



UIS FY18 Fiscal Year Summary

Each fiscal year, UIS develops an Annual Plan to provide a detailed view of how the organization allocates resources and funds in support of multiple initiatives.

UIS provides this fiscal year summary of the FY18 initiative pipeline in support of this plan. This final summary includes a high-level status report on the initiatives that are complete, are deferred to the next fiscal year, or are canceled and will not occur as FY18 concludes. Active initiatives in this summary will continue into the next fiscal year. This summary also provides a final view of budget usage and people turnover within UIS.

The following summary is for the period of
July 1, 2017 – June 30, 2018.

Assumptions

Relevant costs and resource information for individual campus-based IT services are excluded from this summary.

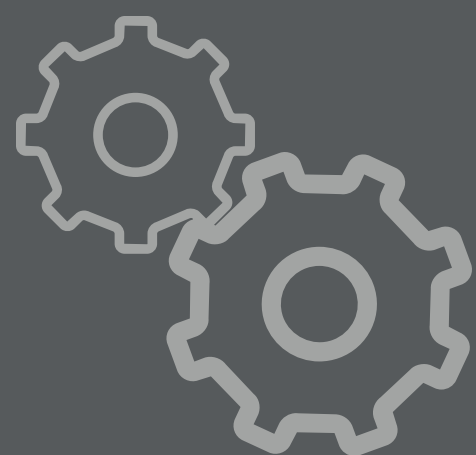
Initiatives represented within this summary are a combination of projects and large scale operational activities. These initiatives are not weighted when calculating overall status scores. Efforts are underway to develop a mechanism for determining initiative weight in future summaries.

Initiatives that support the 1800 Grant System offices (Procurement, Legal, Employee Services, President's Office, Budget, Security, etc.) are not separated out in this summary.

As the quarterly summary process is new to the department, future refinements can be expected as processes and measurements are implemented to more closely align with the needs of the newly formed IT Governance structures.

Running, Growing and Transforming

Initiatives have been classified based on the following definitions outlined in the FY18 Annual Plan:



Running the Business

These initiatives represent ongoing operations of services. They are required to maintain existing service levels and/or regulatory requirements.



Growing the Business

These initiatives represent improvements or expansions in services that directly benefit customers.



Transforming the Business

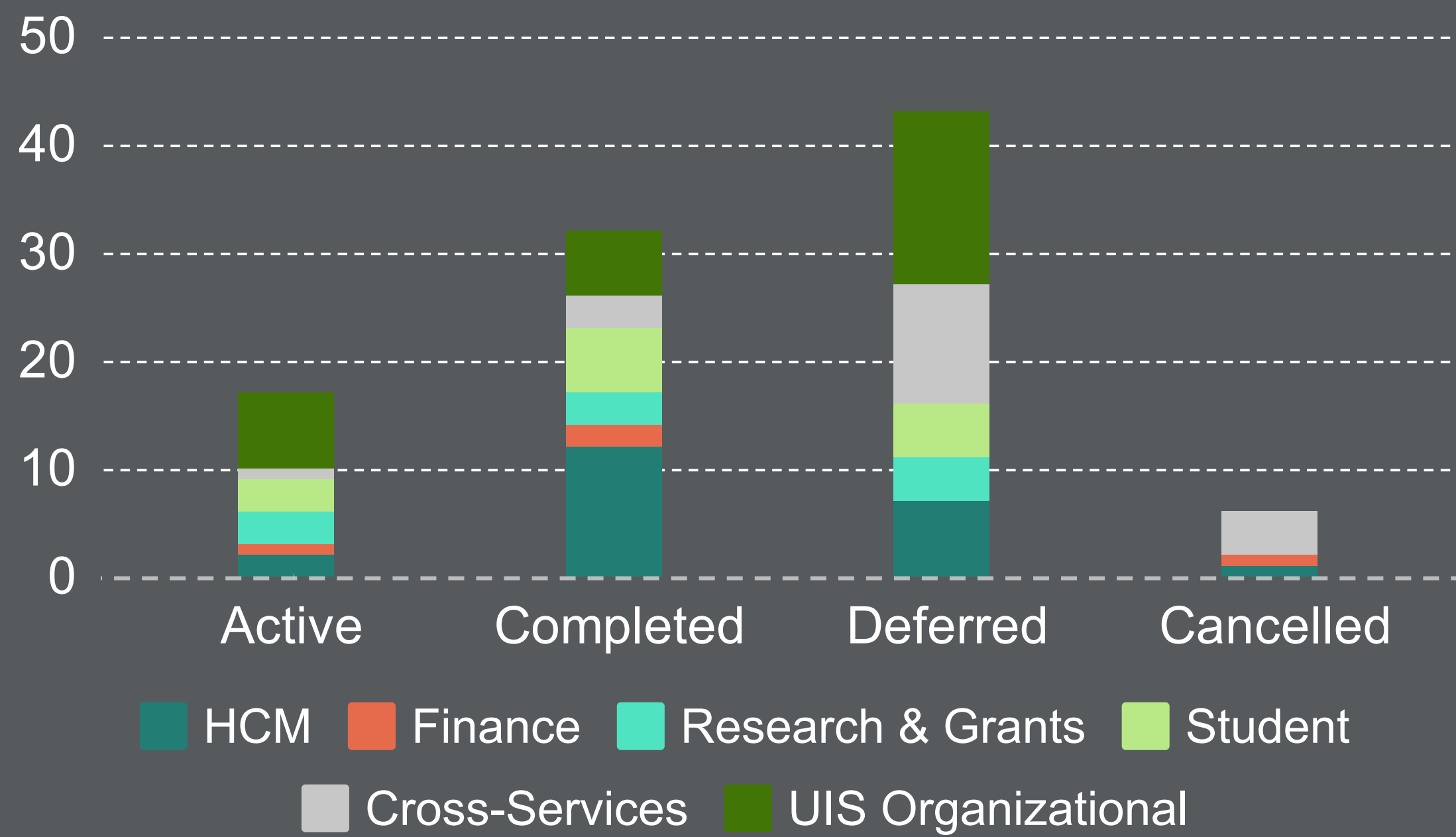
These initiatives inherently change the way business is done and is visible to the customer.



