expense	\$701,262	5.00%	\$736,325	5.00%	\$773,141	5.00%	\$811,798	5.00%
Utilities	\$449,401	2.00%	\$458,389	2.00%	\$467,557	2.00%	\$476,908	2.00%
ICCA	\$560,029	2.20%	\$962,589	3.70%	\$836,333	3.10%	\$1,223,853	4.40%
Insurance	\$133,781	2.00%	\$136,457	2.00%	\$139,186	2.00%	\$141,970	2.00%
Operating Expense Total	\$18,461,289	2.5%	\$20,448,288	2.7%	\$19,814,362	2.5%	\$22,018,476	2.7%



Boulder Expenditures, Out-Years

Expenses	Scenario A Out-Year Projections							
	FY 2017-18		FY 2018-19		FY 2019-20		FY 2020-21	
Campus Initiatives	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Enrollment Growth Funding	\$6,080,607		\$4,381,642		\$3,582,426		\$2,376,767	
Diversity and Inclusion	\$115,000		\$0		\$500,000		\$200,000	
Technology	\$0		\$0		\$700,000		\$0	
Facilities & Deferred Maintenance	\$0		\$1,500,000		\$0		\$0	
Education Innovation	\$0		\$0		\$225,000		\$0	
Enrollment Contingency	\$0		\$0		\$900,000		\$0	
Campus Initiatives Total	\$6,195,607		\$5,881,642		\$5,907,426		\$2,576,767	
Total Estimated Budget	\$24,656,896	3.4%	\$26,329,930	3.5%	\$25,721,788	3.3%	\$24,595,243	



Boulder Tuition, Out-Years

Projected Tuition Revenue Sources	Scenario A Out-Year Projections				Comments
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	
Resident Undergraduate Tuition Rate	\$9,879	\$10,175	\$10,480	\$10,794	Rate increase 3% for all future years
Dollar Change	\$288	\$296	\$305	\$314	
Percent Change	3.00%	3.00%	3.00%	3.00%	
Current Non-Resident Undergrad Tuition Rate	\$34,316	\$35,345	\$36,405	\$37,497	Rate increase 3% for all future years
Dollar Change	\$1,000	\$1,029	\$1,060	\$1,092	
Percent Change	3.00%	3.00%	3.00%	3.00%	
Current Resident Graduate Tuition Rate	\$11,171	\$11,506	\$11,851	\$12,207	Rate increase 3% for all future years
Dollar Change	\$325	\$335	\$345	\$356	
Percent Change	3.00%	3.00%	3.00%	3.00%	
Current Non-Resident Graduate Tuition Rate	\$29,523	\$30,409	\$31,321	\$32,261	Rate increase 3% for all future years
Dollar Change	\$860	\$886	\$912	\$940	
Percent Change	3.00%	3.00%	3.00%	3.00%	
International Undergraduate Charge (incoming)	\$35,996	\$37,076	\$38,188	\$39,334	Rate increase 3% for all future years
Dollar Change	\$1,048	\$1,080	\$1,112	\$1,146	
Percent Change	3.00%	3.00%	3.00%	3.00%	



Boulder Revenues, Out-Years

Projected General Fund Revenue Increases	Scenario A Out-Year Projections			
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Tuition				
Resident Undergraduate	\$7,056,974	\$7,318,060	\$7,674,583	\$6,629,352
Non-Resident Undergraduate	\$17,218,498	\$15,025,167	\$14,291,110	\$14,073,268
Resident Graduate	\$1,710,307	\$1,233,793	\$1,377,609	\$1,376,848
Non-Resident Graduate	\$859,501	\$723,044	\$38,188	\$567,075
International Undergraduate	\$2,582,775	\$2,253,775	\$2,143,667	\$2,110,990
Fees	\$456,263	\$389,344	\$297,848	\$201,544
State Revenue	(\$2,644,647)	\$1,640,522	\$2,042,450	\$1,747,156
Indirect Cost Reimbursement	\$0	\$0	\$0	\$0
Other Revenue	\$0	\$0	\$0	\$0
Total Projected Revenue Increase (Decrease)	\$24,656,896	\$26,329,930	\$25,721,788	\$24,595,243
Fiscal Year Revenue Over/(Under) Expenditure	\$0	\$0	\$0	\$0
Total Revenue Over/(Under) Expenditure	\$0	\$0	\$0	\$0



Lost Opportunities, Boulder

- Deferred Maintenance – backlog currently at ~ \$500 million.
- Financial aid for CU Scholars.
- Academic program expansion in areas such as the Engineering PhD and Business minor, and cross-disciplinary programs such as Education and Engineering, and Social Sciences and Humanities.
- Ability to meet full cost of annual Library serials subscriptions.
- Information Technology needs.
- Funding flexibility for future expansion of employee tuition benefit.
- Opportunities to renovate existing administrative space to provide expanded academic use.



