Current UIS Projects and Initiatives [1]

Below, you will find details of all current UIS projects and initiatives in the planning and execution phase. It does not include:

- Projects in the **initiation** phase
  - New UIS project requests are submitted. High-level details are provided to the UIS Leadership, who determine whether the project should move into the planning phase. [2] and closing phase
  - The team undertakes the necessary tasks to close the project. This includes, but is not limited to, post-production support, transition to operational service and the collection and analysis of lessons learned. [3]
- version updates
- PUMs
- regular maintenance projects

Questions?

If you have question about a project, click the link under the questions column to email the project manager.

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>PROJECT SUMMARY</th>
<th>PROJECT PHASE</th>
<th>PROJECT HEALTH</th>
<th>QUESTIONS?</th>
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<tbody>
<tr>
<td></td>
<td></td>
<td>The project phase identifies where a project, or initiative, is in its cycle. It begins with the planning phase and ends with the closing phase. [4]</td>
<td>The project health identifies how a project, or initiative, is doing in terms of budget, timeline and scope. [5] (DURING EXECUTION)</td>
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</table>
The Conflict of Interest (COI) Module, part of the InfoEd suite of eRA applications, is being implemented at the Boulder campus to replace custom software (DEPA) that is at end of life.

This implementation will bring the COI business processes into the InfoEd eRA system and further integrate the COI process with other eRA modules, such as Proposal Tracking (PT), Award Tracking (AT) and Human Subjects (HS), making it easier for the business offices to have visibility into Conflict of Interest through the grant lifecycle.

Planning Phase
The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases. [6]
The UIS reorganization and New Service Framework will strengthen campus partnerships to more effectively set strategy and coordinate efforts. In addition, UIS and campus partners will benefit from a holistic view of the delivery pipeline.

This effort was identified as a top opportunity in the department’s organizational maturation as it responds to the speed and quality of expected changes. This effort supports IT Governance’s IT Strategic and Annual Plan efforts.

Planning
Planning Phase
The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases. [6] Green

Green project status
On-track projects are given green status. These projects are running within budget, timeline or scope. [8]

Contact us [9] TBD
The Advancement Next Generation Donor Management project (Next Gen) is a three phase, multi-goal, cross-campus plan that will have positive and far-reaching University-wide benefits in efficiency savings, cost reduction, and increased private support for the University of Colorado (CU). This request is to support years four, five and six of a nine-year Advancement business strategy that will transform constituent engagement from a disparate, unlinked system to a unified platform while still providing campus and entity Advancement teams autonomy and control.

Planning Phase
The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases. [6]
This project will more effectively support students throughout their matriculation at CU Boulder. This links to the Chancellor’s retention goals, specifically by fostering student success by engaging campus leadership on campus-wide student retention efforts, and modifying existing IT services (MyCUBoulder/MyCUInfo and various portals) to create a unified one-portal experience for students.

**Execution Phase**

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.  

Green project status

On-track projects are given green status. These projects are running within budget, timeline or scope.
This project will allow CU Boulder students to register for classes directly using Leepfrog’s FocusSearch interface, providing a more intuitive experience.

Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [11]

RedRed project status
Red status is given when an aspect of the project is not within budget and/or is not meeting timeline or scope expectations. Corrective action is required if the project is to meet agreed-upon budget, timeline or scope. [13]

Contact us [14]
Spring 2020
Online MA-TL Degree
Phase 1

This project will allow UIS to support CU Boulder in creating a fully online MA in Teacher Leadership. UIS will provide Campus Solutions academic configuration, additional integrations, application load support and configuration, enhanced student portal experience and data collection, payment processing and institutional reporting.

Execution Phase

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occurring during the execution phase.

Green Status

On-track projects are given green status. These projects are running within budget, timeline or scope.

Contact us
Online MS-EE Degree

Phase 2.3 will provide additional features to support for Degree Audit and improved efficiency with Coursera.

This project will allow UIS to support CU Boulder in creating a fully online, MOOC based master's degree and certificates in Electrical Engineering using Coursera.

Execution Phase

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [11]

Green project status

On-track projects are given green status. These projects are running within budget, timeline or scope. [8]

Contact us
This project will support the resolution passed by the Board of Regents in November, 2017. The infrastructure will be a single investment to support all online education initiatives launched by campuses. This infrastructure will connect campus-specific MOOC/LMS systems to CU enterprise systems such as the student information system, degree audit, finance, master data management, and other enterprise-wide systems.