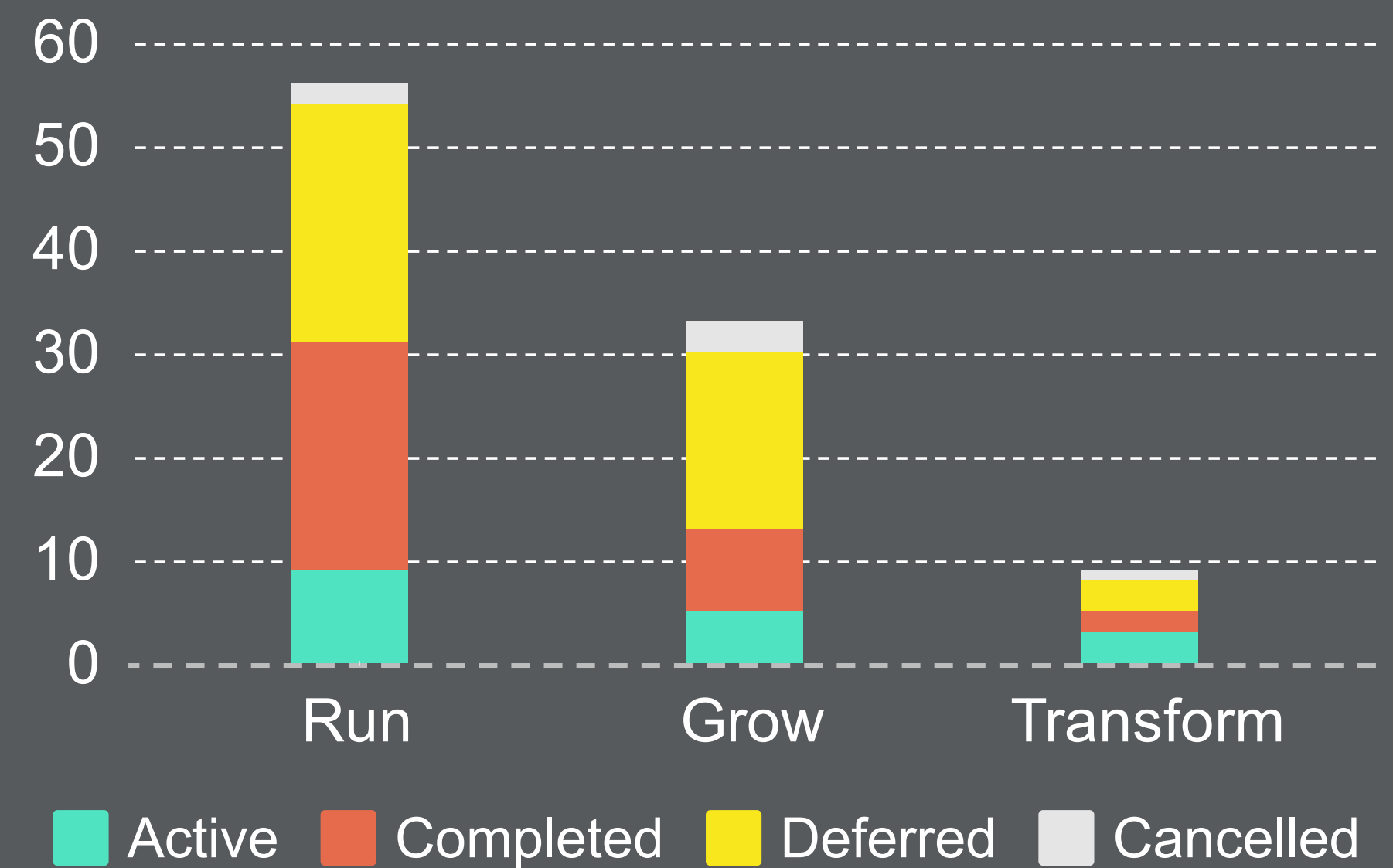
FY18 Summary

Initiative Activity: At a Glance

Initiatives by Status

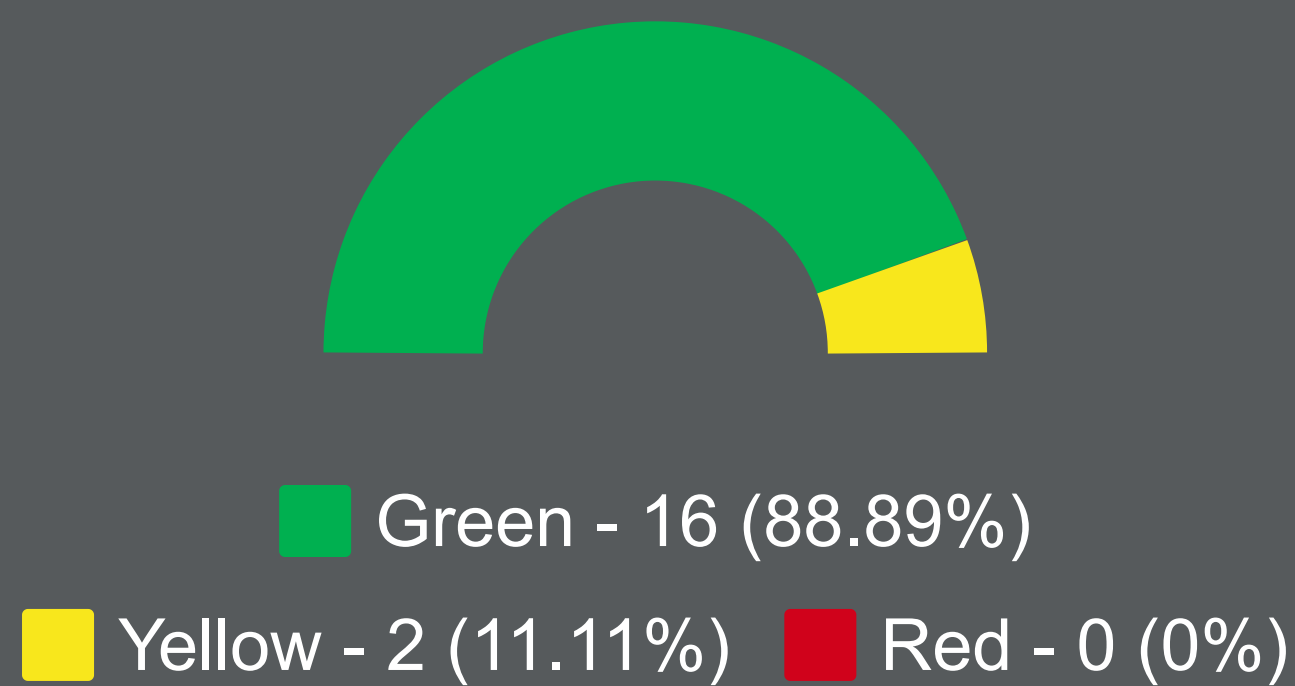


Initiatives by Type

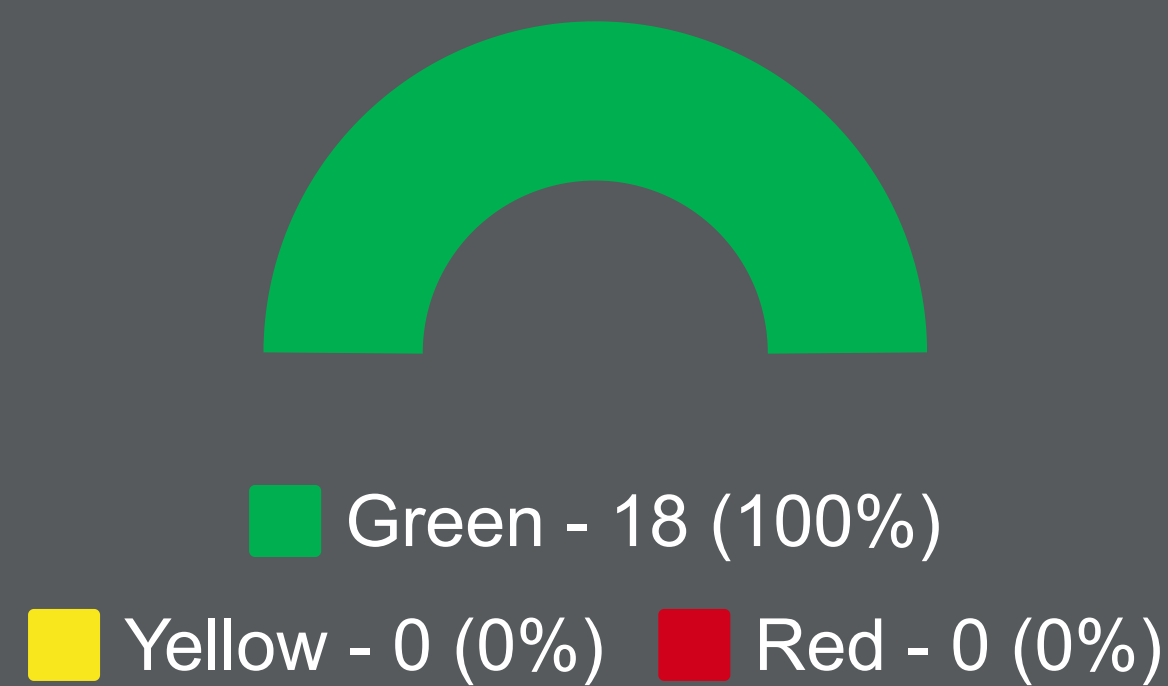


Active Initiatives

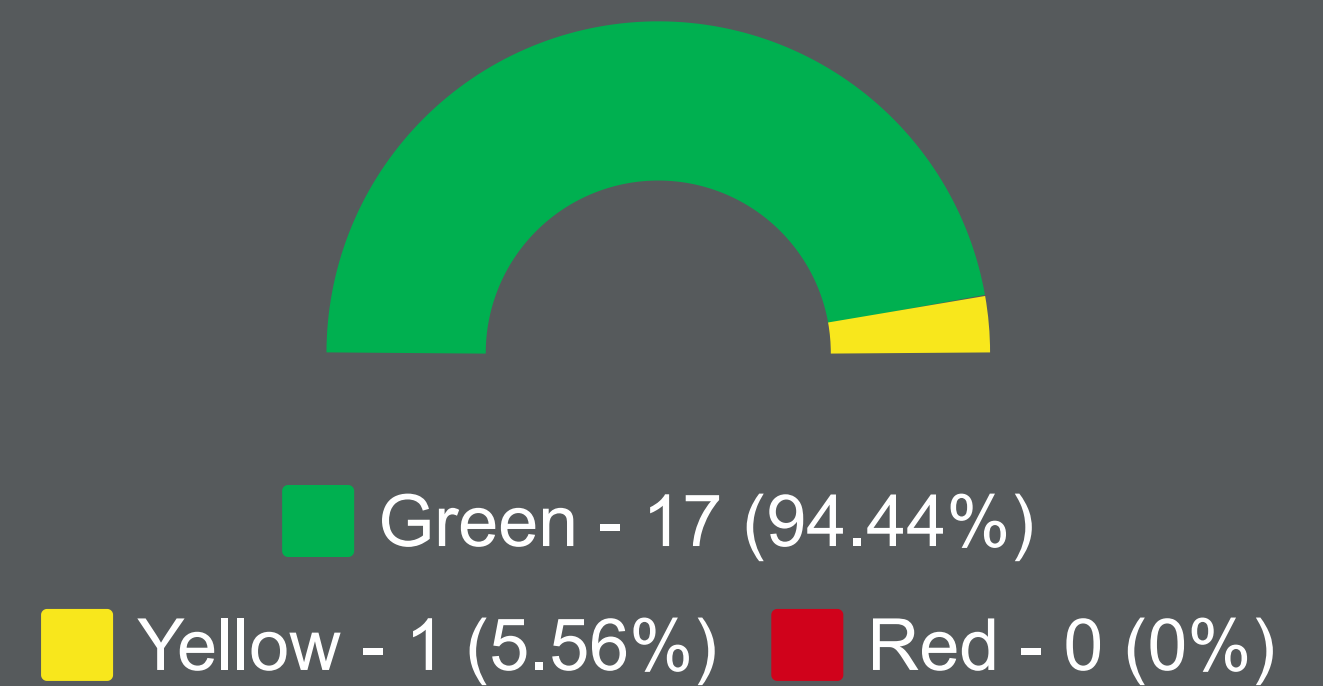
Schedule



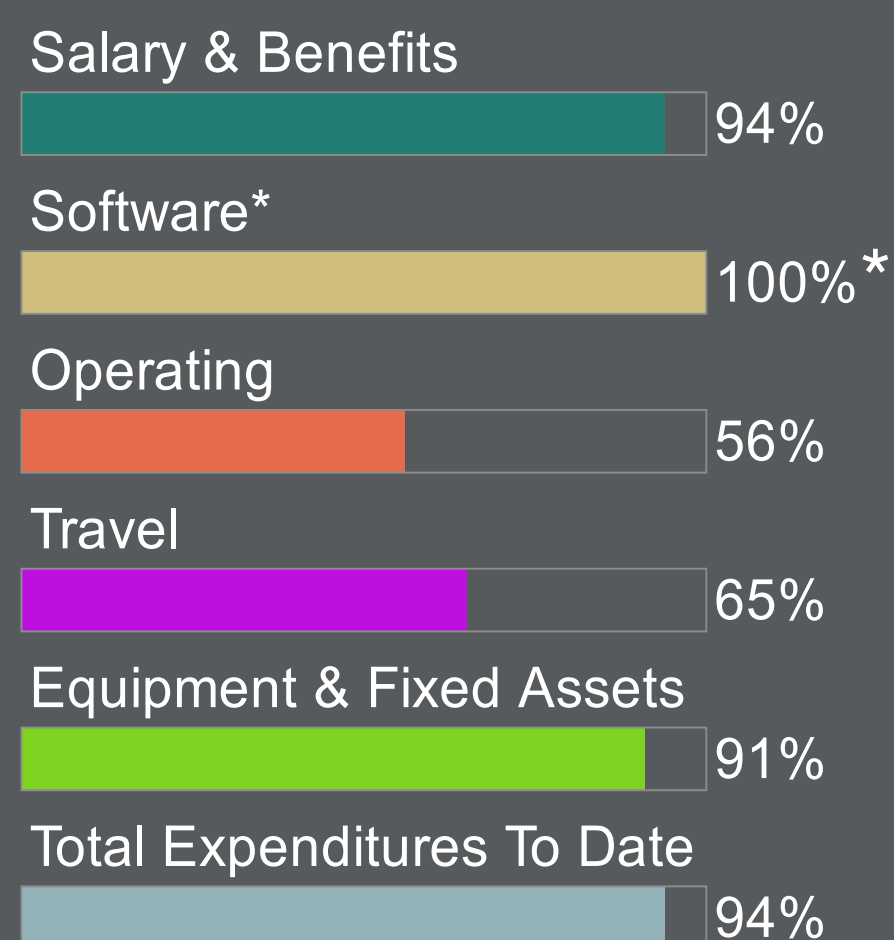
Cost



Scope



Budget



* Actual Software Spend was 117%.
Overage due to Oracle True-Up.