5 year Capital Improvement Plan, Boulder

Aerospace & Energy System Building-- \$80.4M Total

- FY 2016-17 Request: \$5.5M (\$4.8M state + \$0.7M cash)
- FY 2017-18 Request: \$74.9M (\$23.5M state + \$51.4 cash)

Hellems Capital Renewal -- \$28.5M Total

- FY 2017-18 Request: \$28.5M (\$28.5M state)

Henderson Capital Renewal -- \$8.6M Total

- FY 2017-18 Request: \$8.6M (\$8.6M state)

Guggenheim Capital Renewal -- \$6.7M Total

- FY 2017-18 Request: \$6.7M (\$6.7M state)



Future Use of Unobligated Funds, Boulder

- Planned uses include:
 - Capital needs
 - Deferred maintenance
 - Completion of shelled space
 - Research lab renewal and replacement
 - Academic and technology infrastructure
 - Education innovation
 - Seed funding for retention initiatives
 - Faculty start-up packages
 - Campus seed funding initiatives



Denver Campus



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Denver Highlights

- State funding reduction of \$521,067, which is a 1.83 percent decline.
- Targeted and strategic budget reductions to respond to enrollment changes and projected declines in non-resident tuition revenue in FY 2016-17.
- Fully eliminate discrepancy between lower and upper level resident undergraduate credit hour rates.
- Implement tuition differentials for two high demand, high cost schools.
- Strategic Investments in Schools and Colleges.
- Operating reductions to balance to revenue.



Current Year Budget Update, Denver

- Current year enrollments are below projections and budget. FY 2015-16 enrollment was projected at 1.9% but is coming in at -2.1%. Projected revenue shortfall is currently \$6.8 million but is still changing.
- Enrollment Contingency reserve of \$4 million will be used to offset the decline in tuition revenue.
- One time funds will be used offset the tuition revenue shortfall.
- Implemented charge by course.
- Fully implemented linearity.



Denver Enrollment

Headcount Enrollment*	FY 2015-16 Budgeted	FY 2015-16 Revised	FY 2016-17 Projection	FY 2017-18 Projection	FY 2018-19 Projection	FY 2019-20 Projection	FY 2020-21 Projection
Resident Undergraduate	8,772	8,666	8,875	8,972	9,079	9,079	9,079
Non-Resident Undergraduate	1,467	1,372	1,247	1,197	1,164	1,164	1,164
Domestic	826	836	847	858	865	865	865
International	641	536	400	339	299	299	299
Resident Graduate	3,405	3,385	3,322	3,287	3,270	3,270	3,270
Non-Resident Graduate	992	910	876	856	846	846	846
Domestic	469	449	452	455	456	456	456
International	523	461	424	401	390	390	390
Total Resident	12,177	12,051	12,197	12,259	12,349	12,349	12,349
Total Non-Resident	2,459	2,282	2,123	2,053	2,010	2,010	2,010
Total Headcount	14,636	14,333	14,320	14,312	14,359	14,359	14,359

* Includes degree and non-degree seeking students with state reportable hours only.

Exclusively Online Enrollments:

FY2013-14: 1,995

FY2014-15: 2,338



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Denver Expenditures, FY 2016-17

Expenses	FY 2015-16 Original Budget	FY 2016-17						
		Mandatory	Scenario A		Scenario B		Scenario C	
Operating Expense		\$ Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Compensation								
Salary Faculty and Graduate Students*	\$63,156,587	\$0	\$1,231,505	1.9%	\$1,484,132	2.3%	\$2,115,698	3.3%
Salary Exempt*	\$29,523,585	\$0	\$472,377	1.6%	\$590,472	2.0%	\$885,708	3.0%
Salary Classified and Hourly*	\$11,133,822	\$0	\$178,141	1.6%	\$222,676	2.0%	\$334,015	3.0%
Benefits - Faculty and Exempt	\$25,911,554	\$614,522	\$902,202	3.5%	\$1,150,039	4.4%	\$1,347,286	5.2%
Benefits - Classified & Staff Tuition Waiver	\$3,820,832	\$153,015	\$182,759	4.8%	\$217,146	5.7%	\$251,533	6.6%
Mandatory Transfers/Other	\$12,258,630		(\$2,326,436)	-19.0%	(\$3,023,917)	-24.7%	(\$4,293,692)	-35.0%
Institutional Financial Aid	\$12,339,413	\$0		0.0%		0.0%		0.0%
General Operating	\$23,791,443	\$0	\$158,338	0.7%	\$158,338	0.7%	\$158,338	0.7%
Controlled Maintenance	\$1,029,862	\$0		0.0%		0.0%		0.0%
Library Expense	\$3,612,973	\$0		0.0%		0.0%		0.0%
Cuts Campus		\$0	(\$4,402,149)		(\$4,402,149)		(\$4,285,506)	
Cuts Schools		\$0	(\$1,490,688)		(\$958,297)			
Cuts Administration		\$0	(\$1,084,490)		(\$721,153)			
Utilities	\$954,410	\$0		0.0%		0.0%		0.0%
ICCA	\$5,362,791	\$87,738	\$126,989	2.4%	\$126,989	2.4%	\$126,989	2.4%
Insurance	\$431,543	\$124,792	\$124,792	28.9%	\$124,792	28.9%	\$124,792	28.9%
Operating Expense Total	\$193,327,445	\$980,067	(\$5,926,660)	-3.1%	(\$5,030,932)	-2.6%	(\$3,234,839)	-1.7%



