Below, you will find details of all current UIS projects and initiatives in the planning and execution phase. It does not include:

- Projects in the initiation phase
- Initiation Phase
- New UIS project requests are submitted.
- High-level details are provided to the UIS Leadership, who determine whether the project should move into the planning phase.
- Closing Phase
- The team undertakes the necessary tasks to close the project. This includes, but is not limited to, post-production support, transition to operational service and the collection and analysis of lessons learned.
- version updates
- PUMs
- regular maintenance projects

Questions?

If you have a question about a project, click the link under the questions column to email the project manager.

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>PROJECT SUMMARY</th>
<th>PROJECT PHASE</th>
<th>PROJECT HEALTH</th>
<th>QUESTIONS?</th>
<th>GO-LIVE</th>
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<tbody>
<tr>
<td></td>
<td></td>
<td>The project phase identifies where a project, or initiative, is in its cycle. It begins with the planning phase and ends with the closing phase.</td>
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<td>(DURING EXECUTION)</td>
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</table>
Implement a reservation system that allows 1800 Grant employees to reserve conference rooms and desk hoteling spots.

Planning Phase
The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases. [6]

Green project status
On-track projects are given green status. These projects are running within budget, timeline or scope. [7]

Contact us [8] TBD
UIS will be migrating InfoEd documents into OnBase. Loading documents into OnBase will give users the option to leverage business process value from implementing OnBase workflow management. Users will still have access to documents through InfoEd. The InfoEd database is currently significant and growing. Migrating documents out of the InfoEd database provides a long-term solution for document storage and retrieval. This is expected to improve architectural stability of the InfoEd application and reduce database maintenance.

Planning Phase
The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases. [6]

Green project status
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Contact us [8] TBD
Moving from PeopleSoft's Classic navigation to the new, modern, Fluid navigation has a host of benefits including usability, accessibility, mobile-friendly, and active support and feature development from the vendor. In restructuring the navigation of Campus Solutions within the Fluid framework, we have the opportunity to streamline campus department workflows, reducing clicks between frequently used pages while making navigation more intuitive. Moving to Fluid navigation also keeps us within vendor support and positions ourselves to be able to take active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]

Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]
The annual Open Enrollment project prepares the Human Capital Management (HCM) system for the employee benefits open enrollment period scheduled for April 19 - May 7, 2021. During this time, more than 25,000 benefits-eligible, active CU employees and retirees have the option to make changes to their benefits. Employee Services coordinates all employee communications, carrier fairs and informational sessions on each campus and manages the functional requirements and configurations to accommodate benefits changes in HCM. UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]

Execution Phase

Green project status On-track projects are given green status. These projects are running within budget, timeline or scope. [7]

Contact us [8]

Spring 2021
Success criteria to be defined by TIP's Program-level charter for Cohort #1.

The overarching goal of a CU-wide CRM is to have a 360 view of the student lifecycle. By implementing this solution for UCCS, CU will be one step closer to have that unified view. For this project, the Admissions Connect solution is a native Salesforce application that is set to become generally available in November 2020. The solution is expected to provide a seamless experience for applicants and the admissions teams, which as articulated by the Salesforce business case, will enable the following:

1. Recruitment: Attract and engage best-fit students
2. Application Management: Manage and process applications efficiently to increase yield, with everything in one place
3. Admissions: Onboard students and reduce melt

Planning Phase
The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution.

Green project status
On-track projects are given green status. These projects are running within budget, timeline or scope. [7]
This project will build the foundation of cloud infrastructure - specifically on AWS - in which future production and non-production workloads can successfully operate in a secure, reliable, and performant manner.

The adoption of cloud infrastructure is identified within the UIS MultiCloud Phase 1 and 2 goals as well as supports UIS strategic goals aligned to overarching University initiatives.

Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline.

Active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]

Yellow status is given when some aspect of a project is at risk and may require corrective action to stay within budget, timeline or scope. [10]

Contact us TBD
This project will support the Boulder campus with its process to gather and report COVID data. This project will create a centralized OnBase repository for COVID data that will provide increased efficiency for the Boulder campus. This, in turn, will help alleviate resource constraints for the Boulder team and ensure that the COVID reporting data is accurate and up-to-date. In scope group of users for this solution would be faculty, staff, students and family member of faculty and staff.

Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]

Green project status
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Contact us [8] TBD
CU People matches person records across systems. The current technology is 10 years old. By upgrading the internal matching and database software, we will be able to greatly improve search/matching performance and quality. Modern database software will also be available 24/7 so that matching capabilities are extended to online education and other cloud services.

