

FY 2016-17 Budget Proposals April 6, 2016





UCCS Takeaways

Tuition only: 3.76%

Tuition & fees: 4.61%

Merit Pool: 2.00%





CU-Boulder Takeaways

5% Guarantee option

Tuition only: 4.90%

Tuition & fees: 3.97%

3% Commitment option

Tuition only: 2.84%

Tuition & fees: 2.24%

Merit Pool: 2.00%





CU Denver Takeaways

Lower Division

Tuition only: 3.63%

Tuition & fees: 3.38%

<u>Upper Division</u>

Tuition only: 0.00%

Tuition & fees: 0.19%

Merit Pool: 2.00%*



*One-time, non-base building, merit pool.

Note: Tuition proposal includes a per credit hour tuition differential for all business and engineering courses: \$25 undergraduate and \$50 graduate, not reflected in percentages here.



CU Anschutz Medical Campus Takeaways

Undergrad Nursing

Tuition only: 5.06%

Tuition & fees: 4.77%

Merit Pool: 2.00%





Statewide Budget Landscape

State Funding:

- No cut in FY 2016-17 (additional \$1.8 million to CU System based on formula)
- Adjustments to HB1319 funding model (small changes in funding)

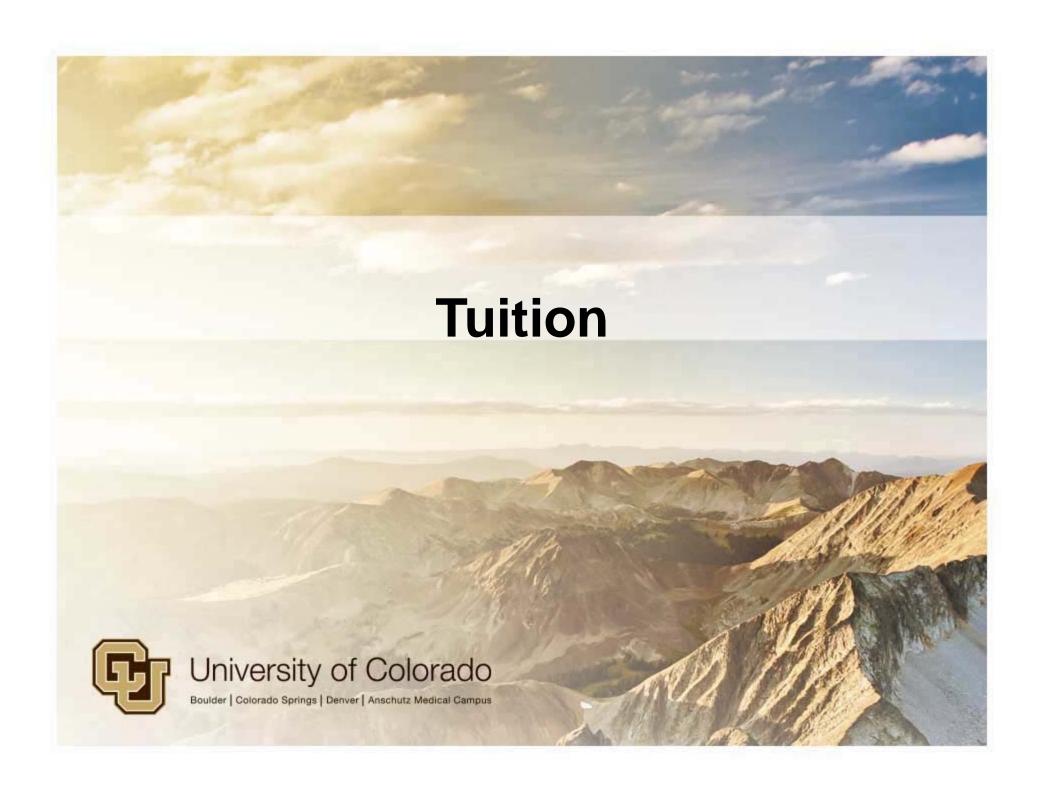
Tuition and Fees:

- Appropriate tuition revenues & tuition caps (via Long Bill footnotes)
- Mandatory Fees informational only

Financial Aid:

No cut in FY 2016-17 (additional \$1.4 million to CU System based on CCHE formula)





Resident Undergraduate Base Tuition FY 2016-17

| | Last Year | st Year Current Year | | | | roposed | |
|--|---|---|----------------|---------------|---|----------------|---------------|
| Institution | FY 2014-15 Tuition (30 credit hrs.) | FY 2015-16 Tuition (30 credit hrs.) | \$ Increase | % Increase | FY 2016-17 Tuition (30 credit hrs.) | \$ Increase | % Increase |
| Fort Lewis College | \$5,544 | \$5,856 | \$312 | 5.63% | \$6,383 | \$527 | 9.00% |
| University of Northern Colorado | \$6,024 | \$6,372 | \$348 | 5.78% | \$6,945 | \$573 | 9.00% |
| Metropolitan State University of Denver | \$4,973 | \$5,222 | \$249 | 5.02% | \$5,692 | \$470 | 9.00% |
| Western State Colorado University | \$5,539 | \$5,844 | \$305 | 5.51% | \$6,312 | \$468 | 8.00% |
| Colorado Mesa University | \$6,812 | \$7,185 | \$373 | 5.48% | \$7,760 | \$575 | 8.00% |
| Colorado Community College System | \$3,747 | \$3,915 | \$168 | 4.48% | \$4,169 | \$254 | 6.50% |
| Adams State University | \$5,160 | \$5,448 | \$288 | 5.58% | \$5,775 | \$327 | 6.00% |
| Colorado State University Pueblo | \$5,824 | \$6,159 | \$335 | 5.74% | \$6,529 | \$370 | 6.00% |
| Colorado State University | \$7,868 | \$8,300 | \$432 | 5.49% | \$8,798 | \$498 | 6.00% |
| Colorado School of Mines* | \$14,790 | \$15,225 | \$435 | 2.94% | \$15,986 | \$761 | 5.00% |
| University of Colorado Boulder (5% option) | \$9,048 | \$9,312 | \$264 | 2.92% | \$9,768 | \$456 | 4.90% |
| University of Colorado Colorado Springs | \$7,710 | \$7,980 | \$270 | 3.50% | \$8,280 | \$300 | 3.76% |
| University of Colorado Denver (lower div.) | \$8,760 | \$9,090 | \$330 | 3.77% | \$9,420 | \$330 | 3.63% |
| University of Colorado Boulder (3% option) | \$9,048 | \$9,312 | \$264 | 2.92% | \$9,576 | \$264 | 2.84% |
| University of Colorado Denver (upper div.) | \$9,420 | \$9,420 | \$0 | 0.00% | \$9,420 | \$0 | 0.00% |

^{*} Based on current public information, Mines is subject to statutory tuition cap rather than JBC footnote in FY 2016-17.