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* Salary increases are non base building

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Denver Expenditures

Expenses	FY 2015-16 Original Budget	FY 2016-17						
		Mandatory	Scenario A		Scenario B		Scenario C	
Campus Initiatives	Total	\$ Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Architecture, Undergraduate Program		\$0	\$71,042		\$71,042		\$71,042	
Public Affairs, Bachelor in Public Service		\$0	\$271,872		\$271,872		\$271,872	
MA, Applied Geography and Geo-Spatial Science		\$0	\$55,830		\$55,830		\$55,830	
Digital Animation		\$0	\$919,628		\$919,628		\$919,628	
Title IX Resources		\$0	\$80,000		\$80,000		\$80,000	
Architecture Structural Deficit		\$0	\$250,000		\$250,000		\$250,000	
SEHD Undergraduate Instructors		\$0	\$91,000		\$91,000		\$91,000	
Engineering Tuition Differential		\$0	\$380,358		\$380,358		\$380,358	
Business School Tuition Differential		\$0	\$475,000		\$475,000		\$475,000	
Campus Initiatives Total		\$0	\$2,594,730		\$2,594,730		\$2,594,730	
Total Estimated Budget	\$193,327,445	\$980,067	(\$3,331,930)	-1.7%	(\$2,436,202)	-1.3%	(\$640,109)	-0.3%

Denver Expenditures Overview, Scenario A

- \$7.0 million in budget reductions are targeted at three levels with cuts to:
 - Campus;
 - Schools; and
 - Administration.
- Complete the pilot of Digital Animation Center and move to main campus from extended studies.
- Investments in the College of Architecture Undergraduate program, Bachelor of Arts in Public Service School of Public Affairs, Masters Applied Geography and Geo-Spatial Science, Title IX Requirements, and School of Education & Human Development Undergraduate Instructors.



Denver Expenditures Overview, Prioritization

- The Denver Campus completed its Academic Program Prioritization in March of 2015. This process has assisted the Campus in evaluating certain needs and initiatives for FY 2016-17:
 - Business was one of the top areas identified in the composite scores, and the Campus is supporting more growth by implementing a tuition differential for the school, which allows for investment in those critical and successful programs.
 - The College of Engineering had two programs in the “lower scoring area,” and investments are being made in the college by using tuition differential revenue.
 - The College of Architecture and Planning had a program identified as “emerging” and one as “needs further study.” Providing hard funding for the college will help its programs strengthen and continue to experience success.
 - The School of Education and Human Development’s new undergraduate degree was also identified as “emerging,” and the Campus is recommending investment in clinical faculty and senior instructors to address large increases in enrollment.
- The Administrative Program Prioritization Project will be completed in early 2016.



Denver Tuition Overview, Scenario A

- 3.63% increase to lower level undergrad residents to make the rate the same as upper level. 0% for upper level undergrad residents, 3.63% increase for undergrad nonresident.
- 3% base increase for graduate students. In addition, we have many different graduate rates and would like to smooth the rates so less confusing for students.
- Implement tuition differential for all College of Engineering and Business School courses. Undergraduate differential will be \$50 per credit hour and for Graduate differential will be \$100 per credit hour. Approximately half of the differential revenue will be set aside to ensure continuing majors in Engineering and Business in FY 2016-17 experience lower rate increases.



