# STRATEGIC FACILITIES VISIONING

University of Colorado Boulder

Vice Chancellor for Infrastructure & Sustainability

David Kang

Infrastructure & Sustainability Strategist
Ida Mae Isaac

March 2020

Integrated "house" of mission, strategic vision, Academic Futures, major initiatives and Financial Futures



#### Our Mission:

CU Boulder is a comprehensive graduate research and teaching university that advances the public good.

To be a leader in addressing the humanitarian, social and technological challenges of the 21st century.

Lead. Innovate. Impact. • Colorado Creed • Making Excellence Inclusive



#### **Academic Futures**

Embracing the core mission



Foundations of Excellence Enhancing the first-year student experience



Inclusion, Diversity and Excellence in Academics (IDEA) Plan
Making excellence inclusive



Strategic
Facilities
Visioning
The future of campus facilities



Complementary campusand unit-based initiatives and projects\*



#### Financial Futures

Aligning our financial resources to our mission

\*Campus Accreditation, Academic Reorganization, Unified Student Experience, Innovation & Entrepreneurship, Sustainability, Enrollment, Transfer Students, etc.



## STRATEGIC FACILITITES VISIONING Four Phase Process Overview

PHASE ONE

DEEP DIVE

To understand the goals and mission of the university and departments

**PHASE TWO** 

**SCENARIO PLANNING** 

Defining the spaces that realize the future vision of CU Boulder

PHASE THREE

TOOL DEVELOPMENT

Creating the methodology and framework of an interactive tool

PHASE FOUR

TOOL IMPLEMENTATION

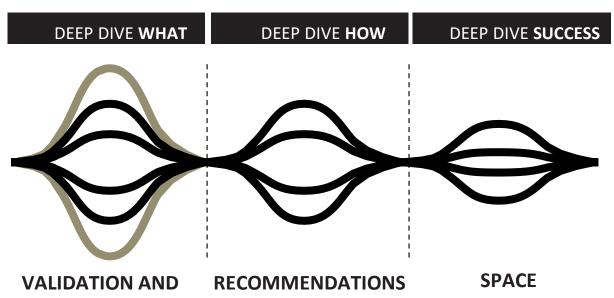
Producing a dynamic tool





# DEEP DIVE PHASE ONE WHO WE MET WITH

#### **ENGAGEMENT CADENCE**



**AND IMPACT** 

**IMPLICATIONS** 

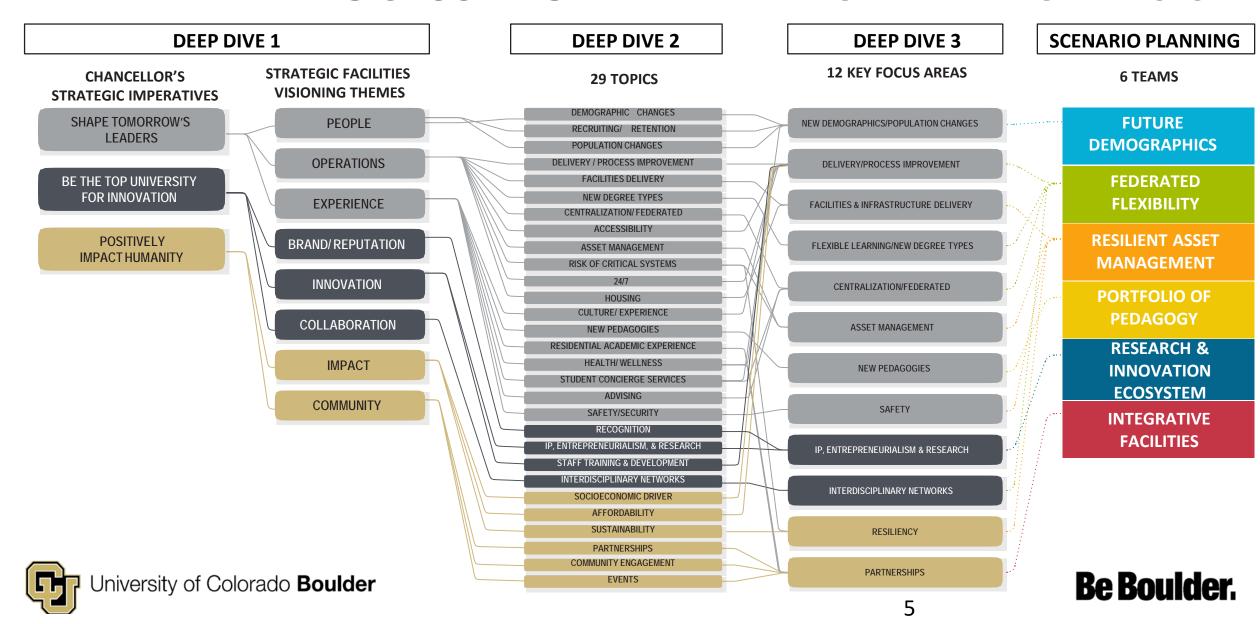
- Athletics
- College of Arts & Sciences
- College of Engineering & Applied Science
- College of Media,
   Communication & Info
- College of Music
- Continuing Education
- Division of Student Affairs
- Enrollment Management
- Environmental Design
- Finance & Business Strategy
- Graduate School
- Human Resources
- Integrity, Safety & Compliance
- Leeds, School of Business