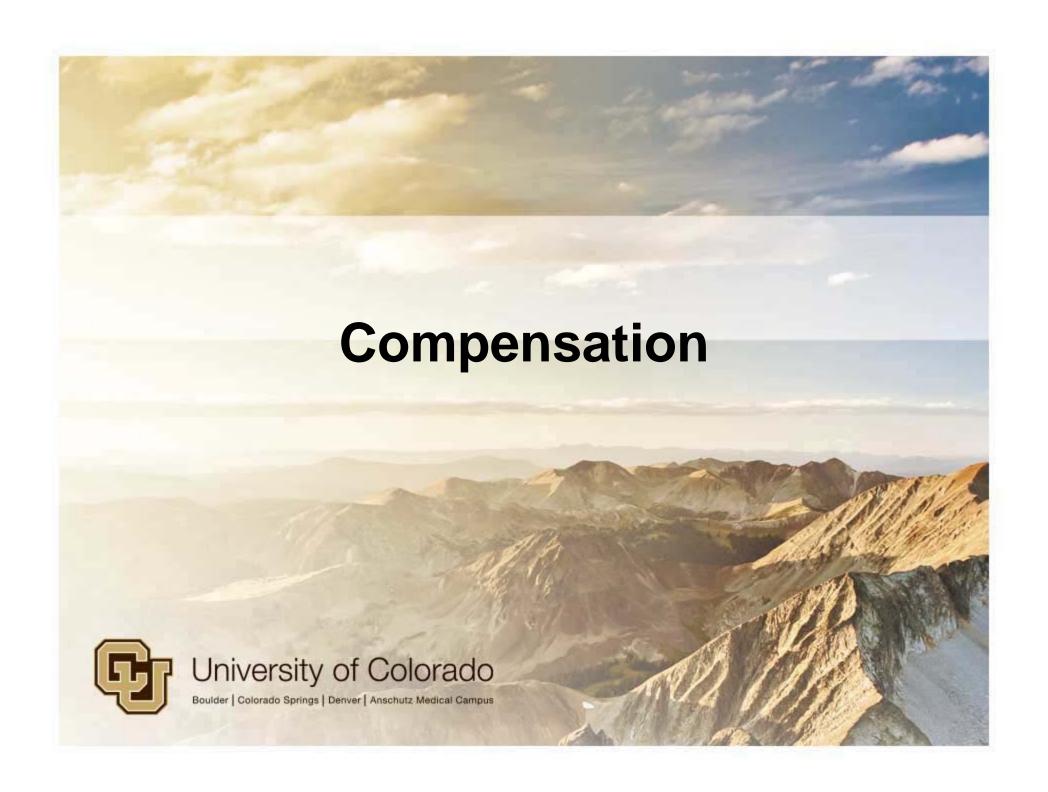


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Resident Undergraduate Tuition and Fee FY 2016-17

| | Last Year | Curre | ent Year | | Pro | posed | |
|--|--|--|----------------|---------------|--|----------------|---------------|
| Institution | FY 2014-15 Tuition and Fees (30 credit hrs.) | FY 2015-16 Tuition and Fees (30 credit hrs.) | \$ Increase | % Increase | FY 2016-17 Tuition and Fees (30 credit hrs.) | \$ Increase | % Increase |
| Colorado Community College System (CCD) | \$4,580 | \$4,916 | \$336 | 7.34% | | | |
| Western State Colorado University | \$7,874 | \$8,451 | \$577 | 7.33% | | | |
| Adams State University | \$8,015 | \$8,574 | \$559 | 6.98% | | | |
| Colorado State University | \$9,897 | \$10,557 | \$660 | 6.67% | | | |
| Metropolitan State University of Denver | \$6,070 | \$6,420 | \$350 | 5.77% | | | |
| Colorado State University Pueblo | \$7,834 | \$8,281 | \$447 | 5.71% | | | |
| University of Colorado Denver (lower div.) | \$9,838 | \$10,389 | \$551 | 5.60% | \$10,740 | \$351 | 3.38% |
| University of Northern Colorado | \$7,733 | \$8,166 | \$433 | 5.60% | | | |
| Colorado Mesa University | \$7,625 | \$8,008 | \$383 | 5.02% | | | |
| Colorado Community College System (ACC) | \$3,925 | \$4,117 | \$192 | 4.90% | | | |
| Fort Lewis College | \$7,252 | \$7,601 | \$349 | 4.81% | | | |
| University of Colorado Colorado Springs | \$9,143 | \$9,428 | \$285 | 3.12% | \$9,863 | \$435 | 4.61% |
| University of Colorado Boulder (5% option) | \$10,789 | \$11,091 | \$302 | 2.79% | \$11,531 | \$441 | 3.97% |
| University of Colorado Boulder (3% option) | \$10,789 | \$11,091 | \$302 | 2.79% | \$11,339 | \$249 | 2.24% |
| Colorado School of Mines | \$16,918 | \$17,353 | \$435 | 2.57% | | | |
| University of Colorado Denver (upper div.) | \$10,498 | \$10,719 | \$221 | 2.11% | \$10,740 | \$21 | 0.19% |





Compensation and Benefits

Recommendation:

- Scenario B: Denver* & UCCS 2.0% Boulder and Anschutz 2.0% System Admin 1.77%
- Cabinet member salary increases for merit, market, and equity adjustments combined shall not exceed 2.0% unless the board is notified prior to implementation.