Denver Tuition, FY 2016-17

Projected Tuition Revenue Sources	FY 2015-16 Original Budget (Current Rate)	FY 2016-17 Proposed Rate				Comments
		Mandatory Costs	Scenario A	Scenario B	Scenario C	
Current Resident Undergraduate Tuition Rate	\$9,090	\$9,420	\$9,420	\$9,420	\$9,420	Proposed UG Resident rate includes a 3.63% base increase for lower level and 0% for upper level to flatten undergraduate tuition rate.
Dollar Change		\$330	\$330	\$330	\$330	
Percent Change*		3.63%	3.63%	3.63%	3.63%	
Current Non-Resident Undergrad Tuition Rate	\$28,020	\$29,040	\$29,040	\$29,040	\$29,040	Proposed rate includes a 3.63% base increase, with smaller increases for WUE students.
Dollar Change		\$1,020	\$1,020	\$1,020	\$1,020	
Percent Change*		3.64%	3.64%	3.64%	3.64%	
Current Resident Graduate Tuition Rate	\$10,860	\$11,190	\$11,190	\$11,190	\$11,190	Proposed rate includes a 3.00% base increase, as well as a "leveling" strategy for other schools/colleges to smooth and reduce the number of graduate rates.
Dollar Change		\$330	\$330	\$330	\$330	
Percent Change*		3.04%	3.04%	3.04%	3.04%	
Current Non-Resident Graduate Tuition Rate	\$33,930	\$37,290	\$37,290	\$37,290	\$37,290	Proposed rate includes a 3.00% base increase, as well as a "leveling" strategy for other schools/colleges to smooth and reduce the number of graduate rates.
Dollar Change		\$3,360	\$3,360	\$3,360	\$3,360	
Percent Change**		9.90%	9.90%	9.90%	9.90%	

*Percent Change may not match base increase because UCD rounds tuition rates to the nearest dollar.

**Percent Change may not match base increase because UCD rounds tuition rates to the nearest dollar. Includes leveling of tuition rates across schools/colleges.

Denver Revenues, FY 2016-17

Projected General Fund Revenue Increases	Original Budget	Mandatory	Scenario A	Scenario B	Scenario C
	FY 2015-16	FY 2016-17			
Tuition					
Resident Undergraduate	\$69,542,321	\$3,220,680	\$3,220,680	\$3,220,680	\$3,220,680
Non-Resident Undergraduate	\$33,125,639	(\$5,208,003)	(\$5,208,003)	(\$5,208,003)	(\$5,208,003)
Resident Graduate	\$21,624,187	\$914,991	\$914,991	\$914,991	\$914,991
Non-Resident Graduate	\$17,397,545	(\$1,738,531)	(\$1,738,531)	(\$1,738,531)	(\$1,738,531)
Fees	\$12,968,340	\$0	\$0	\$0	\$0
State Revenue	\$28,546,541	(\$521,067)	(\$521,067)	\$374,661	\$2,170,754
Indirect Cost Reimbursement	\$3,000,000	\$0	\$0	\$0	\$0
Other Revenue	\$7,122,872	\$0	\$0	\$0	\$0
Total Projected Revenue Increase (Decrease)	\$193,327,445	(\$3,331,930)	(\$3,331,930)	(\$2,436,202)	(\$640,109)
Fiscal Year Revenue Over/(Under) Expenditure		(\$4,311,997)	\$0	\$0	\$0



Denver Expenditures, Out-Years

Expenses	Scenario A Out-Year Projections							
	FY 2017-18		FY 2018-19		FY 2019-20		FY 2020-21	
Operating Expense	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Compensation								
Salary Faculty and Graduate Students	\$2,094,698	3.3%	\$2,157,539	3.3%	\$2,222,265	3.3%	\$2,288,933	3.2%
Salary Exempt	\$885,708	3.0%	\$912,279	3.0%	\$939,647	3.0%	\$967,837	3.0%
Salary Classified and Hourly	\$334,015	3.0%	\$344,035	3.0%	\$354,356	3.0%	\$364,987	3.0%
Benefits - Faculty and Exempt	\$1,347,360	5.0%	\$1,364,348	4.8%	\$1,381,846	4.7%	\$1,399,869	4.5%
Benefits - Classified & Staff Tuition Waiver	\$282,632	7.0%	\$284,536	6.6%	\$286,497	6.3%	\$288,517	5.9%
Mandatory Transfers/Other	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Institutional Financial Aid	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
General Operating	\$0	0.0%	\$207,501	0.9%	\$626,125	2.6%	\$476,732	1.9%
Controlled Maintenance	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Library Expense	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Utilities	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
ICCA	\$120,775	2.2%	\$207,591	3.7%	\$180,363	3.1%	\$263,934	4.4%
Insurance	\$11,127	2.0%	\$11,349	2.0%	\$11,576	2.0%	\$11,808	2.0%
Operating Expense Total	\$5,076,315	2.6%	\$5,489,178	2.8%	\$6,002,675	3.0%	\$6,062,617	2.9%

Salary increases for FY17-18 are from FY15-16 because FY16-17 are non base building awards

Denver Revenues, Out-Years

Projected General Fund Revenue Increases	Scenario A Out-Year Projections			
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Tuition				
Resident Undergraduate	\$3,369,802	\$3,604,422	\$2,790,794	\$2,888,484
Non-Resident Undergraduate	(\$175,665)	\$165,910	\$976,771	\$1,010,959
Resident Graduate	\$543,089	\$684,322	\$831,823	\$860,958
Non-Resident Graduate	\$178,039	\$362,806	\$566,998	\$586,836
State Revenue	(\$1,082,861)	\$671,718	\$836,289	\$715,380
Total Projected Revenue Increase (Decrease)	\$2,832,404	\$5,489,178	\$6,002,675	\$6,062,617
Fiscal Year Revenue Over/(Under) Expenditures	(\$2,370,900)	(\$2,370,900)	(\$2,370,900)	(\$2,370,900)