People



Employee Turnover:
12.60%



Average Turnover Tenure:
5.18 years



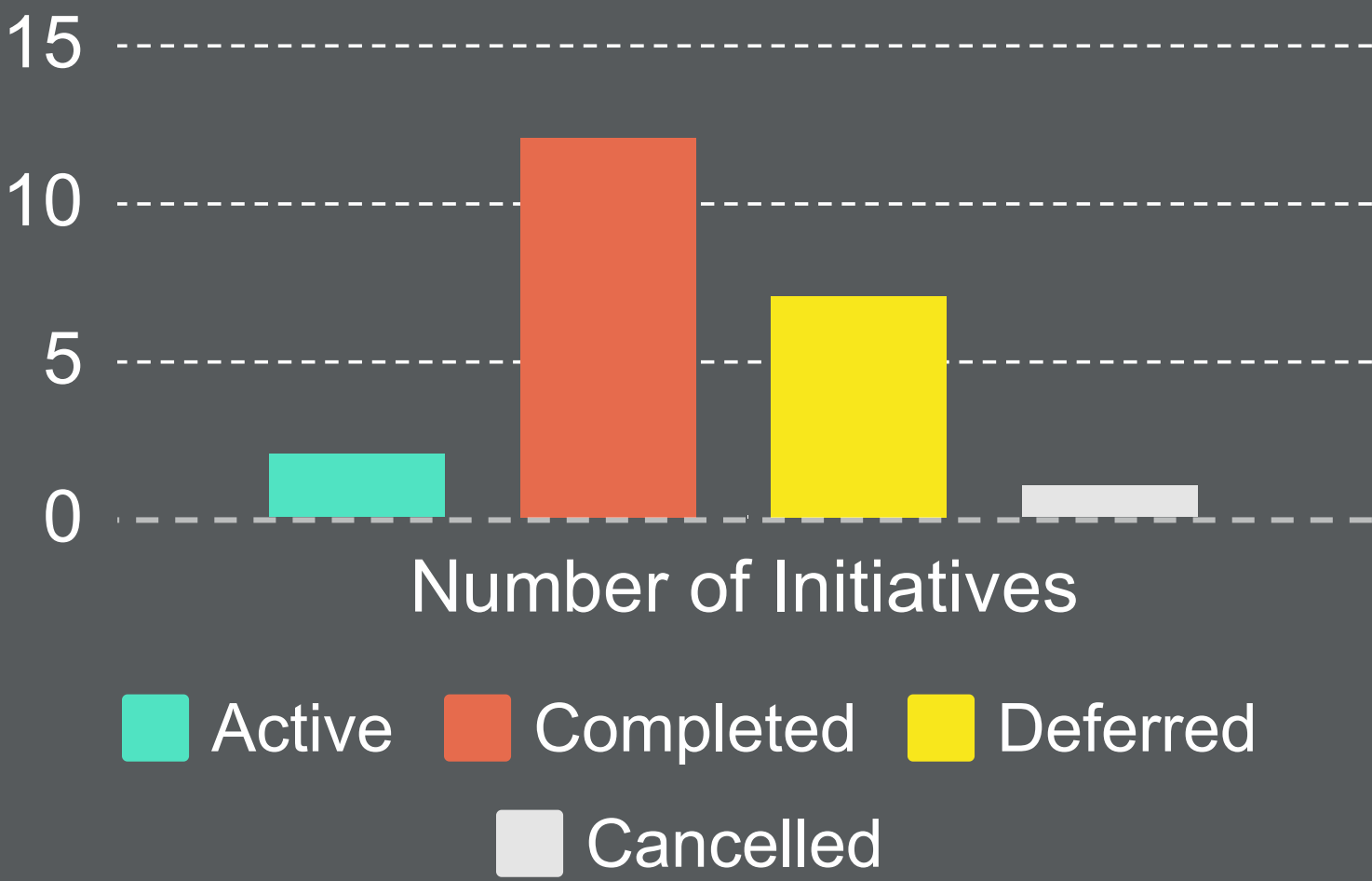
New Positions Added:
6



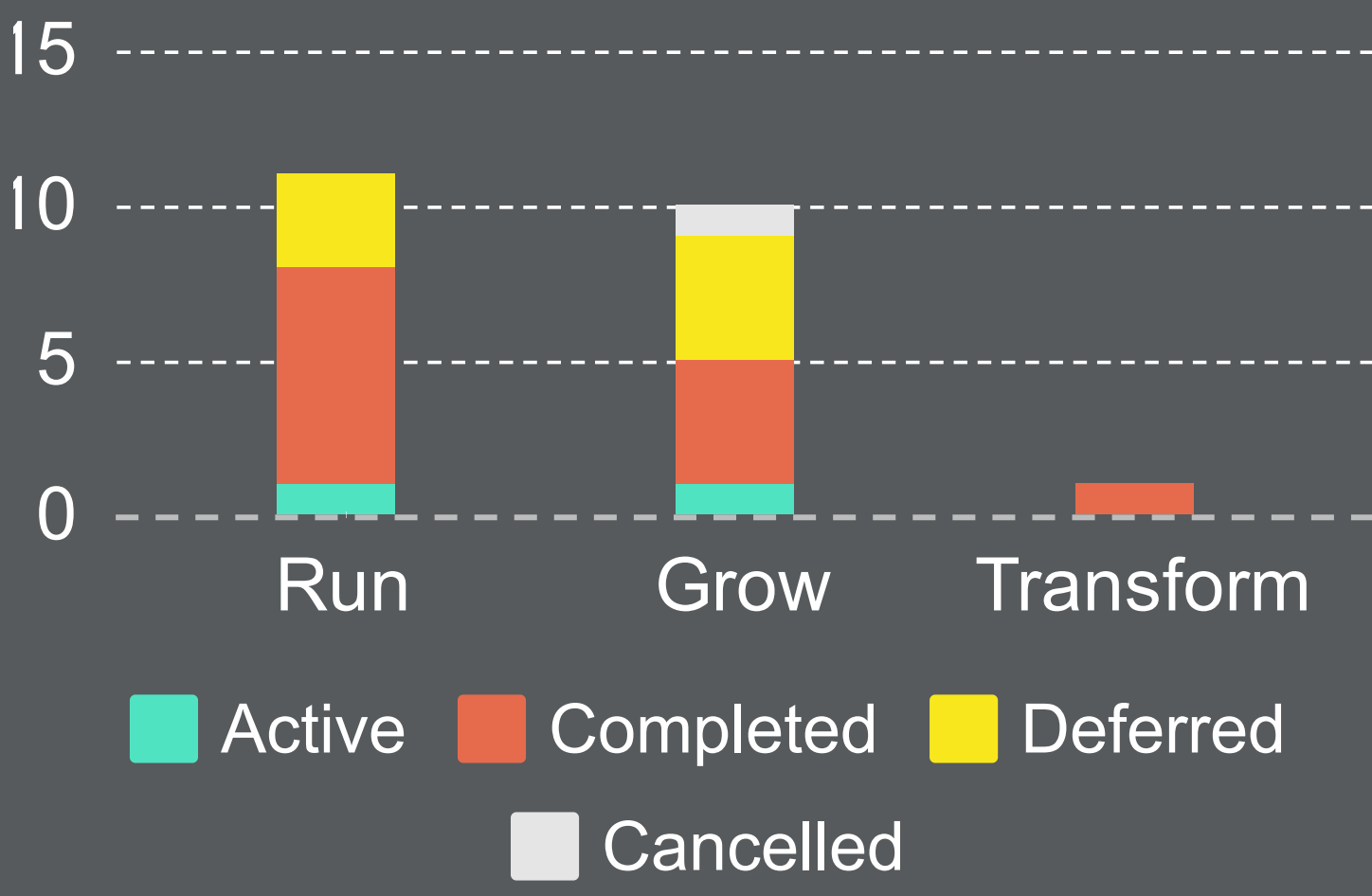
HCM Services: FY18 Summary

Initiative Activity: At a Glance

Initiatives by Status



Initiatives by Type



Active Initiatives

Name	Sponsor	Definition	Schedule	Cost (hours)	Scope
Multi-State Taxation CY18 (Phase 2 and 3)	Employee Services	Run	Green	Green	Green
HCM Wave 3b	All Campuses	Grow	Green	Green	Green

Schedule



Green - 2 (100%)
Yellow - 0 (0%) Red - 0 (0%)

Cost



Green - 2 (100%)
Yellow - 0 (0%) Red - 0 (0%)

Scope



Green - 2 (100%)
Yellow - 0 (0%) Red - 0 (0%)

Closed Initiatives

Name	Sponsor	Definition
PeopleSoft Upgrade Manager (PUM 23)	UIS	Run
HCM Regulatory Patching Q2	UIS	Run
HCM Wave 2 (PUM 21 Upgrade, Fluid UI)	UIS	Run
HCM Wave 3a	UIS	Run
HCM PeopleSoft Upgrade Manager / Regulatory Patching	Employee Services	Run
HR Open Enrollment 2018	Employee Services	Run
Calendar Year End	Employee Services	Run
Paymatch	Employee Services	Grow
HR General Ledger Garnishments	UIS	Grow
Multi-State Taxation Phase 1	Employee Services	Grow
OnBase HCM Related Content	UIS	Grow
Fringe for UCD/AMC	UCD/AMC	Transform

Completed

Deferred

Name	Sponsor	Definition
Taleo Upgrade	Employee Services	Run
SkillPort SkillSoft Upgrade	Employee Services	Run
Enrollment Management Application Replacement	Employee Services	Run
ePerformance / Performance Management System	Employee Services	Grow
Total Compensation for Employees	Employee Services	Grow
My Leave and CU Time Replacement	Employee Services	Grow
Avature Application Tracking System Phase 2	ES Boulder	Grow