Additional details include:

- One foundation supporting all campuses - Standardized integration platform
- A scale-able solution - Automation of processes so less manual intervention and resources are needed
- Pro-actively providing solutions in advance of requests from campuses

Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [11]

GreenGreen
project
status
On-track projects are given green status. These projects are running within budget, timeline or scope. [8]

Contact us [17]
Summer 2020
The annual Open Enrollment project prepares the Human Capital Management (HCM) system for the employee benefits open enrollment period scheduled for April 20 - May 8, 2020. During this time, more than 25,000 CU employees have the option to make changes to their benefits. Employee Services coordinates all employee communications, carrier fairs and informational sessions on each campus and manages the functional requirements and configurations to accommodate benefits changes in HCM. UIS provides application and system support during the open enrollment period, as well as development and file distribution support for vendor interfaces during the post-open enrollment period.

**Execution Phase**

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [11]

GreenGreen project status

On-track projects are given green status. These projects are running within budget, timeline or scope. [8]

Contact us
This project will modernize the university’s Job Changes process by using PeopleSoft-delivered HCM Template Based Transactions. The cross campus HR Services Management Team identified three third-party SmartERP items for removal: ePAR Job Changes, ePAR Pay Rate and ePAR Leave. These third-party forms from 2015 will be replaced with Template Based Transactions, in addition to a new Auto-Termination process. Removing these transactions shifts the university closer to providing a single user experience when entering HCM transactions, enhances processing time, stabilizes the system and uses delivered, vendor supported functionality.

### Execution Phase

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [11]

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**Green**

**Green project status**

On-track projects are given green status. These projects are running within budget, timeline or scope. [8]

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**Contact us**

[19]
This project will help the Procurement Service Center (PSC) to implement an integrated data mart and interactive dashboard that measures, monitors, and manages spend performance. These new tools will drive operational efficiencies and enable a self-service reporting capability across the university. The interactive dashboard will expedite monthly performance report delivery, reduce time users spend interpreting and reviewing results.

Dashboards will:

- Display the data into an easy-to-use visual format
- Summarize spend data in one integrated view
- Eliminate the need to interpret complex, unstructured data sets
- Provide insights with the opportunity to better judge performance and predict results
- Allow end users to visualize department spend data at the line level, in one summarized view or customized to display relevant information

### Planning Phase
The UIS project team conducts feasibility analysis and develops a project plan with a focus on meeting scope, budget and timeline.

### Execution Phase
The UIS project team executes the project plan with a focus on meeting scope, budget and timeline.

### Health
- Yellow status is given when some aspect of a project is at risk and may require corrective action to stay within budget, timeline or scope.
- Green status is given when projects are on-track and running within budget, timeline or scope.

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<th>GO-LIVE</th>
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<tbody>
<tr>
<td>PSC Data Mart and Reporting Dashboard Project</td>
<td>Planning Phase</td>
<td>Green</td>
<td>TBD</td>
<td>[22] Contact us</td>
<td>[21]</td>
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<tr>
<td>The move of Advancement to Public Space will have two major benefits:</td>
<td>Planning Phase</td>
<td>Yellow</td>
<td>TBD</td>
<td>[20] Yellow status is given when some aspect of a project is at risk and may require corrective action to stay within budget, timeline or scope.</td>
<td>[6]</td>
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<tr>
<td>- Cost savings of about $1,300 a month enables Advancement to cut its service from CenturyLink Organizational benefit in having Advancement on UIS public space rather than its own</td>
<td>Execution Phase</td>
<td>Green</td>
<td>TBD</td>
<td>[22] Contact us</td>
<td>[21]</td>
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<td>- Display the data into an easy-to-use visual format</td>
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<td>Automated Updates to Primary Job Indicator in HCM</td>
<td>This initiative will refine the process to automatically update the University Primary Job Indicator flags in our HCM System that falls under the HCM Core module.</td>
<td>Planning Phase</td>
<td>The UIS project team collects and develops necessary information to determine and confirm scope, budget and timeline. The team then develops project plans to manage time, cost, quality, change, risk and issues, which will guide the team through the project execution and closure phases.</td>
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<td>Green status On-track projects are given green status. These projects are running within budget, timeline or scope. [8]</td>
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Degree Audit and Transfer Credit (DATC) CIW Staging and Priority Reports

This initiative will source uAchieve DATC and required CU-SIS tables and data into the data warehouse CIW staging layer in order to develop DATC Cognos operational reports identified as having the highest priority.