Denver Tuition, Out-Years

Projected Tuition Revenue Sources	Scenario A Out-Year Projections				Comments
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	
Resident Undergraduate Tuition Rate	\$9,750	\$10,091	\$10,444	\$10,810	
Dollar Change	\$330	\$341	\$353	\$366	
Percent Change	3.50%	3.50%	3.50%	3.50%	
Current Non-Resident Undergrad Tuition Rate	\$30,100	\$31,154	\$32,244	\$33,373	
Dollar Change	\$1,060	\$1,054	\$1,090	\$1,129	
Percent Change	3.50%	3.50%	3.50%	3.50%	
Current Resident Graduate Tuition Rate	\$11,582	\$11,987	\$12,407	\$12,841	
Dollar Change	\$392	\$405	\$420	\$434	3.50% Increase
Percent Change	3.50%	3.50%	3.50%	3.50%	
Current Non-Resident Graduate Tuition Rate	\$38,595	\$39,946	\$41,344	\$42,791	
Dollar Change	\$1,305	\$1,351	\$1,398	\$1,447	3.50% increase
Percent Change	3.50%	3.50%	3.50%	3.50%	

Closing Future Budget Gaps, Denver

- The Denver Campus intends to keep tuition rate growth modest so as not to encourage a decline in enrollment.
- Online expansion is expected to create more enrollment as flexibility increases.
- On campus operational efficiencies are considered every year.



5 year Capital Improvement Plan, Denver

Engineering & Physical Science Building -- \$60.1M Total

- FY 2016-17 Request: \$60.1M (\$45.1M state + \$15M cash)

Pre-Health Wing (addition to Science Wing) -- \$21.6M Total

- FY 2018-19 Request: \$21.6M (\$10.8M state + \$10.8M cash)

CU Denver Building Renovation – CAP -- \$45.2M Total

- FY 2019-20 Request: \$45.2M (\$22.6M state + \$22.6M cash)



Future Use of Unobligated Funds, Denver

- North Classroom remodel
- AHEC Library Remodel Phase III
- Remodel 13th and 14th floor of the Lawrence Street Center building



Anschutz Medical Campus



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Anschutz Medical Campus Highlights

- State funding reduction of \$1.9 million, which is a 2.94 percent decline.
- Additional estimated reductions in Tobacco Master Settlement revenues of \$2.2 million will occur over the next two fiscal years.
- Overall enrollment is projected to increase by 1.5 percent from FY 2015-16 budget.
- Revenue increase from Indirect Cost Reimbursements



Current Year Budget Update, Anschutz Medical Campus

- Current year enrollments are above projections and budget.
- Indirect Cost Recovery is coming in at the budgeted amount.
- Revenue increase from UPI, University Health System, and Children's Hospital Colorado for the Center for Personalized Medicine and Biomedical Informatics began in FY 2014-15.
- Additional mid-year reductions of State Tobacco funds totaling \$72,237, which will be covered with one time funds.



Anschutz Medical Campus Enrollment

	Fall 2015 Budget			Fall 2015 Census			Fall 2016 Projection			Change Projection over Census		
	Resident	Non-Resident	Total	Resident	Non-Resident	Total	Resident	Non-Resident	Total	Resident	Non-Resident	Total
School of Medicine	811	242	1,053	767	264	1,031	809	243	1,052	5.5%	-8.0%	2.0%
Doctor of Medicine, MD	468	185	653	441	193	634	466	180	646	5.7%	-6.7%	1.9%
Medical Scientist Training, PhD	27	8	35	22	8	30	23	8	31	4.5%	0.0%	3.3%
Doctor of Physical Therapy, DPT	175	20	195	165	33	198	179	20	199	8.5%	-39.4%	0.5%
Child Health Associate Physician Assistant, MPAS	116	14	130	114	17	131	114	17	131	0.0%	0.0%	0.0%
MS Genetics	8	4	12	9	3	12	9	3	12	0.0%	0.0%	0.0%
MS Anesthesiology	17	11	28	16	10	26	18	15	33	12.5%	50.0%	26.9%
School of Dental Medicine												
Doctor of Dental Surgery, DDS	249	70	319	239	78	317	239	78	317	0.0%	0.0%	0.0%
College of Nursing	849	64	913	873	89	962	849	84	933	-2.7%	-6.0%	-3.0%
BS Nursing	430	31	461	416	31	447	420	32	452	1.0%	2.1%	1.1%
RN to BS Nursing	72	1	73	54	12	66	47	10	57	-13.0%	-16.7%	-13.6%
MS Nursing	253	20	273	275	29	304	283	28	311	2.9%	-3.4%	2.3%
Doctor of Nursing Practice, DNP	51	1	52	54	3	57	55	2	57	1.9%	-33.3%	0.0%
PhD Nursing	28	10	38	29	10	39	29	10	39	0.0%	0.0%	0.0%
Post Master Certificate	15	1	16	45	4	49	15	2	17	-66.7%	-50.0%	-65.3%
School of Pharmacy	550	102	652	536	114	650	524	104	628	-2.2%	-8.8%	-3.4%
Doctor of Pharmacy, PharmD	527	80	607	520	87	607	508	77	585	-2.3%	-11.5%	-3.6%
PhD Pharmaceutical Sciences or Toxicology	23	22	45	16	27	43	16	27	43	0.0%	0.0%	0.0%



