

FOUR CAMPUSES UNITED
ALL FOUR: COLORADO

Zero Tuition Scenarios

March 7, 2019



University of Colorado

Boulder | Colorado Springs | Denver | Anschutz Medical Campus

5 Scenarios

Scenario 1 (Baseline from Scenario A)

How much state funding would be needed to keep tuition flat?

Scenario 2 (Baseline from Scenario A)

How would a campus balance their budget if state funding increase was 6% per year, FY 2020-21 and FY 2021-22?

Scenario 3 (Slowdown)

How would a campus balance their budget if state funding increase was 6% in FY 2020-21 and 3.0% in FY 2021-22?

Scenario 4 (Small Recession)

How would a campus balance their budget if state funding change was 6% in FY 2020-21 and -11% in FY 2021-22?

Scenario 5 (Large Recession)

How would a campus balance their budget if state funding change was -21% in FY 2020-21 and -37% in FY 2021-22?



Scenario 1 (Baseline)

How much state funding needed?

- CU Boulder

FY 2020-21 = +23.7%

FY 2021-22 = +20.6%

- CU Denver

FY 2020-21 = +14.3%

FY 2021-22 = +12.7%

- UCCS

FY 2020-21 = +14.8%

FY 2021-22 = +12.8%

- CU Anschutz (Undergrad Nursing only)

FY 2020-21 = +7.5% (+1.4% to cover Undergrad Nursing)

FY 2021-22 = +8.8% (+2.6% to cover Undergrad Nursing)



Scenario 2 (Baseline)

How would campus balance?

CU Boulder

- Increase Enrollment
- Reduce increase in Emergency Tuition Stabilization Plan
- Slow investment in Deferred Maintenance
- Reduce investments in academic and classroom technologies
- Explore base tuition realignment between high cost and low cost programs (lower for lower cost and higher for higher cost)

CU Denver

- Eliminate investment in institutional financial aid
- Eliminate investment in Emergency Tuition Stabilization Plan
- Decrease deferred maintenance
- Reductions in administration, academic programs and student support services



Scenario 2 (Baseline)

How would campus balance?

UCCS

- Reduce investment in operating expense (to less than inflation)
- Reduce investment in institutional aid (to less than inflation)
- Reduce base funding for Chancellor's merit scholarship
- Reduce enrollment growth funding investments
- Consider eliminating or delaying new or planned academic programs

CU Anschutz (Nursing Only)

- Cuts would be determined by College of Nursing school leadership
- Possibly across the board cuts within academic units
- Campus goal of doubling enrollment at College of Nursing would be delayed until additional revenue is available to support the investment



Scenario 3 (Slowdown)

How would campus balance?

CU Boulder

- Increase Enrollment
- Reduce increase in Emergency Tuition Stabilization Plan funding
- Slow investment in deferred maintenance
- Reduce investments in academic and classroom technologies
- Explore alignment of tuition strategy for higher and lower cost programs

CU Denver

- Scenario 2 plus the following:
- Further reductions in deferred maintenance
- Decrease or eliminate merit pools



Scenario 3 (Slowdown)

How would campus balance?

UCCS

- Scenario 2 plus the following:
- Further reduce operating expenses and student aid
- Eliminate controlled maintenance
- Tap Emergency Tuition Stabilization Plan funding

CU Anschutz (Nursing Only)

- Scenario 2 plus the following:
- Decrease deferred maintenance (central support)
- Decrease or eliminate merit pools (campus wide)
- Across the board cuts (campus wide)



Scenario 4 (Small Recession)

How would campus balance?

CU Boulder

- Increase Enrollment
- Tapping Emergency Tuition Stabilization Plan funding
- Slow investment in deferred maintenance
- Reduce investments in academic and classroom technologies
- Explore alignment of tuition strategy for higher and lower cost programs

CU Denver

- Scenario 3 plus the following:
- Eliminate merit pool
- Additional reductions in administration, academic programs and student support services



Scenario 4 (Small Recession)

How would campus balance?

UCCS

- Scenario 3 plus the following:
- Fully utilize Emergency Tuition Stabilization Plan funding
- Consider reducing or eliminating merit pool

CU Anschutz (Nursing Only)

- Scenario 3 plus the following:
- Academic program elimination or consolidation
- Use Emergency Tuition Stabilization Plan funding



Scenario 5 (Large Recession)

How would campus balance?

- Would require CU System wide budget balancing of -\$51 million in FY 2020-21 and an additional -\$71 million in FY 2021-22 plus the additional loss in tuition revenue from no rate increase.
- This would require significant budget balancing actions at CU and throughout all of higher education
- At the height of the Great Recession, state funding for higher education in Colorado was reduced by 54.1 percent (FY 2009-10) but the American Recovery and Reinvestment Act of 2009 (ARRA) backfilled all of these state funding cuts.