Name	Sponsor	Definition
Benefits Portal	ES / Health Trust	Grow

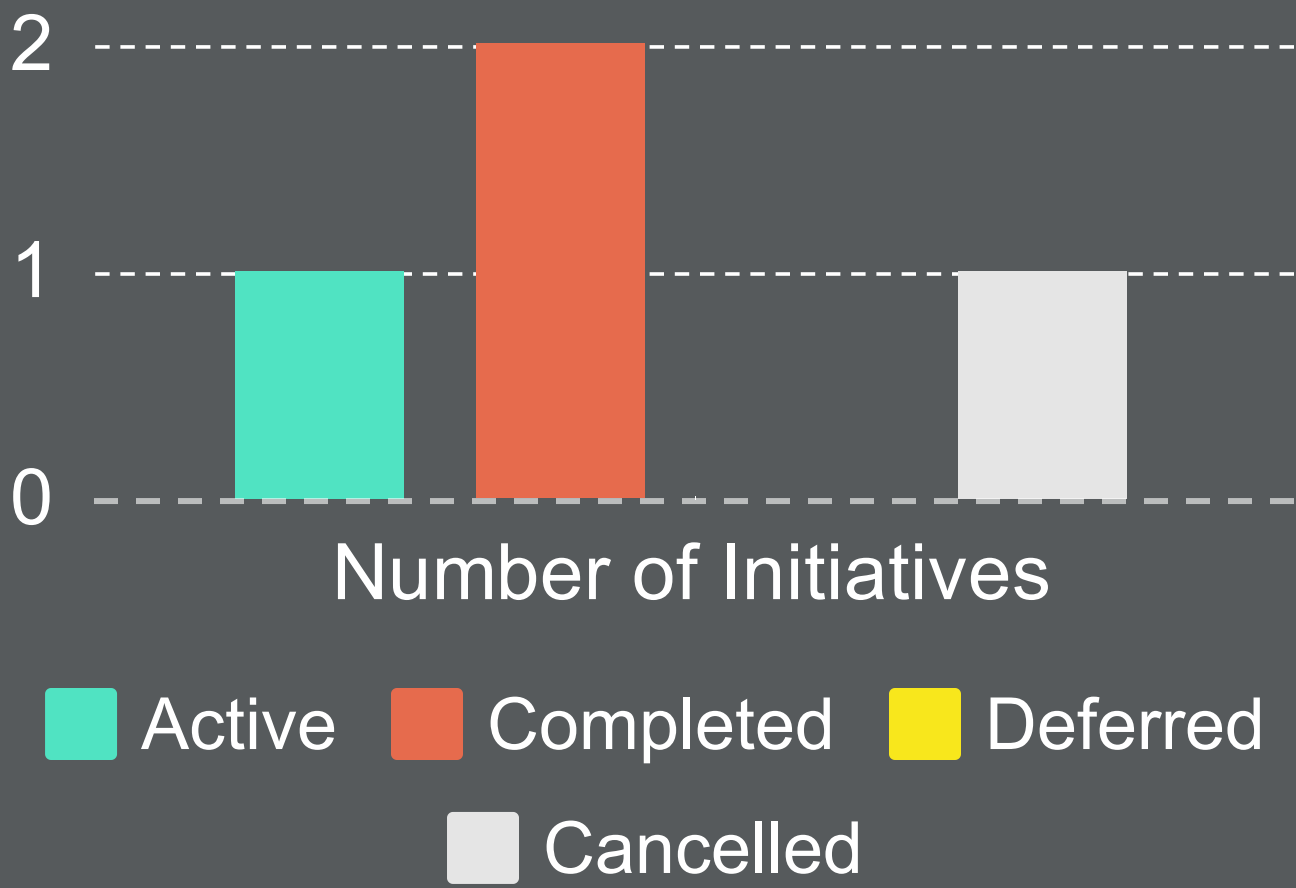
Cancelled



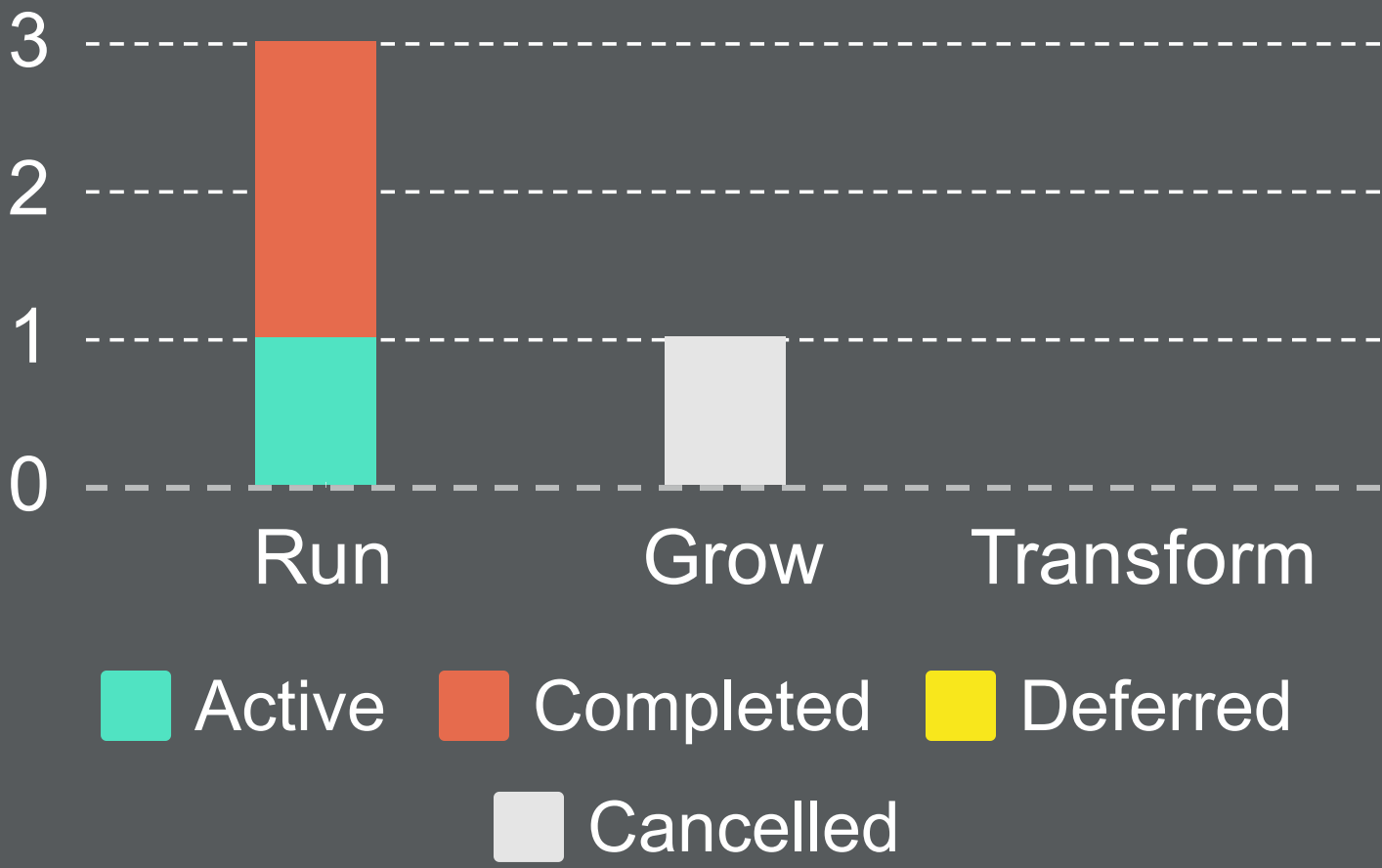
Finance Services: FY18 Summary

Initiative Activity: At a Glance

Initiatives by Status



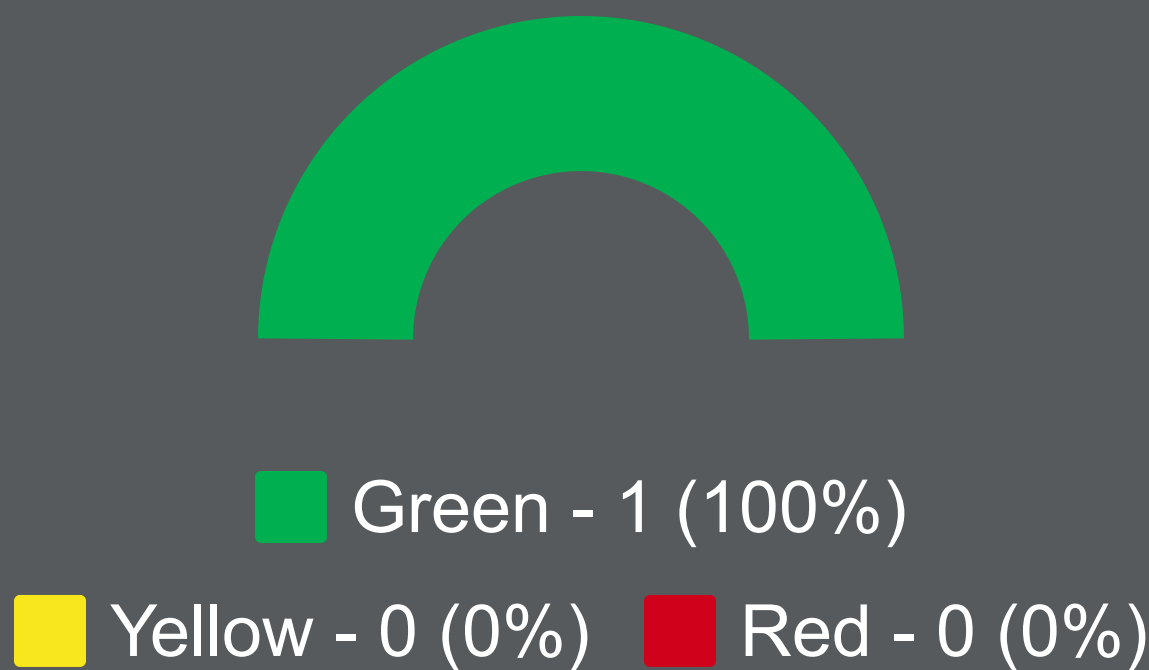
Initiatives by Type



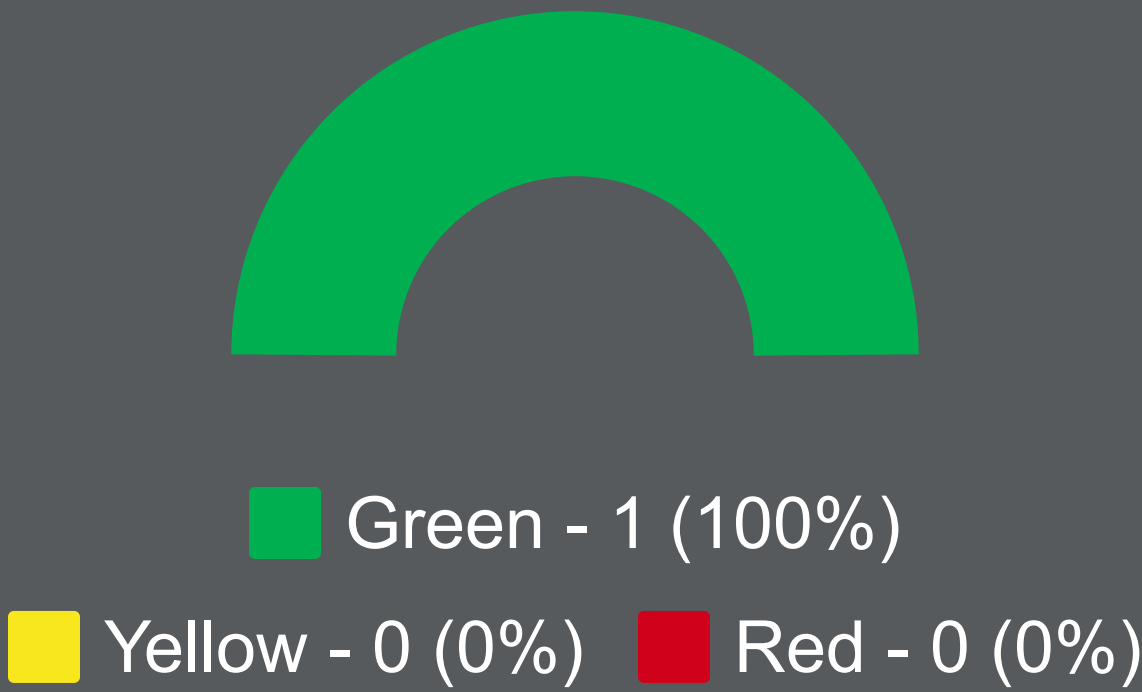
Active Initiatives

Name	Sponsor	Definition	Schedule	Cost (hours)	Scope
FY18 Fiscal Year End	OUC	Run	Green	Green	Green