Anschutz Medical Campus Enrollment

	Fall 2015 Budget			Fall 2015 Census			Fall 2016 Projection			Change Projection over Census		
	Resident	Non-Resident	Total	Resident	Non-Resident	Total	Resident	Non-Resident	Total	Resident	Non-Resident	Total
School of Public Health	593	107	700	574	111	685	620	122	742	8.0%	9.9%	8.3%
Master of Public Health, MPH	392	77	469	368	70	438	416	80	496	13.0%	14.3%	13.2%
MS Biostatistics, Epidemiology, Health Services Research	36	3	39	41	2	43	36	2	38	-12.2%	0.0%	-11.6%
PhD and Doctor of Public Health, DrPH	57	14	71	59	13	72	62	14	76	5.1%	7.7%	5.6%
Certificate/Nondegree	108	13	121	106	26	132	106	26	132	0.0%	0.0%	0.0%
Graduate School	363	72	435	354	85	439	373	90	462	5.2%	5.3%	5.2%
MS Clinical Science	57	3	60	49	5	54	42	3	45	-14.3%	-40.0%	-16.7%
MS Modern Human Anatomy	35	8	43	38	7	45	39	7	46	2.6%	0.0%	2.2%
MS Biomedical Science and Biotechnology	8	2	10	6	6	12	22	5	27	266.7%	-16.7%	125.0%
MS Palliative Care	0	0	0	0	0	0	5	14	18	-	-	-
PhD Basic Sciences	228	56	284	230	59	289	230	55	285	0.0%	-6.8%	-1.4%
PhD Clinical Science	17	0	17	21	0	21	20	0	20	-4.8%	-	-4.8%
Non Degree	18	3	21	10	8	18	15	6	21	50.0%	-25.0%	16.7%
Anschutz Medical Campus	3,415	657	4,072	3,343	741	4,084	3,414	720	4,134	2.1%	-2.8%	1.2%



Anschutz Medical Campus Expenditures, FY 2016-17

Expenses	FY 2015-16 Original Budget	FY 2016-17						
		Mandatory	Scenario A		Scenario B		Scenario C	
Operating Expense	Total	\$ Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Compensation								
Salary Faculty and Graduate Students	\$60,795,564	\$0	\$1,215,911	2.0%	\$1,215,911	2.0%	\$1,823,867	3.0%
Salary Exempt	\$46,752,160	\$0	\$935,043	2.0%	\$935,043	2.0%	\$1,402,565	3.0%
Salary Classified and Hourly	\$19,620,876	\$0	\$392,418	2.0%	\$392,418	2.0%	\$588,626	3.0%
Benefits - Faculty and Exempt	\$28,675,259	\$656,966	\$1,074,251	3.7%	\$1,074,251	3.7%	\$1,282,892	4.5%
Benefits - Classified & Staff Tuition Waiver	\$7,405,856	\$303,236	\$375,114	5.1%	\$375,114	5.1%	\$411,052	5.6%
Mandatory Transfers/Other	\$38,883,002	\$0	\$0	0.0%	\$0	0.0%	\$0	0.0%
Institutional Financial Aid	\$3,855,341	\$0	\$0	0.0%	\$0	0.0%	\$0	0.0%
General Operating	\$12,356,749	\$0	\$3,543,232	28.7%	\$3,543,232	28.7%	\$3,543,232	28.7%
Controlled Maintenance	\$1,089,000	\$0	\$0	0.0%	\$0	0.0%	\$0	0.0%
Library Expense	\$2,313,873	\$0	\$0	0.0%	\$0	0.0%	\$0	0.0%
Utilities	\$14,645,997	\$0	\$0	0.0%	\$0	0.0%	\$0	0.0%
ICCA	\$12,956,846	\$211,939	\$507,112	3.9%	\$507,112	3.9%	\$607,291	4.7%
Insurance	\$2,626,882	\$0	(\$1,026,322)	-39.1%	(\$1,026,322)	-39.1%	(\$1,026,322)	-39.1%
Operating Expense Total	\$251,977,405	\$1,172,141	\$7,016,759	2.8%	\$7,016,759	2.8%	\$8,633,203	3.4%