**Execution Phase**

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]

**Green project status**

On-track projects are given green status. These projects are running within budget, timeline or scope. [7]

Contact us [8] Spring 2021
The UIS reorganization and New Service Framework will strengthen campus partnerships to more effectively set strategy and coordinate efforts. In addition, UIS and campus partners will benefit from a holistic view of the delivery pipeline.

This effort was identified as a top opportunity in the department's organizational maturation as it responds to the speed and quality of expected changes. This effort supports IT Governance's IT Strategic and Annual Plan efforts.

New Service Framework
Stage 2b: Future State
Business Process Design

Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]

Execution Status
Yellow status is given when some aspect of a project is at risk and may require corrective action to stay within budget, timeline or scope. [10]

Contact us [12] TBD
The Advancement Next Generation Donor Management project (NextGen) is a three-phase, multi-goal, cross-campus plan that will have positive and far-reaching University-wide benefits in efficiency savings, cost reduction, and increased private support for the University of Colorado (CU).

This request is to support years four, five and six of a nine-year Advancement business strategy that will transform constituent engagement from a disparate, unlinked system to a unified platform while still providing campus and entity autonomy and control.

**Execution Phase**

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]

**Green project status**

On-track projects are given green status. These projects are running within budget, timeline or scope. [7]

Contact us TBD
This project represents the work to implement a new UIS Product, a Tableau Server, as an enterprise visualization tool. Currently, CU Denver and CU Boulder have campus-based licenses, which we are porting over to System so all campuses may use this service. This enables UIS to provide a customer platform for direct use while paving the way for UIS to include this product in support of its UIS Data Management service.

<table>
<thead>
<tr>
<th>Initiative Name</th>
<th>Initiative Summary</th>
<th>Phase</th>
<th>Health</th>
<th>Questions?</th>
<th>Go-Live</th>
</tr>
</thead>
<tbody>
<tr>
<td>Central Information Warehouse</td>
<td>The purpose of this initiative is to include more grants data in Central Information Warehouse (CIW) so that all campuses may use this service. This will enable UIS to provide a consistent grants management platform for the Grants Users to view their data in a consistent manner. This will also provide support for new reporting requirements.</td>
<td>Planning</td>
<td>Yellow</td>
<td>Contact us [8]</td>
<td>TBD</td>
</tr>
<tr>
<td>Grants Management Data - Phase I</td>
<td>The project team is developing a new processing system for grants data. The team will be able to provide a consistent grants management platform for the Grants Users to view their data in a consistent manner. This will also provide support for new reporting requirements.</td>
<td>Planning</td>
<td>Yellow</td>
<td>Contact us [8]</td>
<td>TBD</td>
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<td>Execution</td>
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<td>Go-Live</td>
<td>Green</td>
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The project team collects and develops the primary information needed to determine project scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases. [6]
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<th>HEALTH QUESTIONS?</th>
<th>GO-LIVE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Windows Domain Controllers Upgrade</td>
<td>The purpose of this initiative is to upgrade all CU domain controller's operating systems to most current Windows server version. We will also upgrade the domain functional level to support currently unusable features in applications. This will also address upcoming end-of-life support for the current domain controllers.</td>
<td>Planning Phase The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases.</td>
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<td>QUESTIONS?</td>
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<tr>
<td><strong>Automated Updates to Primary Job Indicator in HCM</strong></td>
<td>This initiative will refine the process to automatically update the University Primary Job Indicator flags in our HCM System that falls under the HCM Core module.</td>
<td>Execution Phase</td>
<td>Green project status</td>
<td>On-track projects are given green status. These projects are running within budget, timeline or scope. [7]</td>
</tr>
</tbody>
</table>
CU Boulder purchased the NameCoach software (e.g. recording name pronunciation) and this is already integrated into their Canvas learning management system. To continue improving the student, faculty and staff experience, this initiative will integrate this with the student information system (CU-SIS) and BuffPortal.

### Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.

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<tr>
<td>CU-SIS CU Boulder NameCoach</td>
<td>CU Boulder purchased the NameCoach software (e.g. recording name pronunciation) and this is already integrated into their Canvas learning management system. To continue improving the student, faculty and staff experience, this initiative will integrate this with the student information system (CU-SIS) and BuffPortal.</td>
<td>Execution</td>
<td>Green project status</td>
<td>TBD</td>
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<td>Phase</td>
<td>On-track projects are given green status. These projects are running within budget, timeline or scope.</td>
<td>Contact us [14] [7]</td>
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<td>INITIATIVE NAME</td>
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<td>HEALTH QUESTIONS?</td>
<td>GO-LIVE</td>
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<tr>
<td>eRA Performance Tuning - Phase 1</td>
<td>This initiative will involve developing more reliable and reusable performance testing scripts. It will also institute EUE scripts for monitor performance experienced on campus. Lastly, it will include an assessment of current data retention in several key parts of the application to understand their impact on overall performance in the eRA (electronic Research Administration) application.</td>
<td>Execution PhaseThe UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.</td>
<td>Green project status On-track projects are given green status. These projects are running within budget, timeline or scope.</td>
<td>TBD</td>
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<td></td>
<td>Contact us</td>
<td>TBD</td>
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</table>
**RedHat Enterprise Linux (RHEL) Replacement**