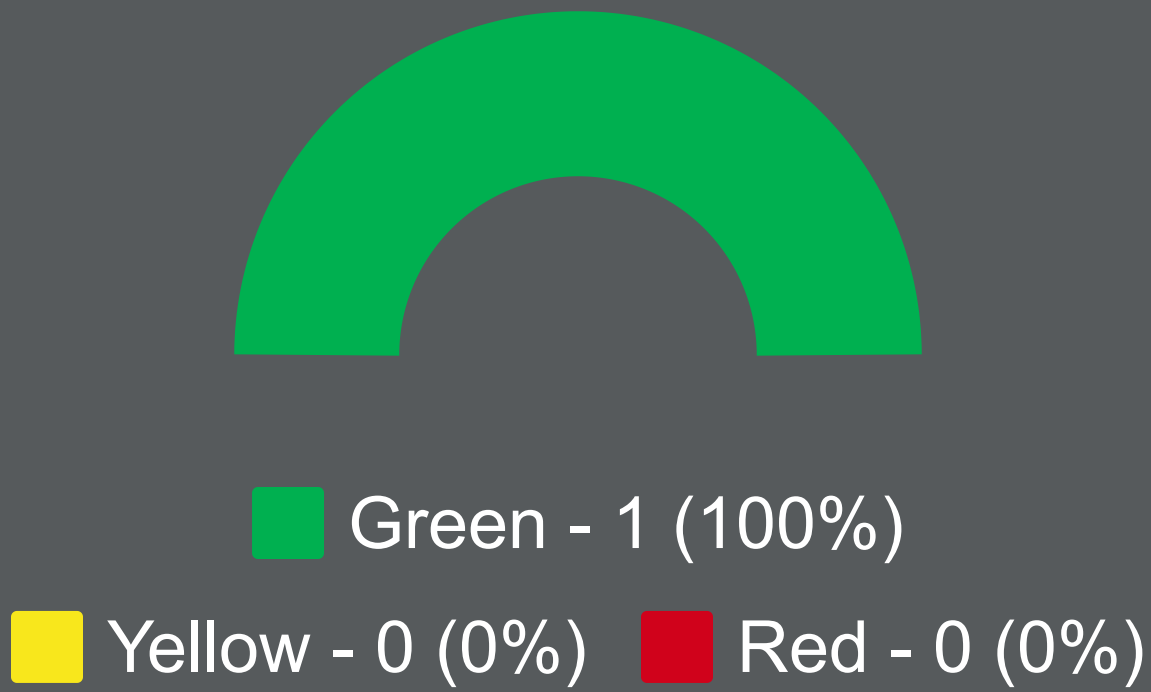
Schedule



Cost



Scope



Closed Initiatives

Name	Sponsor	Definition
FY17 Fiscal Year End	OUC	Run
1099T	OUC/PSC	Run

Completed

Cancelled

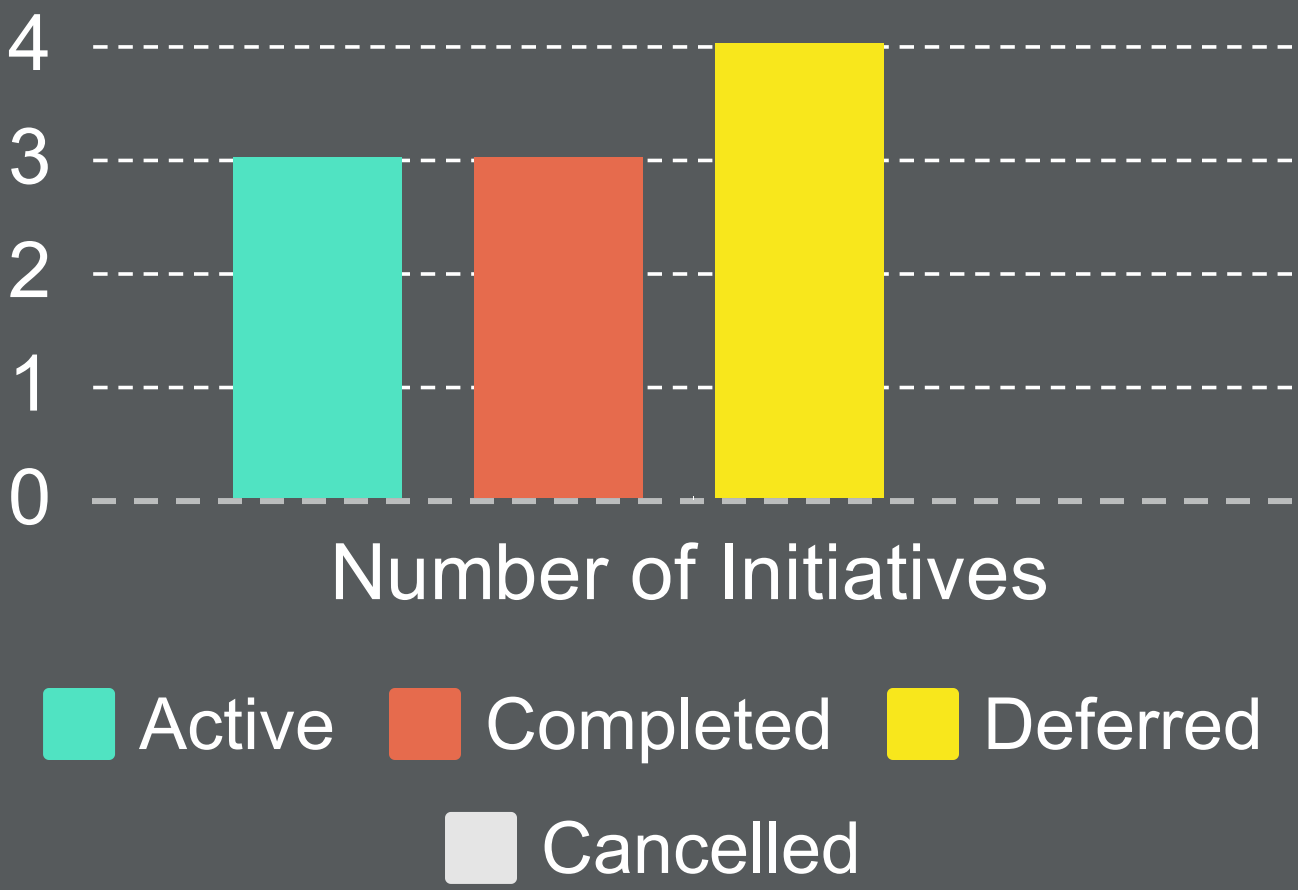
Name	Sponsor	Definition
Total Supplier Management Integration	PSC	Grow



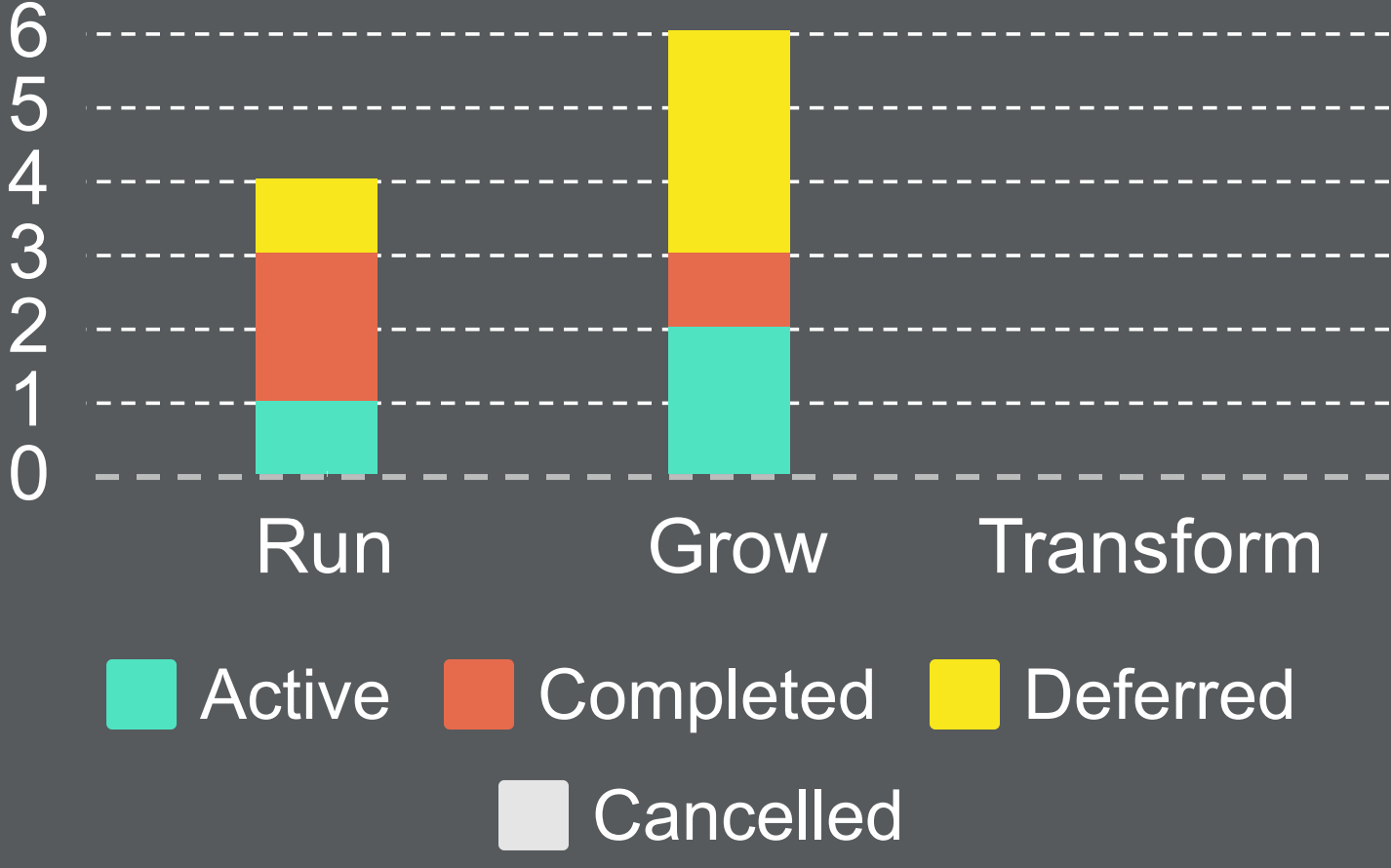
Research and Grants Services: FY18 Summary

