Current UIS Projects and Initiatives [1]

Below, you will find details of all current UIS projects and initiatives in the planning and execution phase. It does not include:

- Projects in the initiation phase. New UIS project requests are submitted. High-level details are provided to the UIS Leadership, who determine whether the project should move into the planning phase. [2] and closing phase. [3]
- The team undertakes the necessary tasks to close the project. This includes, but is not limited to, post-production support, transition to operational service and the collection and analysis of lessons learned. [3]
- version updates
- PUMs
- regular maintenance projects

Questions?

If you have question about a project, click the link under the questions column to email the project manager.

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>PROJECT SUMMARY</th>
<th>PROJECT PHASE</th>
<th>PROJECT HEALTH</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>The project phase identifies where a project, or initiative, is in its cycle. It begins with the planning phase and ends with the closing phase. [4]</td>
<td>The project health identifies how a project, or initiative, is doing in terms of budget, timeline and scope. [5] (DURING EXECUTION)</td>
</tr>
</tbody>
</table>
This project will build the foundation of a cloud infrastructure - specifically on AWS - in which future production and non-production workloads can successfully operate on in a secure, reliable, and performant manner.

The adoption of cloud infrastructure is identified within the UIS MultiCloud Phase 1 and 2 goals as well as supports UIS strategic goals aligned to overarching University initiatives.

Planning Phase
The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases.

Green project status
On-track projects are given green status. These projects are running within budget, timeline or scope.

Contact us [8] TBD
The release is focused on stability, bug fixes, and enhanced configuration tools that should lead to reduced internal support tickets, increased security, and improved user experience. There is also added value in the timing of this specific upgrade, as the cross-campus eRA teams hope to achieve a regular cadence by conducting single upgrades on a more regular schedule.

**Execution Phase**

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]

**Green project status**

On-track projects are given green status. These projects are running within budget, timeline or scope. [7]

**Contact us**

Fall 2020
The Nelnet PeopleSoft Connector is responsible for posting student tuition and fee payments to CU-SIS. This upgrade will replace our current version with the latest release. This new connector version utilizes PeopleSoft Integration Broker and has demonstrated markedly improved performance times. Upgrading the student single sign-on method will replace an outdated service with a more secure one by leveraging our PingFederate platform. There will be both user performance and security improvements once the connector is upgraded.

Planning Phase

The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases.

None

Contact us

Summer 2020
The UIS reorganization and New Service Framework will strengthen campus partnerships to more effectively set strategy and coordinate efforts. In addition, UIS and campus partners will benefit from a holistic view of the delivery pipeline.

This effort was identified as a top opportunity in the department’s organizational maturation as it responds to the speed and quality of expected changes. This effort supports IT Governance's IT Strategic and Annual Plan efforts.

Planning
Planning Phase
The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases. [6]

Green
Green project status
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Contact us TBD
The Advancement Next Generation Donor Management project (Next Gen) is a three phase, multi-goal, cross-campus plan that will have positive and far-reaching University-wide benefits in efficiency savings, cost reduction, and increased private support for the University of Colorado (CU).

This request is to support years four, five and six of a nine-year Advancement business strategy that will transform constituent engagement from a disparate, unlinked system to a unified platform while still providing campus and entity Advancement teams autonomy and control.

Execution Phase

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline.

Active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]
CU is investing in online learning with an ambitious goal of serving considerably more online students over the next 5 years. Centralized service provision is the most effective way to achieve CU’s ambitious online learning growth goals, though campuses will continue to own specific functions. An internal online services unit will offer the flexibility, speed to market, and customization CU requires to for high-quality online program management. The Office of Digital Education (ODE), previously serving CU Denver and CU Anschutz, will take on this system-wide role and become a

Planning
Planning
Phase
The UIS project team collects and develops necessary information to determine and confirm project

Green

Green

project

On-track

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projects

are

running

within

budget,
timeline

or

scope.

[6]

[7]

[10]
Oracle Database Upgrades

General support for the current Oracle database version ends November 30, 2020; extended support is not available. The purpose of this project is to upgrade all databases to the latest Oracle database version.

Planning

Execution

Phase The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk, budget and issues occur during the execution phase. Projects are running within budget, timeline or scope. Green projects are given green status. These projects are running within budget, timeline or scope. Contact us: TBD.
This project is intended to yield additional net new students for Fall 2020 and Spring 2021 identified online programs.

