

UCCS Five-Year Planning

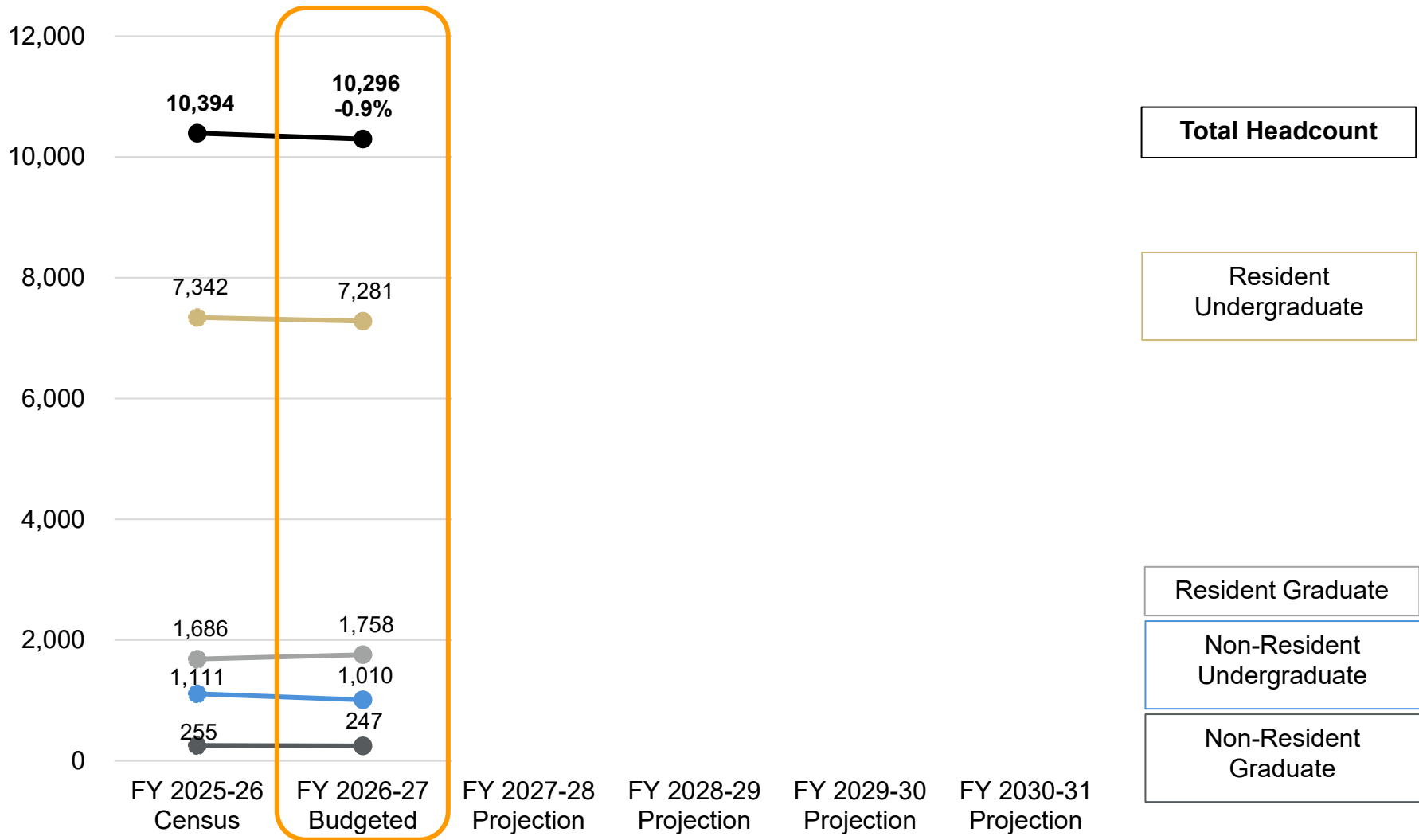
September 10, 2026



BOULDER
SPRINGS
DENVER
ANSCHUTZ

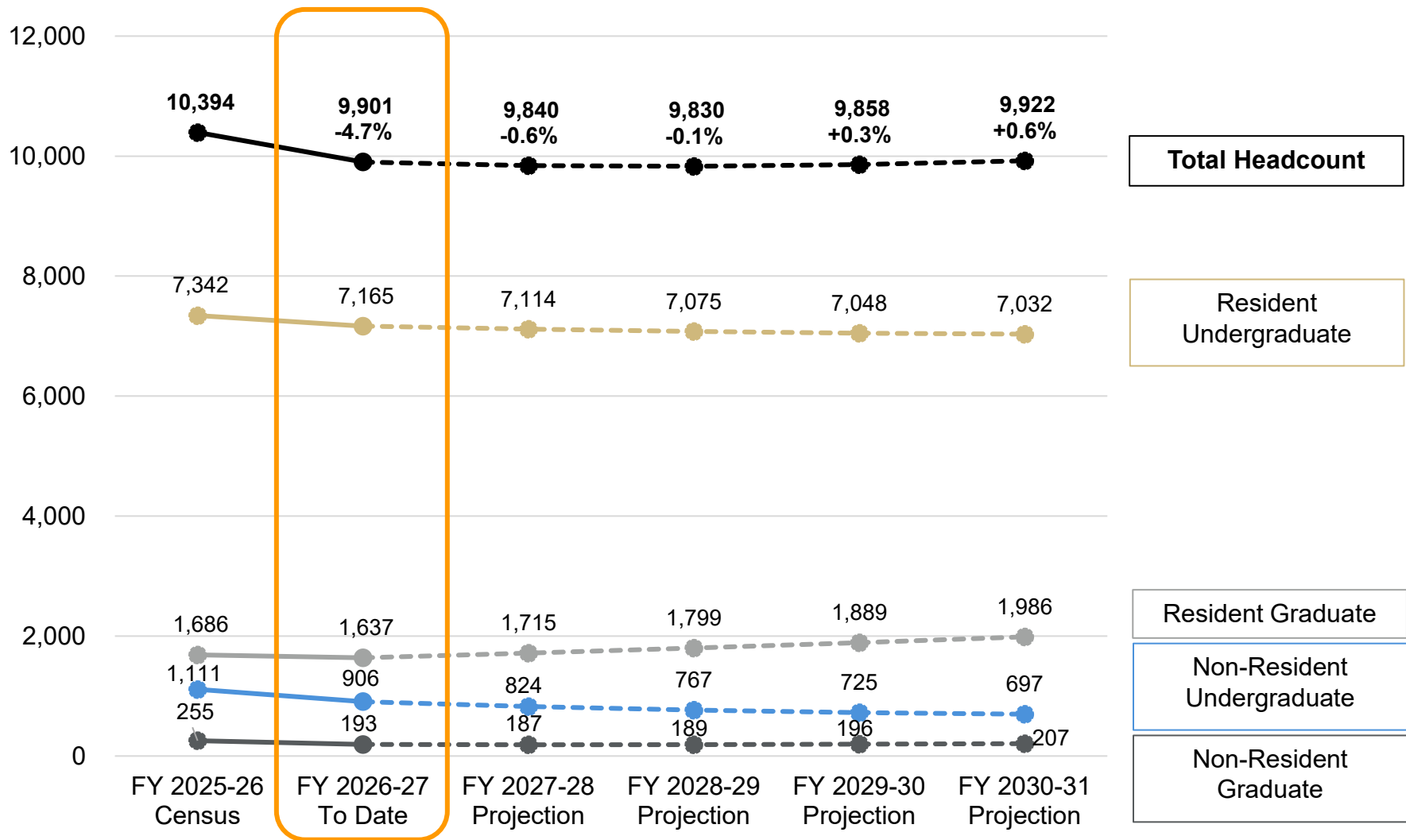
UCCS Enrollment Model by Student Type

FY 2026-27, June Forecast



UCCS Enrollment Model by Student Type

FY 2026-27, Estimated Fall Census



UCCS Budget Model – Outyear Revenues

Revenue Category	FY 2027-28		FY 2028-29		FY 2029-30		FY 2030-31	
	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Tuition								
Resident Undergraduate	(\$374,792)	-0.4%	\$3,038,360	3.7%	\$3,283,054	3.8%	\$3,620,771	4.0%
Non-Resident Undergraduate	(\$1,976,244)	-8.3%	(\$899,666)	-4.1%	(\$463,617)	-2.2%	(\$19,447)	-0.1%
Resident Graduate	(\$626,309)	-3.0%	\$2,243,982	11.2%	\$2,542,775	11.5%	\$2,856,601	11.5%
Non-Resident Graduate	(\$999,189)	-21.7%	\$198,893	5.5%	\$307,260	8.1%	\$428,780	10.5%
Student Fees	\$236,713	3.0%	\$243,814	3.0%	\$251,129	3.0%	\$258,663	3.0%
State Revenue	\$498,940	1.0%	\$2,519,647	5.0%	\$2,645,629	5.0%	\$2,777,911	5.0%
Indirect Cost Reimbursement	\$127,650	6.6%	\$136,075	6.6%	\$145,056	6.6%	\$154,630	6.6%
Other Revenue	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Total Revenues (Change)	(\$3,113,231)	-1.6%	\$7,481,105	3.9%	\$8,711,286	4.3%	\$10,077,908	4.8%