Initiative Activity: At a Glance

Initiatives by Status



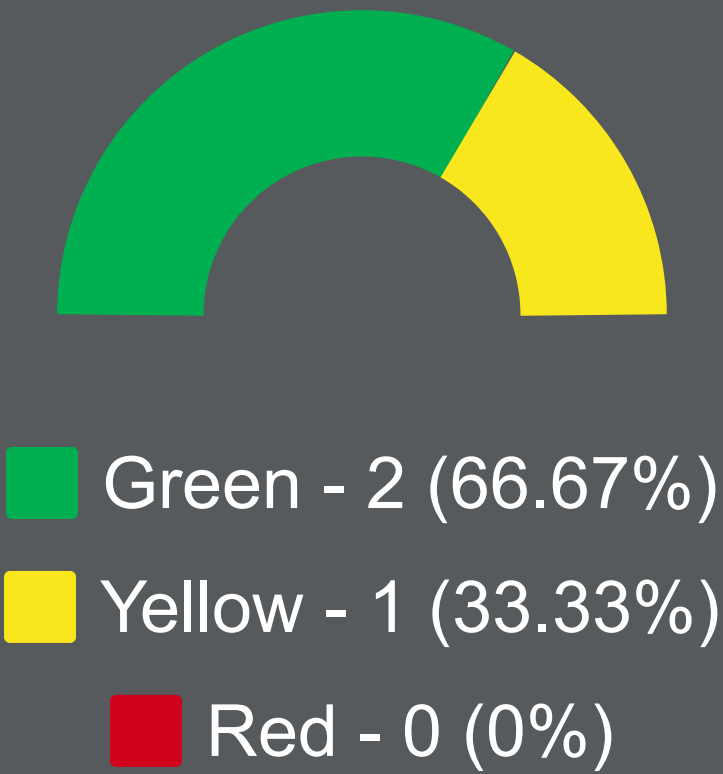
Initiatives by Type



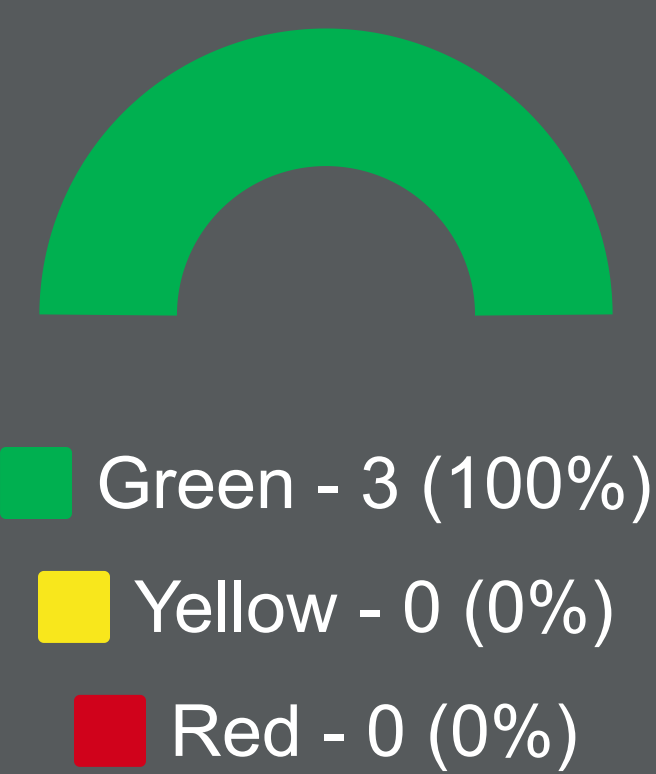
Active Initiatives

Name	Sponsor	Definition	Schedule	Cost (hours)	Scope
Grants Optimization	All Campuses	Run	Green	Green	Green
InfoEd v15 Awards Modification Integrations Release 1	UCB/UCD	Grow	Yellow	Green	Green
Boulder Conflict of Interest (COI)	UCB/UCD	Grow	Green	Green	Green

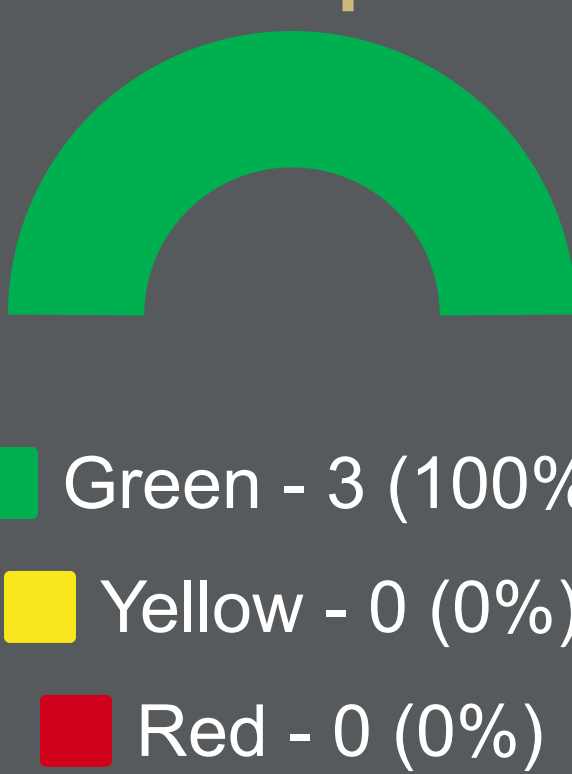
Schedule



Cost



Scope



Closed Initiatives

Name	Sponsor	Definition
eRA Version 15 Upgrade	All Campuses	Run
UCD COI Collection Period	UCD	Run
InfoEd v15 Awards Modification Integrations (Elevate 2.0 Grants)	OUC	Grow

Completed

Deferred

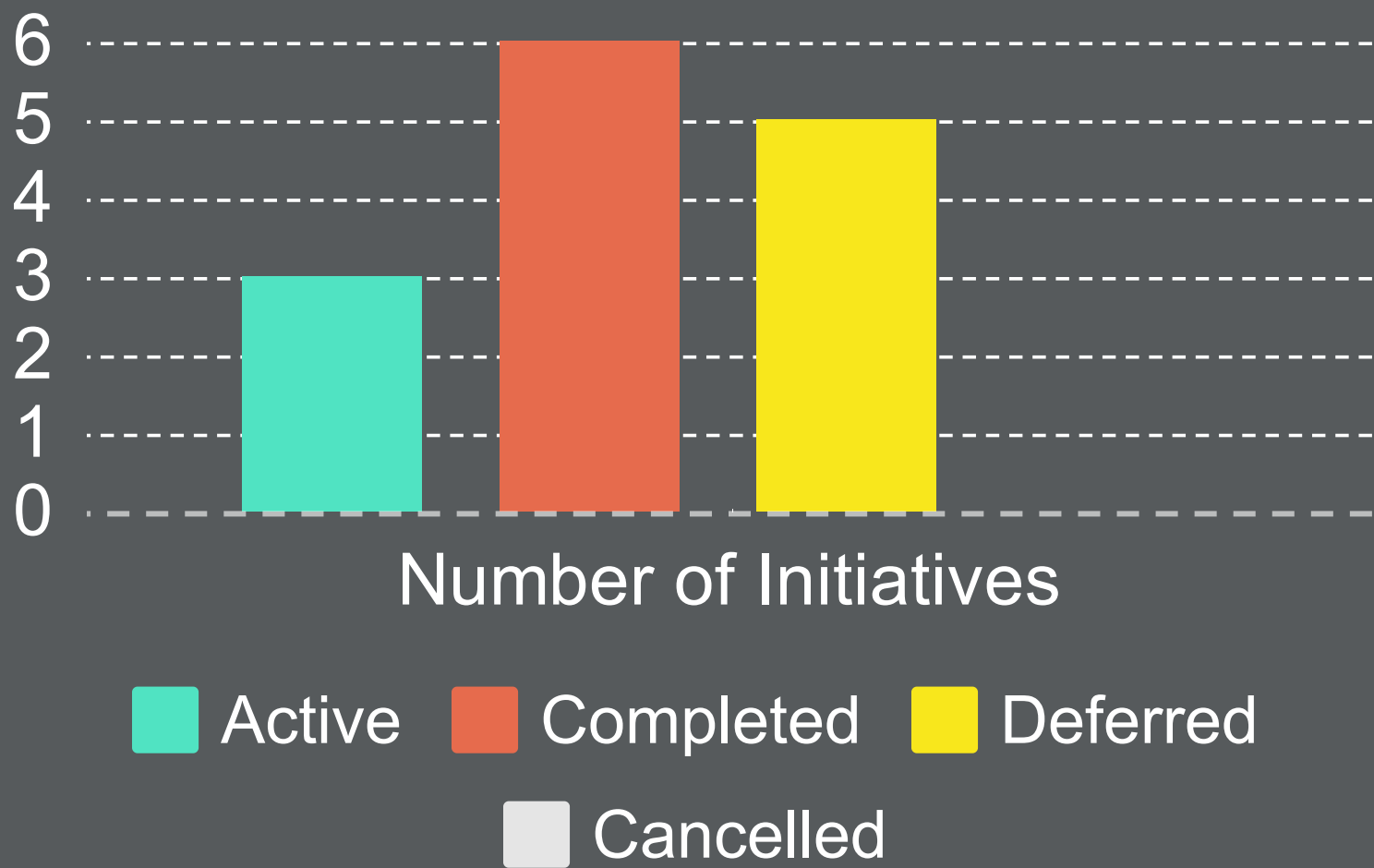
Name	Sponsor	Definition
InfoEd v16 Upgrade	All Campuses	Run
Boulder Proposal Development	UCB/UCD	Grow
Universal Authentication	All Campuses	Grow
Fit for Purpose Oracle Data Integrator Data Review for Grants	All Campuses	Grow



