

## **Budget & Finance Team Bios** <sup>[1]</sup>

### **Chad Marturano** <sup>[2]</sup>, Chief Financial Officer

As Vice President and Chief Financial Officer at the University of Colorado, Chad provides budget and financial advice to the President and the Board of Regents, leads the development of the university's annual budget, collaborates with campus CFOs and their teams, manages the CU system team in the Budget and Finance Division, Controller's Office and CU real estate operations, and provides administrative oversight of CU's Treasurer. Chad also works closely with CU's Government Relations team, and other governing boards and state agencies on higher education budget and policy issues.

Chad has more than 15 years of experience in budgeting and public policy, with close involvement in K-12 and higher education funding issues in Colorado. Since joining the CU system in 2014, Chad has held various budget and finance roles with increasing responsibility, including Senior Associate Vice President for Business Operations and Deputy CFO, and Acting CFO from July 2021 until being named Vice President and CFO in August 2022.

Before working at CU, Chad held positions in the Colorado Department of Higher Education, the Colorado Department of Education, the Governor's Office of State Planning and Budgeting, and Pacey Economics.

Chad holds a Master of Arts in Political Science from the University of Colorado Denver and a Bachelor of Arts in Economics from Colorado State University. He is a Colorado native and lives in the Denver metro area with his wife, Laura, and their three young children.

### **Ed Mills** <sup>[12]</sup>, Associate Vice President & Chief Procurement Officer, Procurement Service Center

Ed Mills serves as the Associate Vice President & Chief Procurement Officer for the CU System Office. Ed has an extensive background in procurement, finance, and project management in both private and public sectors and has built and led several procurement service centers. Prior to joining CU, Ed's most recent achievements have been in the private aerospace industry. As Vice President for Procurement at Sierra Nevada Corporation (SNC), he directed tactical and strategic procurement, procurement technology, data analytics, compliance, and vendor management. He also launched supplier quality and supplier management and spearheaded SNC's drive to adopt data analytics dashboards. Ed and his team managed \$1B in annual spend (approximately the same amount as the University's spend through the PSC), including subcontracts, professional services, long-term agreements, information technology, travel, MRO (maintenance, repair, and operations), and capital purchases. Ed has a bachelor's degree in political science (Niagara University), an MBA (Simon School of Business, University of Rochester), and a Six Sigma Greenbelt certification (University of Michigan). He lives in Highlands Ranch and enjoys hiking, skiing, cooking, photography, and travel.

Robert C. (Bob) Kuehler <sup>[13]</sup>, Associate Vice President, University Controller

Bob has Accounting and Finance degrees from Texas Tech University and is a Certified Public Accountant (CPA) in the states of Colorado and Texas. He has been practicing accounting in the governmental sector for over 30 years. His public accounting experience spans 21 years, six of those as partner at KPMG LLP. During his tenure in public accounting, the majority of Bob's clients represented the public sector, such as higher education institutions and state and local governments. He also spent two years in KPMG's Office of Professional Practice in New York, focusing on technical inquiries from audit teams across the country related to higher education and other governmental and not-for-profit entities.

Bob has led a number of initiatives since joining CU in July 2009. Under his direction, the Office of University Controller: won national recognition for innovation in financial reporting; implemented a Continuing Professional Education program approved by NASBA (National Association of State Boards of Accountancy); created a

digital design team that effectively uses multimedia to communicate policies and technical instructions to employees with fiscal responsibilities; spearheaded the upgrade to PeopleSoft Finance 9.2; and, significantly enhanced and expanded the University's internal financial reporting tool. He is a frequent speaker on accounting developments and innovations in higher education reporting at both local and national forums. Bob is a member of the NACUBO (National Association of College and University Business Officers) Accounting Principles Committee. The Committee serves as a key interface between the Governmental Accounting Standards Board and higher education entities.

Bob is married and has three daughters.

Nora Sandoval <sup>[14]</sup>, Assistant Vice President for System Administration Budget and Business Operations

Nora has worked for the University of Colorado System Administration Budget Office since 2007. As the Senior Director of Budget and Business Operations, Nora has overall responsibility for the business office team of System Administration. In her role, she manages and helps negotiate the ICCA budget requests, works with the Auxiliary departments to understand their business structure, and manages and monitors the restricted budgets to ensure compliance. Nora also manages the President Initiative fund requests as well as coordinates with Advancement on their budgets for the system and the campuses. Nora collaborates with the campus budget officers to ensure that they understand the System Administration budgets.

Before joining the University of Colorado, she served the Department of Human Services at Fort Logan Mental Health Hospital. Nora has a Bachelor's of Science in Accounting and will receive her Master's in Business Administration in the spring of 2019 from the University of Colorado. She is married and has four children.

Kori Donaldson <sup>[15]</sup>, Assistant Vice President for Budget, Planning, and Capital

Kori joined the University of Colorado System office in December 2019. She has more than 14 years of experience in budgeting, capital planning, and public policy. In her current role, Kori supports the CU System CFO and leadership on issues related to capital

budgeting, financing, and planning.

From August 2007 to December 2019, Kori worked for Colorado Legislative Council, the nonpartisan policy and research agency for the Colorado General Assembly. In February 2009, Kori was appointed as the lead staff of the Capital Development Committee (CDC), a role she held until she left the agency to work at CU. In her role as lead staff of the CDC, Kori worked with every state agency and institution of higher education. She oversaw the analysis of all funding requests associated with capital construction projects, advised the committee about the capital process, and briefed the committee on policy issues of interest.