Total Revenue	\$194,040,554	-1.6%	\$201,521,659	3.9%	\$210,232,944	4.3%	\$220,310,852	4.8%



UCCS Budget Model – Outyear Expenditures

Expense Category	FY 2027-28		FY 2028-29		FY 2029-30		FY 2030-31	
	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change	\$ Change	% Change
Salary Faculty	(\$3,619,500)	-7.0%	\$533,158	1.1%	\$1,057,583	2.2%	\$1,500,037	3.0%
Salary Exempt	(\$2,441,136)	-7.0%	\$57,011	0.2%	\$692,575	2.1%	\$998,655	3.0%
Salary Classified and Hourly	(\$591,396)	-7.0%	\$118,352	1.9%	\$239,020	3.0%	\$246,191	3.0%
Integrate FY 2021-22 Comp Increase	\$525,000	-	-	-	-	-	-	-
Benefits - Faculty and Exempt	(\$351,864)	-0.9%	\$2,782,032	7.2%	\$3,051,930	7.4%	\$3,115,504	7.0%
Benefits - Classified and Hourly	\$302,879	4.0%	\$430,365	6.1%	\$457,019	6.0%	\$425,199	7.0%
General Operating	\$335,025	1.6%	\$495,866	2.3%	\$522,485	2.4%	\$1,013,449	4.5%
Deferred Maintenance	\$0	0.0%	\$20,073	4.0%	\$10,338	2.0%	\$10,545	2.0%
Library Materials	\$98,773	5.8%	\$105,687	5.9%	\$113,086	5.9%	\$121,002	6.0%
Utilities	\$159,495	4.5%	\$166,672	4.5%	\$174,172	4.5%	\$182,010	4.5%
Institutional Financial Aid	\$1,288,994	6.5%	\$629,385	3.0%	\$648,266	3.0%	\$667,714	3.0%