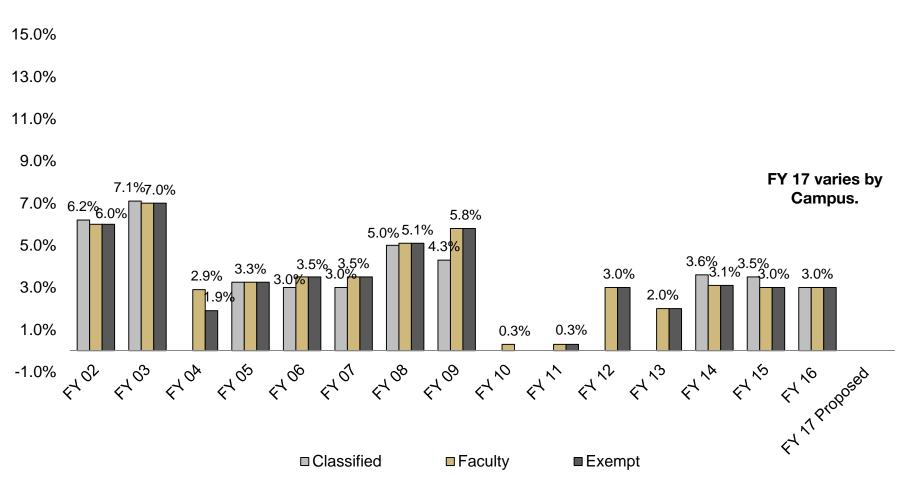
| | | Classified Salaries | Classified Benefits | Non Classified Salaries | Non Classified Benefits | Total |
|---------------|------------|------------------------|---------------------|----------------------------|----------------------------|--------------|
| UCCS | Mandatory | (\$198,328) | \$42,109 | \$325,138 | \$773,458 | \$942,377 |
| 0000 | Scenario B | (\$8,518) | \$73,928 | \$1,553,249 | \$982,953 | \$2,601,612 |
| Denver* | Mandatory | \$0 | \$128,620 | \$0 | \$475,492 | \$604,112 |
| Denver* | Scenario B | \$222,676 | \$165,849 | \$2,074,604 | \$835,092 | \$3,298,221 |
| Doubles | Mandatory | \$0 | \$554,075 | \$0 | \$4,668,611 | \$5,222,686 |
| Boulder | Scenario B | \$1,255,576 | \$554,075 | \$5,576,555 | \$5,804,720 | \$13,190,926 |
| A no a shout- | Mandatory | \$0 | \$219,246 | \$0 | \$431,890 | \$651,136 |
| Anschutz | Scenario B | \$392,418 | \$291,124 | \$2,150,954 | \$849,175 | \$3,683,671 |
| Cuatam | Mandatory | \$0 | \$10,102 | \$0 | \$257,078 | \$267,180 |
| System | Scenario B | \$17,882 | \$16,004 | \$454,129 | \$406,940 | \$894,954 |
| Total | Mandatory | (\$198,328) | \$954,152 | \$325,138 | \$6,606,529 | \$7,687,491 |
| Total | Scenario B | \$1,880,034 | \$1,100,980 | \$11,809,491 | \$8,878,880 | \$23,669,384 |

^{*}Denver's salary amounts are a one-time award pool, not base building.

Note: UCCS Classified Salary are negative as a result of employees shifting to non-classified status as well as FY 15-16 actuals coming in lower than budget.



