

Leadership Development Program (LDP) 1800 Grant Street, Rooms 501-503 Denver, CO

April 14, 2016 Allan Wallis, Associate Professor of Public Policy School of Public Affairs, CU Denver Understanding Adaptive Leadership

Learning Objectives

- Discuss the qualities of an effective team.
- Distinguish between different adaptive leadership styles.
- Identify the role of stress in shaping team dynamics.
- Discuss some of the strategies that can be employed to deal with adaptive challenges.

Agenda

Activity
Registration, Networking, and Continental Breakfast
Review Assignment
Topic: Understanding Adaptive Leadership
Facilitator: Allan Wallis, Associate Professor, University of
Colorado Denver, School of Public Affairs
Closing and assignment

LDP website: http://www.cu.edu/employee-services/leadership/ldp
Driving and Parking Directions

Assignment from March session

Readings – HBR: On Managing Yourself

Optional reading: "What to Ask the Person in the Mirror" by Robert S. Kaplan, pgs. 147-167 Required reading: "Primal Leadership" by Daniel Goleman, Richard Boyatzis, and Annie McKee pgs. 169-188.

Application Tool – Review the online resources for the Thomas Kilman Conflict Mode Instrument. Consider how your conflict style may help or hurt your ability to deal with difficult situations. https://www.cpp.com/products/tki/index.aspx

Journal Exercise – Record the different opportunities you had this past month to use reframing when defining a situation that could lead to a conflict. Reflect on how it went. Did it go well? How could you have done better? Be prepared to select one situation to share with the LDP cohort in April.