ICCA	\$413,357	6.6%	\$440,639	6.6%	\$469,721	6.6%	\$500,723	6.6%
Insurance	\$62,623	6.9%	\$71,795	7.4%	\$78,149	7.5%	\$79,530	7.1%
<i>Total Expenditures (Change)</i>	<i>(\$4,342,749)</i>	<i>-2.2%</i>	<i>\$5,326,035</i>	<i>2.8%</i>	<i>\$7,514,345</i>	<i>3.9%</i>	<i>\$8,860,558</i>	<i>4.4%</i>
Transfers	\$1,229,519	36.3%	\$2,155,070	46.7%	\$1,196,941	17.7%	\$1,217,350	15.3%
<i>Total Expenditures & Transfers (Change)</i>	<i>(\$3,113,231)</i>	<i>-1.6%</i>	<i>\$7,481,105</i>	<i>3.9%</i>	<i>\$8,711,286</i>	<i>4.3%</i>	<i>\$10,077,908</i>	<i>4.8%</i>
Total Expenditures & Transfers	\$194,040,554	-1.6%	\$201,521,659	3.9%	\$210,232,944	4.3%	\$220,310,852	4.8%
Over/(Under)	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%



UCCS Outyear Budget Balancing

1. Revenue Strategies - Enrollment Management Strategies

- Improve retention/student persistence
- Increase military student enrollment
- Increase concurrent enrollment
- Manage waitlists to enroll students in more credit hours

2. Expense Strategies

- Voluntary Retirement Incentive Program
- Division and College Reorganization, Restructure, and Reduction



UCCS Enrollment Forecast Comparison

Baseline and Baseline with Enrollment Management Strategies

