Scope of Work (SOW) & Independent Contractor

The University of Colorado Services uses the scope of work form to determine if someone can be classified as an independent contractor. This determination is based on the nature of the relationship between the service provider and the university.

A Scope of Work form must be filled out and approved by Employee Services before ANY work takes place.

When do I have to submit a Scope of Work form?

- For service providers who are individuals or sole proprietors and operate under a Social Security number. (Note: Foreign service providers may not have an SSN.)
- To determine if a service provider is an independent contractor

Costs to include

All costs proposed to be covered by the university must be fully identified on the SOW form.

Note:

- Independent contractors typically charge rates adequate to cover their miscellaneous expenses (e.g., travel).
- If these costs are not included in the service rate, then they must be listed as additional costs on the SOW form and covered using the same procurement method as the service payment (i.e., Marketplace Payment Voucher or Marketplace Requisition).
- It is prohibited to use other, separate procurement methods (Procurement Card, Travel Card, Marketplace Purchase Order, or Non-Employee Reimbursement form) to cover costs associated with an independent contractor.

Background checks

A background check must be performed on service providers who will be working with minors and/or vulnerable populations. The second category includes, but is not limited to, academic programs and camps that include working or assisting with programs serving minors or at-risk adults; working or assisting in child care facilities; spending the night in a situation where minors are present; or, providing housing for minor undergraduate students.

Hiring PERA retirees
The process for hiring a CU retiree varies according to a number of factors:

- **EIN (Employee Identification Number):** Individuals/sole proprietors who operate under an EIN are not subject to Scope of Work review. However, active PERA retirees who operate under an EIN must complete PERA’s Disclosure of Compensation form and email it to SOW@cu.edu [2]
- **Independent Contractor Social Security number:** If the retiree is a proposed independent contractor and operating under a Social Security number, a Scope of Work is necessary.

**Scope of Work form steps:**

- **Step 1:** CU Department contact completes the Scope of Work form and submits it.
  - The form is then sent to the contractor.

- **Step 2:** The contractor will be notified in 1-2 business days to complete section of the SOW form.
  - Please note: SOW cannot be submitted if contractor will not prepare the form; the form will be completed by CU.

Start a Scope of Work form [3]

Learn how to create and submit a SOW form [4]

**Your SOW form has been approved. Now what?**

You will be notified by email and provided an approved copy of the SOW, when Employee Services confirms that the work can be completed by an independent contractor. The service provider’s classification as an independent contractor or not determines how the service provider will be paid.

**Paying an independent contractor**

If the individual will function as an independent contractor, purchase and payment is made through the Procurement Service Center. In this case, ES approves the SOW form and returns it to the requesting department.

Payment method is determined by the total dollar amount and frequency of the payments:

- **When total payment is $10,000 or less:** As invoices are received, complete the Payment Voucher form in CU Marketplace and attach the approved SOW form and contractor invoice(s). Multiple payment vouchers may be used if the contractor submits
multiple invoices, however, total payment may not exceed $10,000.

- **When total payment is more than $10,000:** Prior to any work being performed, complete the appropriate form in CU Marketplace and attach approved SOW form. A PSC purchasing agent will issue a purchase order (PO) to the contractor. As invoices are received, email them to APinvoice@cu.edu [5].

**Paying an employee**

If the SOW form is not approved (including if the service provider is a University of Colorado employee):

If an employer-employee relationship exists, payment is made through Employee Services. In this case, Employee Services notifies the department of the proper course of action to establish the service provider on payroll.

**For an individual who has never been an employee,** submit the following information to your campus human resources office:

1. A job description, including discussion of duties and estimated length of appointment;
   and
2. An offer letter, identifying hourly rate and start date – your campus HR office has a template for the offer letter.

**For a current or former employee who was active within the same calendar year,** work with your campus human resources. You will likely need to submit the following information to your campus human resources office:

1. A job description, including discussion of duties and estimated length of appointment;
2. An offer letter, identifying hourly rate and start date – your campus HR office has a template for the offer letter.
3. In addition, submit a completed additional pay form or one-time pay form to your department’s business partner for processing.

**For a PERA retiree,** submit the following information to your campus human resources office:

1. A job description, including discussion of duties and estimated length of appointment;
   and,
2. An offer letter, identifying hourly rate and start date – your campus human resources office has a template for the offer letter.

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