Student Services: FY18 Summary

Initiative Activity: At a Glance

Initiatives by Status



Initiatives by Type



Active Initiatives

Name	Sponsor	Definition	Schedule	Cost (hours)	Scope
ISSM Replacement: Sunapsis Implementation	All Campuses	Grow	Green	Green	Green
Gender Equity Initiative	All Campuses	Grow	Green	Green	Green
Master of Science - Electrical Engineering EdX Degree/Coursera	UCB Registrar	Transform	Yellow	Green	Yellow

Schedule



Green - 2 (66.67%)
Yellow - 1 (33.33%)
Red - 0 (0%)

Cost



Green - 3 (100%)
Yellow - 0 (0%)
Red - 0 (0%)

Scope



Green - 2 (66.67%)
Yellow - 1 (33.33%)
Red - 0 (0%)

Closed Initiatives

Name	Sponsor	Definition
Enhanced Semester Startup	All Campuses	Run
Campus Solutions (CS) Bundle	All Campuses	Run
Campus Solutions 9.2 App Upgrade / 8.56 PeopleTools Upgrade	All Campuses	Run
Campus Solutions PeopleSoft Upgrade Manager 8	All Campuses	Run
Admissions Application Implementations	All Campuses	Grow
Implement uAchieve Planner and Course Scheduler	All Campuses	Grow

Completed

Deferred

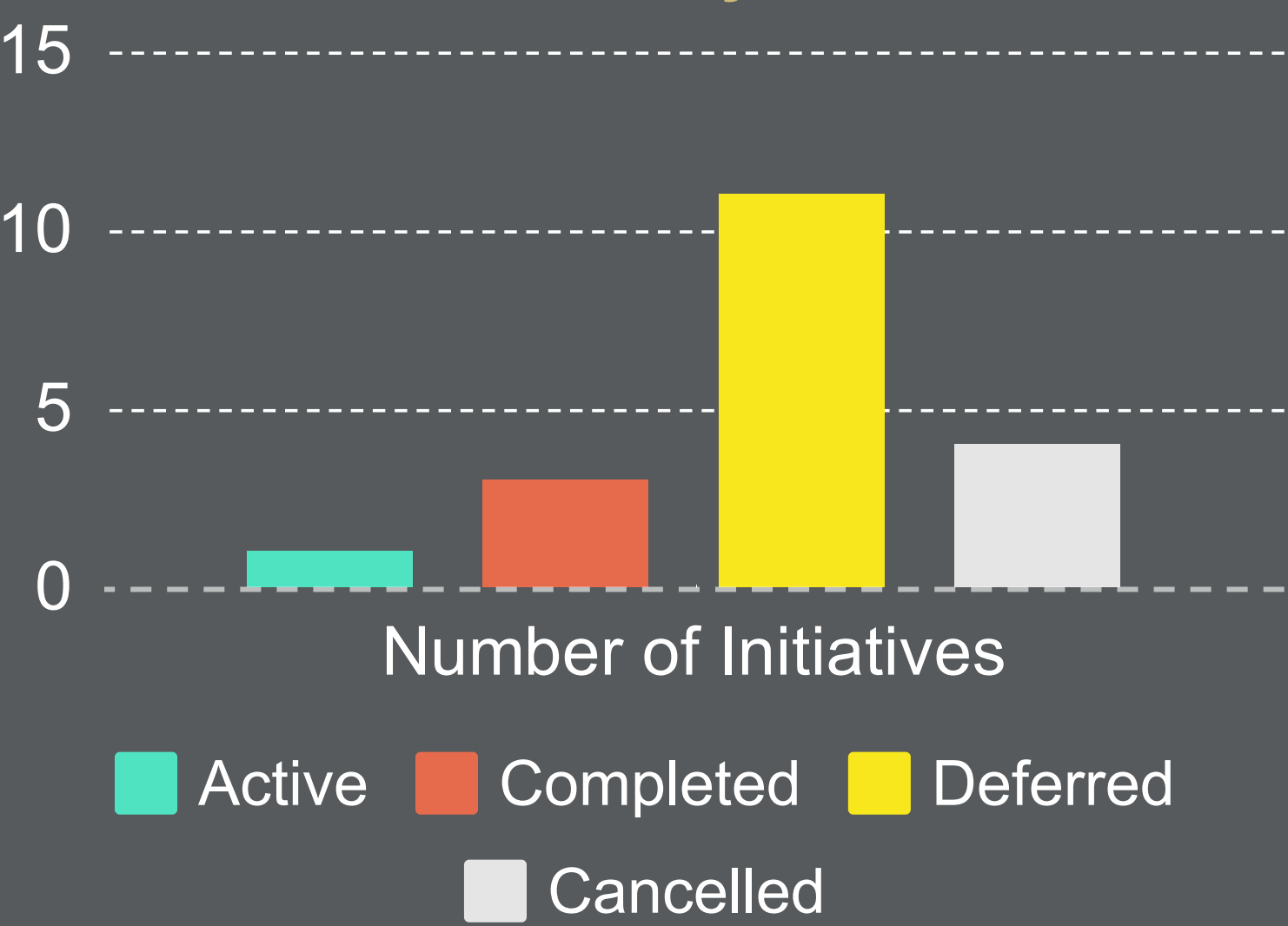
Name	Sponsor	Definition
Student Billing Vendor Review	Bursar's Offices	Run
Leapfrog Phase III	UCB Registrar	Run
Pre-Collections for Student Financials / Collections for eCommerce Solution	Bursar's Offices	Grow
Campus Solutions Fluid Redesign	All Campuses	Grow
CU Boulder Unified Student Experience	UCB Registrar	Transform



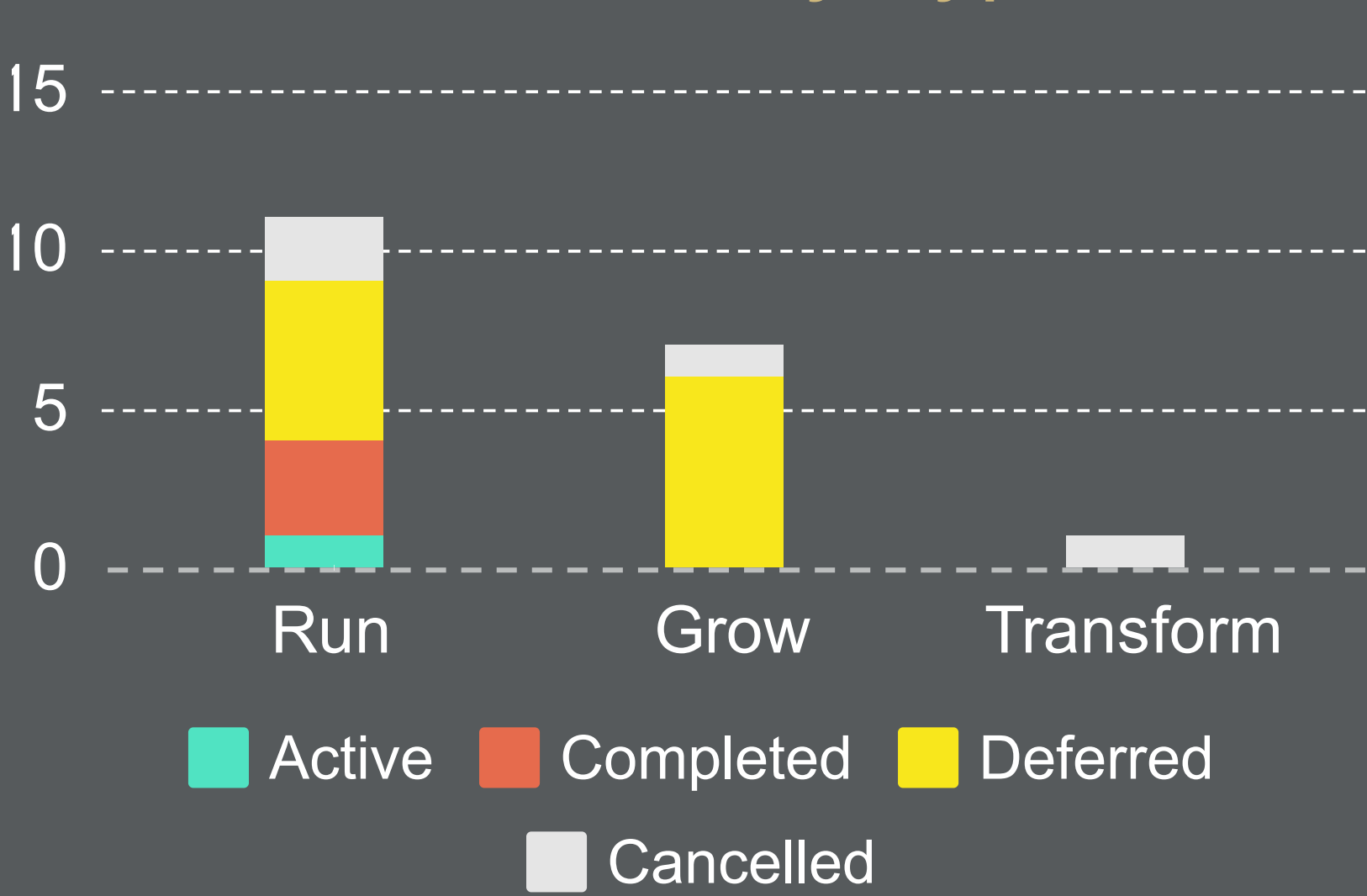
Cross-Service Services: FY18 Summary

Initiative Activity: At a Glance

Initiatives by Status



Initiatives by Type



Active Initiatives

Name	Sponsor	Definition	Schedule	Cost (hours)	Scope
Campus Solutions Role Cleanup	All Campuses	Run	Green	Green	Green

Schedule



Green - 1 (100%)
Yellow - 0 (0%) Red - 0 (0%)

Cost



Green - 1 (100%)
Yellow - 0 (0%) Red - 0 (0%)

Scope



Green - 1 (100%)
Yellow - 0 (0%) Red - 0 (0%)

Closed Initiatives

Name	Sponsor	Definition
Enterprise Document Management (OnBase) Project (Phase 3)	UIS	Run
UCCS Delegated Authentication	UCCS OIT	Run
Implementation of Molokai	UIS	Run

Completed

Deferred

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Name	Sponsor	Definition
PeopleTools 8.56 Upgrade for CS and Portal, CU Resources Redesign and CS PUM 9	All Campuses	Run
Automation of Core Enterprise Resource Planning Middleware Applications	UIS	Run
Upgrade of Oracle Identity Management Instance for UIS - PS3	UIS	Run
PeopleSoft Upgrade Manager Catchup and PeopleTools 8.56 Upgrade -- HCM and FIN	Employee Services	Run
Oracle Critical Patch Updates	All Campuses	Run
HIPAA Work for Advancement	Advancement	Grow
Salesforce Data Connector Higher Ed Data Architecture Integrations	Boulder OIT	Grow
Self Services Application Program Interface	UIS	Grow
PSC Analytics	PSC	Grow
Data and Reporting Needs for Research Data (InfoEd Reporting)	All Campuses	Grow
Advancement Data, Dashboards and Reporting Needs (Advancement Intelligence)	Advancement	Grow