Execution Phase

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.

Green project status

On-track projects are given green status. These projects are running within budget, timeline or scope.

Contact us

TBD
This project will ensure, thru a series of tasks and tests, that campuses can perform normal day-to-day operations while enterprise systems process heavy load during semester start-up.

Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [9]

Green project status
On-track projects are given green status. These projects are running within budget, timeline or scope. [7]
This project will support the resolution passed by the Board of Regents in November, 2017. The infrastructure will be a single investment to support all online education initiatives launched by campuses. This infrastructure will connect campus-specific MOOC/LMS systems to CU enterprise systems such as the student information system, degree audit, finance, master data management, and other enterprise-wide systems.

Additional details include:

- One foundation supporting all campuses - Standardized integration platform
- A scale-able solution - Automation of processes so less manual intervention is needed
- Green project status - On-track projects are given green status. These projects are running within budget, timeline or scope.

Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.
The annual Open Enrollment project prepares the Human Capital Management (HCM) system for the employee benefits open enrollment period scheduled for April 20 - May 8, 2020. During this time, more than 25,000 CU employees have the option to make changes to their benefits.

Employee Services coordinates all employee communications, carrier fairs and informational sessions on each campus and manages the functional requirements and configurations to accommodate benefits changes in HCM. UIS provides application and system support during the open enrollment period, as well as development and file distribution support for vendor interfaces during the post-open enrollment period.

Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.

Green project status
On-track projects are given green status. These projects are running within budget, timeline or scope.

Contact us
Summer 2020
This project will help the Procurement Service Center (PSC) to implement an integrated data mart and interactive dashboard that measures, monitors and manages spend performance. These new tools will drive operational efficiencies and enable a self-service reporting capability across the university.

The interactive dashboard will expedite monthly performance report delivery and reduce time users spend interpreting and reviewing results. Dashboards will:

- Display the data into an easy-to-use visual format
- Summarize spend data in one integrated view
- Eliminate the need to interpret complex, unstructured data sets
- Provide insights with the opportunity to better judge performance and predict results
- Allow end users to visualize department spend data at the line level, in one summarized view or customized to display relevant information

**Execution Phase**

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**Green Project Status**

On-track projects are given green status. These projects are running within budget, timeline or scope. [7]
This project will modernize the university's Job Changes process by using PeopleSoft-delivered HCM Template Based Transactions.

The cross campus HR Services Management Team identified three third-party SmartERP items for removal: ePAR Job Changes, ePAR Pay Rate and ePAR Leave. These third-party forms from 2015 will be replaced with Template Based Transactions, in addition to a new Auto-Termination process.

Removing these transactions shifts the university closer to providing a single user experience that falls under the HCM Core module.

### Automated Updates to Primary Job Indicator in HCM

This initiative will refine the process to automatically update the University Primary Job Indicator flag in our HCM System that falls under the HCM Core module.

### Removal of ePAR Job Changes

This initiative will remove the ePAR Job Changes process by using PeopleSoft-delivered HCM Template Based Transactions. The cross campus HR Services Management Team identified three third-party SmartERP items for removal: ePAR Job Changes, ePAR Pay Rate and ePAR Leave. These third-party forms from 2015 will be replaced with Template Based Transactions, in addition to a new Auto-Termination process.

Removing these transactions shifts the university closer to providing a single user experience.
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<th>QUESTIONS?</th>
<th>GO-LIVE</th>
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<tbody>
<tr>
<td>Advancement Public Space Move</td>
<td>The move of Advancement to Public Space will have two major benefits:</td>
<td>Execution Phase</td>
<td>TBD</td>
<td>[19]</td>
<td>TBD</td>
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<td>• Cost savings of about $1,300 a month as it enables Advancement to cut its service from CenturyLink</td>
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<td>• Organizational benefit in having Advancement on UIS' public space rather than its own</td>
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<tr>
<td>Billing Automation Phase III</td>
<td>o Campuses have requested process improvements to their current business processes to eliminate inefficiencies. The opportunities for improvement identified will eliminate many manual processes and significantly save time in generating and delivering invoices. Billing Automation Phase 3 will allow the campuses to further rollout and expand Billing Automation to the maximum number of eligible sponsors.</td>
<td>Planning</td>
<td>Green</td>
<td>On-track</td>
<td>TBD</td>
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<td>Planning</td>
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<td>CU Boulder NameCoach</td>
<td>CU Boulder purchased the NameCoach software (e.g. recording name pronunciation) and this is already integrated into their Canvas learning management system. To continue improving the student, faculty and staff experience, this initiative will integrate this with the student information system (CU-SIS) and BuffPortal.</td>
<td>Execution Phase</td>
<td>Green project status</td>
<td>On-track projects are running within budget, timeline or scope.</td>
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<td>Execution Phase</td>
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<td>Green project status</td>
<td>These projects are given green status.</td>
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</thead>
<tbody>
<tr>
<td>CU-SIS Duplicate Record Clean-Up</td>
<td>This initiative will clean up duplicate records to have as many unique IDs in the system as possible. Having clean, unique data will allow the staff to better serve the students across the university with platforms that integrate using constituent ID and student ID.</td>
<td>Execution Phase</td>
<td>Green project status</td>
<td>Contact us [21]</td>
<td>TBD</td>
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</table>
DATC CIW Staging & Priority Reports