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Go-Live

Green
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Contact us [24]

TBD
EUE Application Upgrade and Refresh

This initiative will upgrade the system UIS uses to monitor internal and external web services from multiple locations.

Planning
Planning Phase
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<tr>
<td>PeopleSoft CRM Decommissioning</td>
<td>The PeopleSoft CRM application has fallen out of use over time due to the focus on SalesForce CRM, and Oracle’s lack of investment in the application. By decommissioning the PeopleSoft CRM application, critical resources can be reclaimed, and PS environments simplified.</td>
<td>Planning Phase</td>
<td>Green project status</td>
<td>Green</td>
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This initiative will provide the Post Award office with a one stop shop for personalized daily processing, workload management, notifications, and metrics.

**Execution Phase**

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<td>Billing Automation</td>
<td>Campuses have requested process improvements to their current business processes to eliminate inefficiencies. The opportunities for improvement identified will eliminate many manual processes and significantly save time in generating and delivering invoices.</td>
<td>Execution</td>
<td>Green</td>
<td>On-track</td>
<td>TBD</td>
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<td>Phase II</td>
<td>The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.</td>
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<td><strong>Campus Solutions</strong></td>
<td><strong>GoldenGate to CU Denver</strong></td>
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<td>This initiative will deliver specific tables to CU Denver via GoldenGate database replication technology</td>
<td><strong>Execution Phase</strong></td>
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<td><strong>Contact us [29]</strong></td>
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<td>CIW CU-SIS Campus-Specific Views</td>
<td>This initiative will create CU-SIS campus-specific views in CIW, enabling more campus resources to be able to access data needed for their campus to make important business decisions. A separate CIW access role will be created for each campus (CU Denver</td>
<td>Anschutz Medical Campus, CU Boulder, CU Colorado Springs).</td>
<td>Execution Phase</td>
<td>Green</td>
<td>Green project status.</td>
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<td>Electronic Data Exchange (EDX)</td>
<td>This is to support a Colorado Department of Higher Education (CDHE) initiative to electronically share transcripts between Colorado schools. Receiving transcripts in the PESC-standard XML format allows for the expedited ingestion of transcript data into CU-SIS systems for the purpose of admissions and transfer credit decisions. Currently, extracting transcript data for these purposes is a manual process taking up work hours for admissions offices to complete and creating a delay for students to receive pertinent information for their decision to attend the university. Moving to an electronic and automated solution frees up time for Admissions offices while giving prospective students an increased level of service.</td>
<td>Execution</td>
<td>Green</td>
<td>Execution PhaseThe UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.</td>
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<td>eRA Performance Tuning Phase 1</td>
<td>This initiative involves developing more reliable and reusable performance testing scripts. It will also institute EUE scripts for monitor performance experienced on campus. Lastly, it will include an assessment of current data retention in several key parts of the application to understand their impact on overall performance in the eRA (electronic Research Administration) application.</td>
<td>Execution Phase The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.</td>
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<td>FIN/ICS Fluid Development POC</td>
<td>This initiative serves to prepare the technical approach for Fluid navigation in ICS and FIN environments prior to the PT8.58 upgrade. PT 8.58 is expected to desupport classic navigation. By preparing technical and development changes, the transition to fluid will be simplified and expedited.</td>
<td>Execution Phase</td>
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<td>HCP and GAD Setup</td>
<td>This initiative is part of the larger multi-cloud effort. A portion of this work is a precursor to further AWS capabilities.</td>
<td>Execution Phase</td>
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<td>Green project status</td>
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<tr>
<td>Initiative Name</td>
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<td>Phase</td>
<td>Health</td>
<td>Questions?</td>
<td>Go-Live</td>
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| Improve IB Table Data Pump Scripts | With the new Integration Broker (IB) table in-place, upsert scripts will:  
- Improve data accuracy  
- Reduce manual steps required to fix the missing IB routings  
- Allow for smoother PeopleTools upgrades  
- Create better error handling and alerts within script  
- Result in more accurate data for testers | Execution Phase | Green project status | On-track projects | TBD |
Multi-Factor Authentication: Expansion Phase 1

Multi-factor authentication (MFA) is a security system that requires more than one method of authentication from independent categories of credentials to verify the user’s identity. The goal of MFA is to create a layered defense and make it more difficult for an unauthorized person(s) access to our enterprise systems.