Anschutz Medical Campus Expenditures

Expenses	FY 2015-16 Original Budget	FY 2016-17						
		Mandatory	Scenario A		Scenario B		Scenario C	
Campus Initiatives	Total	\$ Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Title IX Resources			\$80,000		\$80,000		\$80,000	
Addressing Basic Needs			\$107,459		\$2,362,057		\$2,541,706	
Campus Initiatives Total			\$187,459		\$2,442,057		\$2,621,706	
Total Estimated Budget	\$251,977,405	\$1,172,141	\$7,204,218	2.9%	\$9,458,816	3.8%	\$11,254,909	4.5%



Anschutz Medical Campus Tuition, FY 2016-17

<i>MD, DDS, and PharmD are annual rates; All others are per credit hour</i>	FY 2015-16 Rates		FY 2016-17 Proposed Rates		Change		Dollar Change	
	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
School of Medicine								
Doctor of Medicine, MD	\$35,678	\$61,633	\$36,748	\$62,703	3.0%	1.7%	\$1,070	\$1,070
Doctor of Physical Therapy, DPT	\$481	\$1,008	\$486	\$1,018	1.0%	1.0%	\$5	\$10
Child Health Associate Physician Assistant, MPAS	\$357	\$773	\$357	\$773	0.0%	0.0%	\$0	\$0
MS Genetics	\$585	\$1,142	\$609	\$1,189	4.1%	4.1%	\$24	\$47
MS Anesthesiology	\$620	\$884	\$620	\$884	0.0%	0.0%	\$0	\$0
School of Dental Medicine								
Doctor of Dental Surgery, DDS	\$33,330	\$58,633	\$34,580	\$59,883	3.8%	2.1%	\$1,250	\$1,250
College of Nursing								
BS Nursing	\$395	\$875	\$415	\$890	5.1%	1.7%	\$20	\$15
RN to BS Nursing	\$380	\$490	\$395	\$515	3.9%	5.1%	\$15	\$25
MS Nursing	\$585	\$1,020	\$610	\$1,020	4.3%	0.0%	\$25	\$0
Doctor of Nursing Practice, DNP	\$585	\$1,020	\$610	\$1,020	4.3%	0.0%	\$25	\$0
PhD Nursing	\$550	\$1,020	\$575	\$1,020	4.5%	0.0%	\$25	\$0
Post Master Certificate	\$585	\$1,020	\$610	\$1,020	4.3%	0.0%	\$25	\$0
School of Pharmacy								
Doctor of Pharmacy, PharmD	\$26,623	\$39,870	\$27,688	\$39,870	4.0%	0.0%	\$1,065	\$0
PhD Pharmaceutical Sciences or Toxicology	\$150	\$647	\$152	\$656	1.3%	1.4%	\$2	\$9



Anschutz Medical Campus Tuition, FY 2016-17

<i>MD, DDS, and PharmD are annual rates; All others are per credit hour</i>	FY 2015-16 Rates		FY 2016-17 Proposed Rates		Change		Dollar Change	
	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident	Resident	Non-Resident
School of Public Health								
Master of Public Health, MPH	\$733	\$1,215	\$770	\$1,215	5.0%	0.0%	\$37	\$0
MS Biostatistics, Epidemiology, Health Services Research	\$500	\$1,215	\$525	\$1,215	5.0%	0.0%	\$25	\$0
PhD and Doctor of Public Health, DrPH	\$458	\$1,068	\$481	\$1,068	5.0%	0.0%	\$23	\$0
Certificate/Non Degree	\$733	\$1,215	\$770	\$1,215	5.0%	0.0%	\$37	\$0
Graduate School								
MS Clinical Science	\$400	\$1,000	\$432	\$1,080	8.0%	8.0%	\$32	\$80
MS Modern Human Anatomy	\$681	\$1,109	\$708	\$1,153	4.0%	4.0%	\$27	\$44
MS Biomedical Science and Biotechnology	\$455	\$1,080	\$478	\$1,134	5.1%	5.0%	\$23	\$54
MS Palliative Care	\$0	\$0	\$650	\$950	-	-	\$650	\$950
Medical Scientist Training/PhD	\$328	\$808	\$404	\$885	23.2%	9.5%	\$76	\$77
PhD Basic Sciences	\$328	\$808	\$404	\$885	23.2%	9.5%	\$76	\$77
PhD Clinical Science	\$400	\$1,000	\$432	\$1,080	8.0%	8.0%	\$32	\$80
Non Degree	\$328	\$808	\$404	\$885	23.2%	9.5%	\$76	\$77
SOM, Accountable Student Fee		\$25,955		\$25,955		0.0%		\$0
SODM, Accountable Student Fee		\$25,303		\$25,303		0.0%		\$0
CON, COF Stipend Rate per CH		\$75		\$75		0.0%		\$0
<i>Notes: MD and DDS program nonresident rates reflect accountable student fees.</i>								