In addition to staffing the CDC, Kori staffed both the House and Senate Finance Committees, published memos and issue briefs on a wide variety of infrastructure and financing topics, and wrote fiscal notes on bills addressing issues such as state construction contracting, state procurement, and certificates of participation. She also served as a team lead, managed construction projects paid through the legislative budget in three different building, and wrote for the Blue Book.

Prior to her time at Colorado Legislative Council, Kori taught 6th grade in northern Colorado. She also helped develop a new literacy course for future teachers at Colorado State University and taught as adjunct faculty. Kori was born and raised in Colorado and enjoys reading, traveling, cooking, and gardening.

Celina Duran <sup>[16]</sup>, Director of Budget Planning and Financial Policy Analysis

Celina joined the University of Colorado in September 2015. She is responsible for collaborating with the campus budget directors on the University budget process. She provides support to the Budget and Finance office in the development of the annual budget, assists in preparing responses to internal and external constituent requests for finance related policy questions, and continually works to improve financial policy outcomes at the University. She comes from the Colorado Department of Higher Education (CDHE) where she worked on the budget team for nearly eight years specializing in financial aid policy and tuition classification. She has experience with state higher education finance policy, performance funding, and the statewide budget process. She has a Master's in Public

Administration from University of Colorado Denver.

Anna Aguirre <sup>[17]</sup>, Senior Budget Analyst, System Administration Business Office

Anna has more than 20 years of experience in budgeting and fiscal analysis including 18 years working in higher education. In her current role, she provides budget support and analysis to Budget and Finance and to the System departments. She also is responsible for the System budgets through review and reconciliation, the annual merit pool process, position budgeting, monitoring payroll, salary, and expense transactions, and generating reports and calculations. Prior to joining the University of Colorado, Anna was a Senior Budget Analyst at the Colorado School of Mines for 11 years supporting Administration in budget analysis, forecast analysis, and providing data and fiscal information. For seven years, Anna was a Budget Analyst at the University of Colorado at Denver. Anna is a CU alumna, receiving both her bachelor's degree and master's degree from the University of Colorado Denver.

Emily Parker <sup>[18]</sup>, Budget, Planning, and Policy Analyst

Emily works on policy and budget strategy for all four campuses of the University of Colorado. In this role, she works closely with the Colorado state government and other higher education institutions in the state by supporting the Budget and Finance office in the development of the annual budget, preparing responses to internal and external constituent requests for finance related policy questions, and working to improve financial policy outcomes at the University. Prior to starting with the University of Colorado, Emily served as a senior policy analyst at Education Commission of the States where she supported states on issues of school finance across the entire P-20 continuum through expert testimony, funding formula construction, and education finance analysis. Emily also worked at the Brookings Institution in Washington, D.C. as a Senior Research Assistant and Project Coordinator for former Federal Reserve Board Chair Ben Bernanke. In graduate school, she worked at the Colorado Department of Higher Education and on the Emmy Award winning Truth Test Team at 9NEWS in Denver. When not working, Emily enjoys hosting pub trivia, attending Broadway musicals, and playing with her dachshund, Benny. Emily earned

both her bachelor's degree and her Masters of Public Policy from the University of Denver and a certificate in Education Finance from Georgetown University.

Ryan Allred <sup>[19]</sup>, Director, Institutional Research and Data Analysis

Ryan has more than 20 years of experience in information technology and has been working in higher education since 2004. In his current role, he provides data support, analysis, and visualizations to Budget and Finance, the Board of Regents, Academic Affairs and curates the website CU Data Made Simple. He coordinates with campus Institutional Research (IR) offices on system wide data collections and projects such as the CU Metrics. He is a member of the Colorado Department of Higher Education (CDHE) Data Advisory Group, who advise on issues related to statewide data collections, IPEDS, research projects, surveys and studies in support of institutional assessment, planning, decision-making and quality improvement.

Prior to joining the University of Colorado in December 2014, Ryan served the CDHE for over 10 years supporting student data collections, building business intelligence systems, providing data and information for legislative reports, policy analysis, and other inquiries. Ryan was the lead software developer for the Student Unit Record Data System (SURDS) that serves as the official source of data for public postsecondary education in Colorado. He architected student management and reporting systems for Colorado GEAR UP, a federally funded pre-collegiate program serving Colorado.

Ryan has also served as a software consultant for educational organizations, a web and database developer, an adjunct instructor, and attained the rank of Sergeant during his four years in the U.S. Marine Corps. Ryan has an undergraduate degree in Business Administration with a concentration in Information Systems from Campbell University and a Masters in Information Systems from the University of Colorado Denver. He lives south of Denver with his wife and two children.

Stephanie R Sheldon <sup>[20]</sup>, Enterprise Business Intelligence Analyst

Stephanie joined the University of Colorado (CU) System office in March 2015. Her responsibilities include applying her knowledge of data collection, data management, data integration, computer programming, and statistics to develop business intelligence solutions, enhance institutional datasets, and implement process improvements that align with the University's strategic initiatives. Prior to joining the Budget and Finance office, she worked for 7 years at the CU System office in Employee Services during which time she held a variety of data-related roles.

Prior to joining CU, Stephanie worked in the financial services industry for approximately 10 years. She holds an M.S in Business Analytics and an MBA in Human Resource Management from the University of Colorado Denver. Her undergraduate degree is a B.S. in Anthropology from the University of Colorado Boulder. She lives in northwest Denver with her husband and two cats and enjoys backpacking, cooking, happy hours, and travel.

### **Groups audience:**

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