- Office of Advancement
- Office of Diversity, Equity & Community Engagement
- Office of Information Technology
- Office of Infrastructure & Sustainability
- Office of Institutional Equity& Compliance
- Research & Innovation Office
- Research Institutes
- School of Education
- School of Law
- Strategic Relations & Communications
- Undergraduate Education
- University Counsel
- University Libraries



**MAPPING** 

#### **DEEP DIVE PROCESS FLOW THEME TO TEAM GENESIS**



### SCENARIO PLANNING PHASE TWO















University of Colorado **Boulder** 

## FUTURE DEMOGRAPHICS

Mission: to develop and test scenarios around different student enrollment breakdowns and their impacts on space and facilities requirements across campus.

- Open, collaborative culture
- Dedicated space to foster community
- Clustering of shared and dedicated support spaces





## PORTFOLIO OF PEDAGOGY

Mission: to develop and test scenarios that investigated the relationship between different learning modalities and their impacts on space and facilities requirements across campus.

- Relationships drive the learning experience
- Multimodal learning
- Diverse academic residential experiences
- Faculty support





## RESEARCH & INNOVATION ECOSYSTEM

Mission: to develop and test scenarios that investigate the relationship between the diversity and growth of existing and new research areas and their impacts on space and facilities requirements across campus.

- Research neighborhoods
- Colocation and shared spaces
- Core facility clusters
- Thematic clusters





## FEDERATED FLEXIBILITY

Mission: to develop and test various scenarios regarding the degree to which facilities and services can be shared.

- Distributed support services
- Optimized facilities through increased utilization
- Supporting a mobile workforce
- Accessible concierge





## INTEGRATIVE FACILITIES

Mission: to develop and test scenarios that investigated how different

learning, research, service and auxiliary functions could be integrated to create various forms and themes for neighborhood development.

- Mixed use approach to development
- Connect campuses
- Community access





## RESILIENT ASSET MANAGEMENT

Mission: to identify and evaluate university buildings and systems based on a fully integrated asset management system as a driver of

redevelopment strategies.