Name	Sponsor	Definition
Conversion of Student Warehouse to Oracle Data Integrator (ODI)	All Campuses	Run
CU Marketplace Integrations Upgrade	PSC	Run
Point in Time Recording	UCCS	Grow
Self-Service Access Request Improvement	UIS	Transform

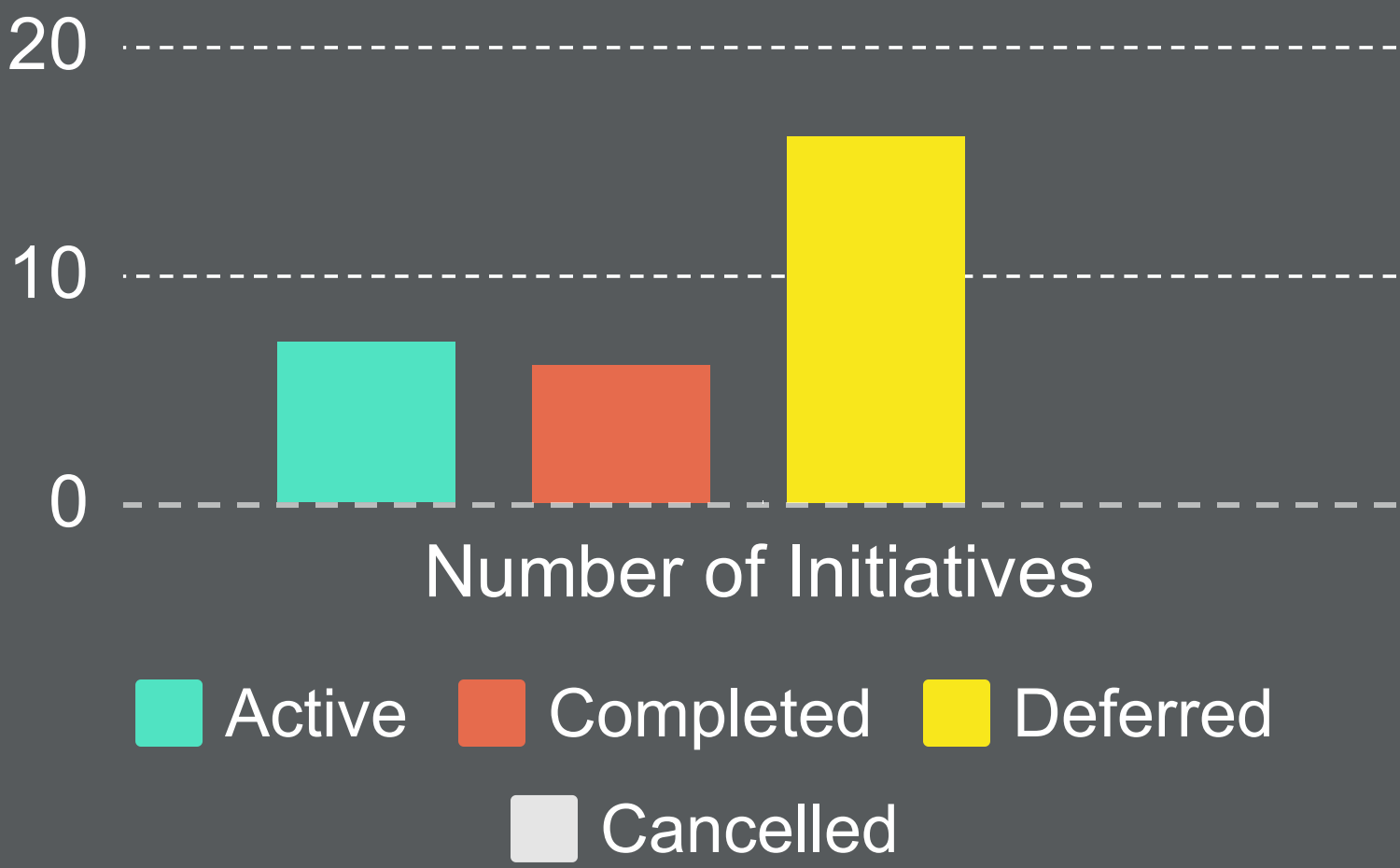
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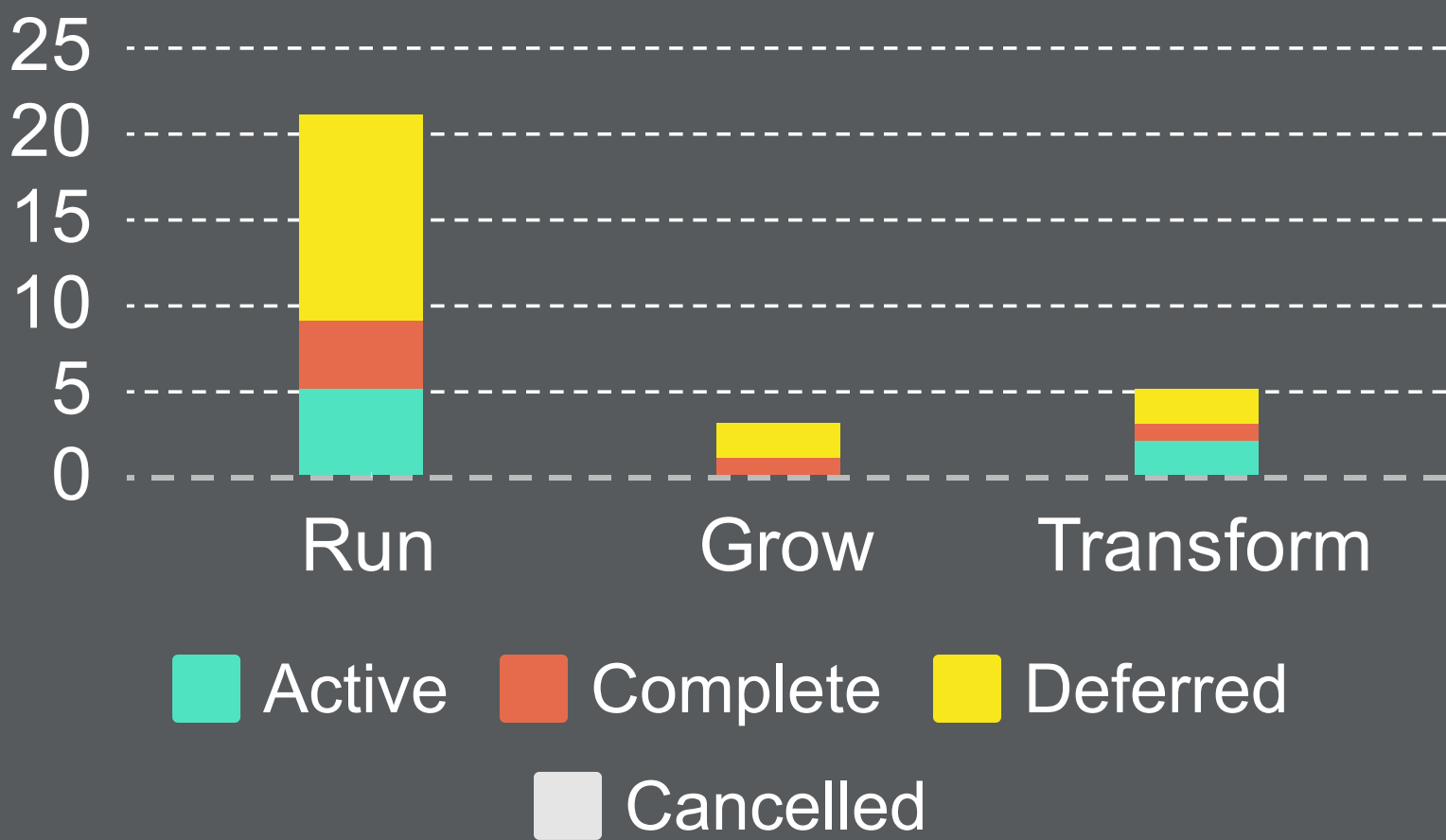
UIS Organizational: FY18 Summary

Initiative Activity: At a Glance

Initiatives by Status



Initiatives by Type



Active Initiatives

Name	Sponsor	Definition	Schedule	Cost (hours)	Scope
Network Remediation - Grant Core / Firewall / Network Segmentation	UIS	Run	Green	Green	Green
Boreal Replacement	UIS	Run	Green	Green	Green
Windows 10 Upgrade	UIS	Run	Green	Green	Green
Red Hat Enterprise Linux 4/5 Upgrade	UIS	Run	Green	Green	Green
Advancement Network Upgrade	Advancement	Run	Green	Green	Green
Implement and Improve IT Governance Model	UIS	Transform	Green	Green	Green
FullCost Business Planning Project	UIS	Transform	Green	Green	Green

Schedule



Green - 7 (100%)
Yellow - 0 (0%) Red - 0 (0%)

Cost



Green - 7 (100%)
Yellow - 0 (0%) Red - 0 (0%)

Scope



Green - 7 (100%)
Yellow - 0 (0%) Red - 0 (0%)

Closed Initiatives

Name	Sponsor	Definition
Security Upgrade Project	UIS	Run
Mass Email Service	UIS	Run
Secondary Cluster of Adaptive Security Appliances for VPN	UIS	Run
Oracle Real Application Cluster Server Upgrade	UIS	Run
Puppet Upgrade	UIS	Grow
Amazon Web Services Proof of Concept	UIS	Transform

Completed

Deferred

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Name	Sponsor	Definition
Office 365 Evaluation - Email	UIS	Run
Office 365 Evaluation - Chat	UIS	Run
Network Remediation - Access Switches	UIS	Run
Wireless Replacement Upgrade	UIS	Run
Logging Tool Replacement	UIS	Run
UIS Website Redesign	UIS	Run
Voice Over IP (VoIP) Upgrade	UIS	Run
Network Remediation - Site Interconnect	UIS	Run
Network Remediation - Site Interconnect	UIS	Run
Network Remediation - Border Gateway Protocol Peering	UIS	Run
Network Remediation - External (Front Range GigaPop) Bandwidth Upgrade	UIS	Run
Network Upgrade - Remote Site Connectivity (CenturyLink Metro Optical Ethernet)	UIS	Run
Self-Service Password Reset for System	UIS	Grow
DocuSign Implementation	All Campuses	Grow
Knowledge Management	UIS	Transform
Oracle Cloud Proof of Concept	UIS	Transform