RedHat Enterprise Linux (RHEL) current version will reach the end of maintenance support this fall. Once this happens deployed RHEL6 systems will no longer receive updates or security patches. Extended Life-Cycle Support can be purchased for RHEL6 which will allow for Critical Security patches to be applied to the OS. Extended Support is purchased on a per instance basis; the goal of this initiative is to retire or replace as many RHEL6 instances as possible, thus minimizing the budget impact of purchasing extended support.

**Execution Phase**
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.

**Health Questions?**
Green project status. On-track projects are given green status. These projects are running within budget, timeline or scope.

**Golive**
Contact us TBD
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</tr>
</thead>
<tbody>
<tr>
<td><a href="#">Multi-factor authentication implementation for Office 365 and VPN</a></td>
<td>The goal of Multi-factor authentication (MFA) is to create a layered defense and make it more difficult for an unauthorized person(s) to gain access to our System office enterprise resources. MFA is a security system that requires more than one method of authentication from independent categories of credentials to verify the user’s identity. Multifactor authentication combines two or more independent credentials: What the user knows (password), and what the user can verify (security token challenge).</td>
<td>Execution Phase</td>
<td>Green project status</td>
<td>On-track projects are given green status. These projects are running within budget, timeline or scope. [7]</td>
<td>TBD</td>
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</table>

**Contact us [15]**
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<th>HEALTH</th>
<th>QUESTIONS?</th>
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<tr>
<td></td>
<td>UIS is upgrading the technology that we use for storing user Cognos groups, CIW users and also storing test accounts for load testing. Cognos supplies our users with reports they use for monitoring their applications. This technology is called Oracle Internet Directory (OID) and the technology we want to replace it with is called Oracle Unified Directory (OUD). Cognos uses OID to put users into groups for authorization purposes. CIW uses OID to authenticate users to the CIW database. The load testing team collects and develops test accounts for load testing.</td>
<td>Planning</td>
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<tr>
<td>uAchieve for CU Anschutz Medical Campus</td>
<td>The uAchieve suite of products will provide a variety of benefits to the Anschutz Medical Campus. CU Anschutz currently has no automated degree audit capabilities. uAchieve Degree Audit will reduce the amount of time staff spend analyzing progress toward degree requirements as well as reduce opportunities for error. Degree audit self-service will give students a place to view their progress online at their discretion. Anschutz currently processes transfer credit within the CU Denver setup. This initiative will enable...</td>
<td>Execution</td>
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<tr>
<td>Windows Server Upgrade</td>
<td>The purpose of this initiative is to upgrade and replace all older Windows servers for security reasons as well as freeing up resources to be used elsewhere instead.</td>
<td>Execution Phase</td>
<td>Green project status</td>
<td>Contact us [16]</td>
<td>TBD</td>
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<tr>
<td>XML Send and New Parchment Connector</td>
<td>The purpose of the EDX Transcript project is to electronically exchange post-secondary XML transcripts with other schools inside the state of Colorado (pilot) and then nationally (phase 2). Receiving XML transcript data from other schools will allow us to store the data and be able to load the data into downstream software, resulting in automated articulation of transfer credit for students (without having to manually re-type each students transcript data). This will save more than 30 hours of data entry per week in the admissions process.</td>
<td>Execution Phase</td>
<td>Green project status</td>
<td>Contact us [15]</td>
<td>TBD</td>
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</tbody>
</table>
**Project Criteria**

**Level of effort:** 350+ hours of work (between both planning and execution phases)

**Complexity:** Cross team interdependent (5+ teams needed)

**Risk:** Work poses a significant risk to the organization

**Managed by:** Project Managers

**Initiative Criteria**

**Level of Effort:** 40+ hours of work

**Complexity:** Coordination across teams; new technology to UIS

**Risk:** Work has a future deadline aiming for but has flexibility; target deadline is one quarter away at minimum

**Managed by:** ADs/Managers

**Groups audience:**
University Information Services

**Source URL:** https://www.cu.edu/uis/current-uis-projects-and-initiatives

**Links**
[5] https://www.cu.edu/uis-glossary/project-health
[7] https://www.cu.edu/uis-glossary/green-project-status
[8] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20FOMC
[9] https://www.cu.edu/uis-glossary/execution-phase