Execution Phase
UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [11]

Health Questions?

Green status. These projects are running within budget, timeline or scope. [8]

Contact us TBD
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<tr>
<td>Nelnet Quickpay Upgrade</td>
<td>This initiative will apply the latest QuickPay platform releases from Nelnet. This will ensure the payment platform is kept current and will allow CU to take advantage of new enhancements.</td>
<td>Execution Phase The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.</td>
<td>Green project status</td>
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</table>
This initiative will:

- Increase UIS processing site bandwidth to campus customers and Internet services.
- Increase 1800 Grant connectivity bandwidth to campus customers and the Internet.
- Replace charge-back MOE connectivity cost from UCD with 10Gb/s private BGP peering on new circuit.
- Allow private peering with UCB/UCCS at 10Gb/s in future at two locations (BGP fail-over).
- Allow bandwidth increase between UIS and our ISP Front Range GigaPop (FRGP) immediately to 1 Gb/s, with easy expansion to 10Gb/s in increments as required in future.
- Remove MOE circuit costs from Hosting.com contract.
- Allow Internet2 (I2) route balancing to maximize bandwidth efficiency.

**Execution Phase**

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- Green project status
- Green projects
- On-track
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Contact us [38]

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<tr>
<td><strong>R25 Upgrade to Lynx</strong></td>
<td>The vendor of the R25 application, CollegeNet is moving to an upgraded platform, Lynx. Moving to this platform is required for ongoing support and new features. This application provides room scheduling capability for CU-SIS Campus Solutions, with a bi-directional interface that processes course catalog information and updates room assignments in CS.</td>
<td><strong>Execution</strong>&lt;br&gt;Execution Phase &lt;br&gt;The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase.</td>
<td><strong>Green</strong>&lt;br&gt;Green project status&lt;br&gt;On-track projects are given green status. These projects are running within budget, timeline or scope.</td>
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<td>CU Systems will benefit by migrating SharePoint on-premises to SharePoint Online, as it provides a more synchronous, feature-rich, reliable and up-to-date collaborative experience. It integrates seamlessly with Office365 and its applications, including OneDrive and the SharePoint mobile app. It dramatically reduces administrative overhead, keeping the environment up to date and secure.</td>
<td>Execution Phase</td>
<td>Green</td>
<td>On-track projects</td>
<td>Contact us  [40]</td>
<td>TBD</td>
</tr>
</tbody>
</table>

**Execution Phase**

The UIS project team executes the project plan with a focus on meeting scope, budget and timeline. Active management of time, cost, quality, change, risk and issues occur during the execution phase. [11]

**Project Criteria**

**Level of effort:** 350+ hours of work (between both planning and execution phases)

**Complexity:** Cross team interdependent (5+ teams needed)

**Risk:** Work poses a significant risk to the organization

**Managed by:** Project Managers
Initiative Criteria

**Level of Effort:** 40+ hours of work

**Complexity:** Coordination across teams; new technology to UIS

**Risk:** Work has a future deadline aiming for but has flexibility; target deadline is one quarter away at minimum

**Managed by:** ADs/Managers

**Groups audience:**
University Information Services

**Source URL:** https://www.cu.edu/uis/current-uis-projects-and-initiatives

**Links**
[5] https://www.cu.edu/uis-glossary/project-health
[7] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20eRA%20COI%20Module%20project
[8] https://www.cu.edu/uis-glossary/green-project-status
[9] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20New%20Service%20Framework%20project
[10] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20NextGen
[12] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20Buff%20Portal%20Part%202
[13] https://www.cu.edu/uis-glossary/red-project-status
[14] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20Leapfrog%20project
[15] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20Online%20MA-TL%20Degree%20project
[16] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20Online%20MS-EE%20Degree%20project
[17] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20Office%20365%20project
[18] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20PSC%20Data%20Mart%20project
[19] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20ePARJobChanges
[20] https://www.cu.edu/uis-glossary/yellow-project-status
[21] mailto:uis_pmo@ad.cu.edu?subject=Questions%20about%20Advancement%20Public%20Space%20Move%20initiative
[22] mailto:kevin.masteller@cu.edu?subject=Questions%20about%20Office%20365%20project
[23] mailto:angelica.throckmorton@cu.edu?subject=Question%20about%20Automated%20Updates%20to%20Primary%20Job%20Indicator
[24]