Financial Sustainability Enrollment Metrics

September 14, 2018



Enrollment Goals Overview

Primary Enrollment Initiatives:

- Retention/Graduation Rates
 - First-year experience
- Online Strategies
- Increased Collaboration with Other Institutions



Enrollment Pressures Nationally

High School Graduates Declining



120,000 fewer graduates between 2013 and 2030

 $\ensuremath{\mathbb{C}}$ Copyright 2016. Knocking at the College Door.

Western Interstate Commission for Higher Education

State Profile for Colorado

Colorado



KNOCKING AT THE COLLEGE DOOR

Overall High School Graduate Trends



 58,000 high school graduates, on average, projected per year between school years 2011-12 and 2031-32.

• The total number of graduates is projected to increase by 18.5% between 2011-12 and 2024-25, the next highest year for Colorado.

 Colorado generates about
 6.9% of the West's total, on average



6,000 more high school graduates in Colorado by 2025 (57,000 to 63,000)

1,000 Per Year – next 6 years

558 = 55.8% enrolled post-secondary (anywhere 2year/4year) following graduation

412 = 74% enrolled

4-year college instate or out-of-state



2016 CDHE Legislative Report on Postsecondary Progress and Success of High School Graduates

ROAR – Regional Admissions Officers of the Rockies ---Based in the State of Colorado---

Examples:

Arizona State University Baylor University Cornell College Texas A&M University Texas Tech University University of Alabama University of Arizona University of Kansas University of Missouri University of Nebraska University of Oregon

Number of Colorado 4/yr. institutions = 18

ROAR = 33 Out-of-state 4/yr. institutions working/living *full-time* in Colorado to recruit and enroll Colorado high school students out-of-state

What is CU Boulder doing to meet these challenges?

Be Boulder Pact

- Creation of 4 year Guarantee for Tuition & Fees
- Elimination of Course & Program Fees
- Creation of the Esteemed Scholars Program
- Creation of Transfer Scholarship Program

What do we need from the State?

- Continued investment in Deferred Maintenance
- Creation of a robust merit aid program

DISRUPTION



THE PILOT

MS-EE Overview

#1 The **first** MOOC-based MS EE degree in the world



A level of instruction equal to on-campus programs with **low-instructor-touch**, **high student-engagement**

#3

A new **curricular structure**, with course-length based on the content rather than the semester length

#4

An enrollment management structure that innovates the University's framework

#5

A radically egalitarian, performance-based admission policy, with a significantly-reduced tuition

#6

Entrance into an entirely **new global market**





INNOVATION

Advancing the Brand Though Workforce Training

| Education | Master's in Educational Leadership |
|-----------------------|---|
| | 15k Degree Addressing Northeastern Colorado teacher shortages in under-resourced and |
| | remote school districts |
| | A suite of micro-credential content tracks leading to endorsements in Social and Emotional |
| | Learning, Math Assessment, Culturally and Linguistically Diverse Students/Special Education, Math and |
| | Science Pedagogy, and Educational Equity and Cultural Diversity |
| | • A cohort-based, high-touch, discussion-based capstone that flows into a sustained five-year |
| | network of communities of practice |
| Humanities | Applied Shakespeare |
| | Use Shakespeare to teach teaching, leadership and management soft skills |
| | Partnership with Colorado Shakespeare Festival |
| Environmental Studies | Master's of the Environment in Public Lands Leadership & Outdoor Recreation Leadership |
| | Helping Colorado rural communities strengthen their economies around Extraction, Range, |
| | Forestry, and Recreation Services stakeholders representing Colorado's relationship to the |
| | environment |
| | Access for high school through doctoral students, with the explicit goals of inclusivity and |
| | internationalism |
| | • External partners such as Vail Patagonia and the Covernar's Office of Development and |

External partners such as Vail, Patagonia and the Governor's Office of Development and Economic Trade

ALTERNATIVES

Applied Education in Multiple Credentials

Outdoor Recreation Industry Certificate

Leeds Undergraduate Certificate



A New Story of Educational Possibility

C O M M U N I T Y



The Hub: A Physical and Intellectual Center

C U L T U R A L C H A N G E

FACULTY

INSTRUCTIONAL DESIGN

RESEARCH INSTITUTES



PROGRAM DESIGN ONLINE COURSES ON CAMPUS COURSES

DEPARTMENTS, SCHOOLS, COLLEGES,

INCLUSIVITY TRAINING