Anschutz Medical Campus Revenues, FY 2016-17

Projected General Fund Revenue Increases	Original Budget	Mandatory	Scenario A	Scenario B	Scenario C
	FY 2015-16	FY 2016-17			
Tuition					
Resident Undergraduate	\$7,047,731		\$159,283	\$159,283	\$159,283
Non-Resident Undergraduate	\$1,134,126		\$78,266	\$78,266	\$78,266
Resident Graduate	\$53,168,338		\$2,094,923	\$2,094,923	\$2,094,923
Non-Resident Graduate	\$21,129,255		\$1,024,327	\$1,024,327	\$1,024,327
Fees	\$9,978,132		\$87,070	\$87,070	\$87,070
State Revenue	\$63,851,785		(\$1,879,937)	\$374,661	\$2,170,754
Tobacco Revenue	\$12,500,677		(\$487,416)	(\$487,416)	(\$487,416)
Indirect Cost Reimbursement	\$61,272,430		\$5,788,094	\$5,788,094	\$5,788,094
Other Revenue	\$21,894,931		\$0	\$0	\$0
Total Projected Revenue Increase (Decrease)	\$251,977,405	\$0	\$6,864,610	\$9,119,208	\$10,915,301
Fiscal Year Revenue Over/(Under) Expenditure		(\$1,172,141)	\$0	\$0	\$0



Anschutz Medical Campus Expenditures Overview, Scenario A

- Mandatory cost increases.
- Investments in Title IX compliance.
- Proposed tuition rates are set as a maximum, and this will be reflected in the Regent's resolution. Out year projections are not provided and will be determined by market.
- Increase in the indirect cost recovery policy distribution.
- Modest increase in compensation pools in order to help with employee retention.



Anschutz Medical Campus Expenditures, Out-Years

Expenses	Scenario A Out-Year Projections							
	FY 2017-18		FY 2018-19		FY 2019-20		FY 2020-21	
Operating Expense	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Compensation								
Salary Faculty and Graduate Students	\$1,860,344	3.0%	\$1,916,155	3.0%	\$1,973,639	3.0%	\$2,032,848	3.0%
Salary Exempt	\$1,430,616	3.0%	\$1,473,535	3.0%	\$1,517,741	3.0%	\$1,563,273	3.0%
Salary Classified and Hourly	\$594,513	3.0%	\$612,348	3.0%	\$630,718	3.0%	\$649,640	3.0%
Benefits - Faculty and Exempt	\$1,405,722	4.7%	\$1,424,480	4.6%	\$1,443,801	4.4%	\$1,463,702	4.3%
Benefits - Classified & Staff Tuition Waiver	\$536,690	6.9%	\$540,079	6.5%	\$543,569	6.2%	\$547,165	5.8%
Mandatory Transfers/Other	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Institutional Financial Aid	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
General Operating	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Controlled Maintenance	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Library Expense	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Utilities	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
ICCA	\$296,207	2.2%	\$509,126	3.7%	\$442,348	3.1%	\$647,312	4.4%
Insurance	\$32,011	2.0%	\$32,651	2.0%	\$33,304	2.0%	\$33,971	2.0%
Operating Expense Total	\$6,156,103	2.4%	\$6,508,374	2.5%	\$6,585,120	2.4%	\$6,937,911	2.5%

Closing Future Budget Gaps, Anschutz Medical Campus

- The Anschutz Medical Campus has enrollment constraints due to limited clinical placements, accreditation policies, high student debt, and the availability of simulation.
- On campus operational efficiencies are considered every year.



5 year Capital Improvement Plan, Anschutz

Interdisciplinary Building 1 -- \$120M Total

- FY 2016-17 Request: \$53.6M (\$22.8M state + \$30.8M cash)
- FY 2017-18 Request: \$66.4M (\$22.8M state + \$43.6M cash)

Health Sci. Library & Education Buildings -- \$13.1M Total

- FY 2019-2020 Request: \$13.1M (\$9.8M state + \$3.3M cash)



Future Use of Unobligated Funds, Anschutz Medical Campus

- Revenues on the Anschutz Medical Campus are collected by the schools and colleges. To the extent revenues are above the budget, these funds can be invested into reserves as long as schools submit a spending plan.
- If revenues are below budget, schools must manage to the reduced revenue.



System Administration



University of Colorado

Boulder | Colorado Springs | Denver | Anschutz Medical Campus

Future Use of Unobligated Funds, System Administration

- Diversity Efforts
- Advancement Support
- Denver Strategic Outreach and South Denver Operations Support
- CUREF Transition
- Technology Transfer Office Transition
- CRM Technology Support
- UIS Hardware Renewal
- Operating Reserve
- Marketing