- Source uAchieve Degree Audit and Transfer Credit (DATC) tables/data plus required CU-SIS tables/data into CIW staging layer in order to develop the highest priority DATC Cognos operational reports.

Execution Phase

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Green status

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<tbody>
<tr>
<td>PeopleSoft CRM Decommissioning</td>
<td>The PeopleSoft CRM application has fallen out of use over time due to the focus on SalesForce CRM, and Oracle’s lack of investment in the application. By decommissioning the PeopleSoft CRM application, critical resources can be reclaimed, and PS environments simplified.</td>
<td>Execution Phase</td>
<td>Green project status</td>
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<th>HEALTH</th>
<th>QUESTIONS?</th>
<th>GO-LIVE</th>
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<tbody>
<tr>
<td>SF: A/R Collect Integration</td>
<td>This initiative will allow campus Bursar offices to utilize the A/R Collect module from Flywire to manage past-due student accounts receivable. A/R Collect provides a superior user experience for staff and students and will enable students to manage their own payment agreements for their past-due tuition and fee accounts.</td>
<td>Planning Phase</td>
<td>The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases.</td>
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<tr>
<td>Electronic Data Exchange (EDX)</td>
<td>This is to support a Colorado Department of Higher Education (CDHE) initiative to electronically share transcripts between Colorado schools. Receiving transcripts in the PESC-standard XML format allows for the expedited ingestion of transcript data into CU-SIS systems for the purpose of admissions and transfer credit decisions. Currently, extracting transcript data for these purposes is a manual process taking up work hours for admissions offices to complete and creating a delay for students to receive pertinent information for their decision to attend the university. Moving to an electronic and automated solution frees up time for Admissions offices while giving prospective students an increased level of service.</td>
<td>Execution</td>
<td>Phased</td>
<td>Green</td>
<td>On-track</td>
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<tr>
<td>eRA Performance Tuning Phase 1</td>
<td>This initiative involves developing more reliable and reusable performance testing scripts. It will also institute EUE scripts for monitor performance experienced on campus. Lastly, it will include an assessment of current data retention in several key parts of the application to understand their impact on overall performance in the eRA (electronic Research Administration) application.</td>
<td>Execution Phase 1</td>
<td>Green</td>
<td>Green project status</td>
<td>Contact us [25]</td>
</tr>
<tr>
<td>INITIATIVE NAME</td>
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<tr>
<td><strong>EUE Application Upgrade and Refresh</strong></td>
<td>This initiative will upgrade the system UIS uses to monitor internal and external web services from multiple locations.</td>
<td>Execution Phase</td>
<td>Green project status</td>
<td>Contact us [26]</td>
<td>TBD [7]</td>
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<tr>
<td>HCP and GAD Setup</td>
<td>This initiative is part of the larger multicloud effort. A portion of this work is a precursor to further AWS capabilities.</td>
<td>Execution Phase</td>
<td>On hold</td>
<td>Contact us [27]</td>
<td>TBD</td>
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</tbody>
</table>
This initiative will:

- Increase UIS processing site bandwidth to campus customers and Internet services.
- Increase 1800 Grant connectivity bandwidth to campus customers and the Internet.
- Replace charge-back MOE connectivity cost from UCD with 10Gb/s private BGP peering on new circuit.
- Allow private peering with UCB/UCCS at 10Gb/s in future at two locations (BGP fail-over).
- Allow bandwidth increase between UIS and our ISP Front Range GigaPop (FRGP) immediately to 1 Gb/s, with easy expansion to 10Gb/s in increments as required in future.
- Remove MOE circuit costs from Hosting.com contract.
- Allow Internet2 (I2) route balancing to maximize bandwidth efficiency.