- Organizing framework for resiliency
- Mission dependency index
- Safety and preparedness
- Response timeline and communications





### TOOL DEVELOPMENT PHASE THREE

#### PREVIEW SPACE PREDICTION APPROACH

STUDENT ENROLLMENT PROJECTION

**EMPLOYEE PROJECTION** 

Customized Calculation Methodology, Benchmarks & Input From Scenario Planning

**LEARNING** 

**RESEARCH** 

**CAMPUS LIFE** 

**HOUSING** 

DINING

RECREATION

**OFFICE** 

Year By Year Space Projection

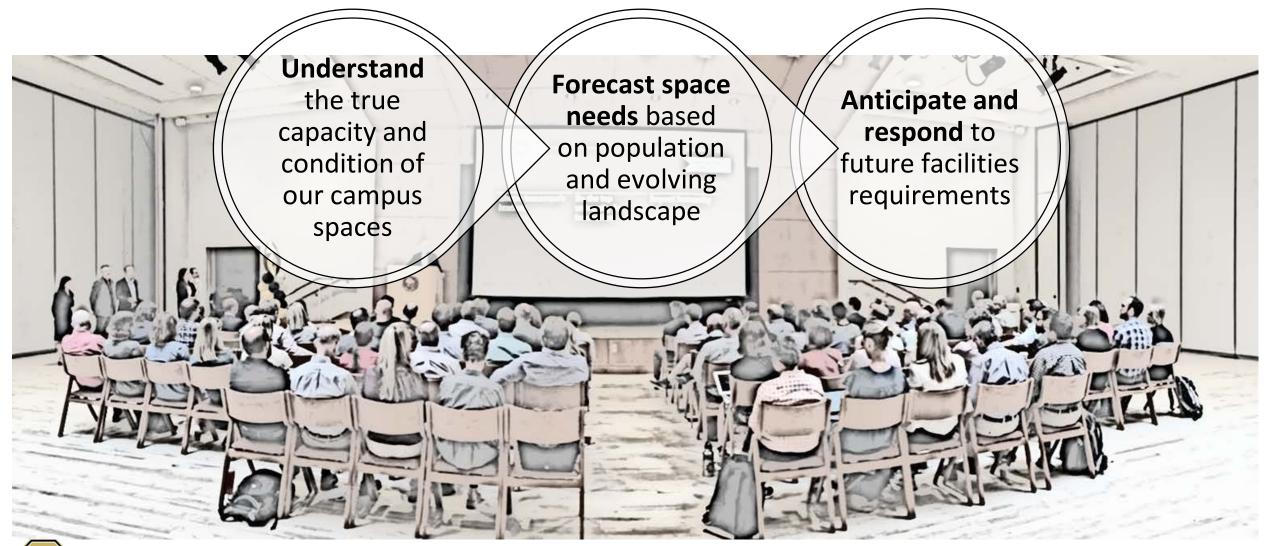
Assignable Square Feet (ASF) by FICM Code

The Postsecondary Education
Facilities Inventory and
Classification Manual (FICM), 2006
Edition manual describes standard
practices for initiating, conducting,
reporting, and maintaining a
postsecondary institutional facilities
inventory.

New FICM codes have been added as a result of this process, and are in line with National Center for Education Statistics (NCES) reporting methods



## PREVIEW ENABLES LEADERSHIP TO



# PREVIEW VISIONING INFORMATION EXPLORER WEBAPP

A dynamic tool integrated with the university mission to inform capital planning discussions and decisions.

#### PREVIEW MANUAL

Dig into PREVIEW's "how it" guide, methodologies, and calculations.

PREVIEW MANUAL

#### **BACKGROUND INFO**

Dive into the Strategic Facilities Visioning (SFV) Initiative process and developerables.

PUBLIC SFV WEBSITE

#### SUPPLY

Understand the true capacity and the condition of our campus

LAUNCH SUPPLY DASHBOARD

## W. University of Colorado Boulder | Strategic Facilities Visioning Tool AVERAGE FO Above FC Threshold: 0.4 January Strategy M. COST

#### DEMAND

Forecast facilities need based on population and scenario planning process

LAUNCH SUPPLY DASHBOARD

# 

#### **OPTIONS**

Anticipate and respond to a variety of future facilities requests

LAUNCH TOO