Base-Building Compensation Pool History







Recap of UCCS Budget Recommendations

- Continued investment in campus funded Financial Aid and Mandatory technology requirements.
- Create fund to hold risk pool premium reductions for future increases.
 Use for one time items in FY 2017.
- Investments in new approved Academic Programs and Academic Affairs-instructional support.
- 2.0% compensation pool.
- All other investment funds will be held for future allocation if enrollment targets are met.



UCCS Expenditures, FY 2016-17

| _ | FY 2015-16 | | FY 2016-17 | |
|--|-----------------|--------------|--------------|----------|
| Expenses | Original Budget | Mandatory | Scena | ario B |
| Operating Expense | Total | \$ Change | \$ Change | % Change |
| Compensation | | | | |
| Salary Faculty and Graduate Students | \$38,923,904 | \$263,172 | \$1,043,774 | 2.7% |
| Salary Exempt | \$22,412,700 | \$61,966 | \$509,475 | 2.3% |
| Salary Classified and Hourly | \$9,721,872 | -\$198,328 | -\$8,518 | -0.1% |
| Benefits - Faculty and Exempt | \$17,394,507 | \$773,458 | \$982,953 | 5.7% |
| Benefits - Classified & Staff Tuition Waiver | \$4,246,078 | \$42,109 | \$73,928 | 1.7% |
| Mandatory Transfers/Other | \$3,216,427 | -\$77,547 | -\$64,448 | -1.9% |
| Institutional Financial Aid | \$7,766,731 | \$206,201 | \$384,376 | 4.9% |
| General Operating | \$18,002,417 | -\$1,130,595 | -\$1,618,554 | -9.0% |
| Controlled Maintenance | \$1,000,000 | \$0 | \$0 | 0.0% |
| Library Expense | \$1,633,068 | \$7,467 | \$7,467 | 0.5% |
| Utilities | \$3,063,961 | \$137,682 | \$137,682 | 4.5% |
| ICCA | \$4,490,695 | \$70,521 | \$168,734 | 3.9% |
| Insurance | \$1,092,589 | -\$326,886 | -\$326,886 | -29.9% |
| Operating Expense Total | \$132,964,949 | -\$170,780 | \$1,289,983 | 1.0% |



UCCS Expenditures, FY 2016-17 (cont.)

| Expenses | FY 2015-16 Original | FY 2016-17 | | | |
|--|------------------------|------------|-------------|------|--|
| | Budget | Mandatory | Scenar | io B | |
| Campus Initiatives | | | | | |
| Mandated technology changes | \$0 | \$123,474 | \$163,474 | | |
| Reserve for Risk Pool fluctuations | \$0 | \$176,886 | \$176,886 | | |
| Financial Aid for new programs | \$0 | \$487,500 | \$487,500 | | |
| Approved new Academic Programs | \$0 | \$0 | \$949,253 | | |
| Academic Affairs-Instructional support | \$0 | \$0 | \$762,407 | | |
| Non Academic Unit Initiatives | \$0 | \$0 | \$777,329 | | |
| Campus Initiatives Total | \$0 | \$787,860 | \$3,316,849 | | |
| Total Estimated Budget | \$132,964,949 | \$617,080 | \$4,606,832 | 3.5% | |