Network Remediation

Execution Phase

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Green project status. These projects are running within budget, timeline or scope. [7]

Contact us [28] TBD
<table>
<thead>
<tr>
<th>Initiative Name</th>
<th>Initiative Summary</th>
<th>Phase</th>
<th>Health</th>
<th>Questions?</th>
<th>Go-Live</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personalized Post-Award Work Center</td>
<td>This initiative will provide the Post Award office with a one stop shop for personalized daily processing, workload management, notifications, and metrics.</td>
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<td></td>
<td>Execution Phase The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.</td>
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**Health**

- Green
  - Green project status
  - On-track projects
  - These projects are given green status. These projects are running within budget, timeline or scope. [7]

**Contact us**

[29]

TBD
RedHat Enterprise Linux (RHEL) current version will reach the end of maintenance support this fall. Once this happens deployed RHEL6 systems will no longer receive updates or security patches. Extended Life-Cycle Support can be purchased for RHEL6 which will allow for Critical Security patches to be applied to the OS. Extended Support is purchased on a per instance bases; the goal of this initiative is to retire or replace as many RHEL6 instances as possible, thus minimizing the budget impact of purchasing extended support.

Execution

Execution Phase

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Execution

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Green

Green project status

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Contact us [29]

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<tr>
<td>VMWare Upgrade</td>
<td>The current VCenter version utilizes Flash for its full featured management interface, while also providing a partially functional HTML5 interface. With Flash being discontinued in December 2020 and plugins being dropped from browsers, we run the risk of not being able to manage our virtual environment. The current version of VCenter introduces a fully featured HTML5 management interface allowing for continued management of the virtual environment without the need for Flash. An upgrade allows us to take advantage of new features available and will provide a better upgrade path in the future.</td>
<td>Execution</td>
<td>Green</td>
<td>On-track</td>
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<td>Execution Phase</td>
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Windows Server Upgrade

The purpose of this initiative is to upgrade and replace all older Windows servers for security reasons as well as freeing up resources to be used elsewhere instead.

**Project Criteria**

**Level of effort:** 350+ hours of work (between both planning and execution phases)

**Complexity:** Cross team interdependent (5+ teams needed)

**Risk:** Work poses a significant risk to the organization

**Managed by:** Project Managers
**Initiative Criteria**

**Level of Effort:** 40+ hours of work

**Complexity:** Coordination across teams; new technology to UIS

**Risk:** Work has a future deadline aiming for but has flexibility; target deadline is one quarter away at minimum

**Managed by:** ADs/Managers

**Groups audience:** University Information Services

**Source URL:** https://www.cu.edu/uis/current-uis-projects-and-initiatives

**Links**
[5] https://www.cu.edu/uis-glossary/project-health
[7] https://www.cu.edu/uis-glossary/green-project-status
[8] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20AWS%20Foundations%20project
[9] https://www.cu.edu/uis-glossary/execution-phase
[10] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20FOMC
[12] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20NextGen
[13] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20Office%20365%20project%20
[14] mailto:usi_pmo@ad.cu.edu?subject=Questions%20about%20Open%20Enrollment%202020
[15] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20PSC%20Data%20Mart%20project
[16] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20ePARJobChanges
[17] https://www.cu.edu/uis-glossary/yellow-project-status
[18] mailto:angelica.throckmorton@cu.edu?subject=Question%20about%20Automated%20Updates%20to%20Primary%20
[19] mailto:kevin.masteller@cu.edu?subject=Questions%20about%20Advancement%20Public%20Space%20Move%20initiative
[20] mailto:phillip.curry@cu.edu?subject=Questions%20about%20NameCoach%20initiative
[21] mailto:steve.thormod@cu.edu?subject=Questions%20about%20Duplicate%20Record%20Clean-Up%20initiative
[22] mailto:brad.baker@cu.edu?subject=Question%20about%20PeopleSoft%20CRM%20Decommissioning
[23] mailto:amberly.scheppach@cu.edu?subject=Questions%20about%20SF%3A%20A%20FR%20Integration%20initiative