UCCS Tuition, FY 2016-17

| | FY 2015-16 | FY 2016-17 P | roposed Rate | |
|---|-----------------------------------|--------------------|--------------|---|
| Projected Tuition Revenue Sources | Original Budget (Current Rate) | Mandatory Costs | Scenario B | Comments |
| Resident Undergraduate Tuition Rate | \$7,980 | \$7,980 | \$8,280 | Scenario A,B,C |
| Dollar Change | | \$0 | \$300 | Freshman/Sophomore= 3.76% LAS Junior/Senior = 4.5% BUS/EAS Junior/Senior = 4.6% |
| Percent Change | | 0.00% | 3.76% | BethEl Junior/Senior = 3.76% |
| Current Non-Resident Undergrad Tuition Rate | \$20,850 | \$21,480 | \$21,690 | Formally request that on-line only |
| Dollar Change | | \$840 | \$840 | students pay 130% (125% in Beth El) of resident rates |
| Percent Change | | 3.00% | 4.00% | beginning fall 2016. |
| Current Resident Graduate Tuition Rate | \$11,340 | \$14,250 | \$14,550 | Final year of linear adjustments |
| Dollar Change | | \$2,910 | \$3,210 | for grad res rates. Increase impacts 60 students. Credits 0- |
| Percent Change | | 25.66% | 28.31% | 10 are decreasing .2%. |
| Current Non-Resident Graduate Tuition Rate | \$30,270 | \$31,200 | \$31,500 | Formally request that on-line only |
| Dollar Change | | \$930 | \$1,230 | students pay 130% (125% in Beth El) of resident rates |
| Percent Change | | 3.06% | 4.06% | beginning fall 2016. |



UCCS Revenues, FY 2016-17

| Projected General Fund Revenue Increases | Original Budget | Mandatory | Scenario B |
|--|-----------------|---------------|-------------|
| 1 Tojected General Fana Revende moreases | FY 2015-16 | FY 20 | 16-17 |
| Tuition | | | |
| Resident Undergraduate | \$64,978,347 | \$2,773,197 | \$5,446,504 |
| Non-Resident Undergraduate | \$20,481,551 | (\$134,501) | \$148,261 |
| Resident Graduate | \$11,911,503 | (\$1,055,853) | (\$804,820) |
| Non-Resident Graduate | \$4,731,973 | (\$679,602) | (\$642,663) |
| Fees | \$5,204,882 | \$114,507 | \$114,507 |
| State Revenue | \$22,498,760 | (\$410,675) | \$335,036 |
| Indirect Cost Reimbursement | \$1,145,615 | (\$11,013) | (\$11,013) |
| Other Revenue | \$2,012,318 | \$21,020 | \$21,020 |
| Total Projected Revenue Increase (Decrease) | \$132,964,949 | \$617,080 | \$4,606,832 |
| Fiscal Year Revenue Over/(Under) Expenditure | | \$0 | \$0 |



Recap of CU-Boulder Budget Recommendations

- School and College funding for enrollment growth.
- 2.0% compensation pool.
- Initiative to address salary compression issues for faculty and university staff
- Funding to keep pace with inflationary cost increases for library materials
- Esteemed Scholars Program
 - Fourth year investment of the four year commitment



Boulder Resident Guaranteed Tuition Option

- Ground breaking program for resident undergraduate students.
- Guaranteed tuition for four years.
- Cost certainty for Colorado students and families.
- In FY 2017:
 - 5.0% tuition increase for all resident undergraduate students followed by a 0.0% tuition increases thru 4th year.
 - Tuition buy down to an effective rate increase 3% for 4th year seniors.
- FY 2018 to FY 2020 a 5.0% tuition increase for each new cohort of freshmen followed by a 0.0% tuition increase thru 4th year of each cohort.
- Additional investment in Esteemed Scholars program to maintain purchasing power over time.
- Budgetary risks during four year implementation period.



Boulder Expenditures, FY 2016-17

| Expenses | FY 2015-16 Revised | FY 2016-17 | | | |
|--|-----------------------|--------------|--------------|----------|--|
| | Budget | Mandatory | Scena | ario B | |
| Operating Expense | Total | \$ Change | \$ Change | % Change | |
| Compensation | | | | | |
| Salary Faculty and Graduate Students | \$198,940,380 | \$0 | \$3,978,808 | 2.0% | |
| Salary Exempt | \$79,887,352 | \$0 | \$1,597,747 | 2.0% | |
| Salary Classified and Hourly | \$62,483,683 | \$1,255,576 | \$1,255,576 | 2.0% | |
| Benefits - Faculty and Exempt | \$82,065,633 | \$4,668,611 | \$5,804,720 | 7.2% | |
| Benefits - Classified & Staff Tuition Waiver | \$22,983,440 | \$554,075 | \$554,075 | 2.5% | |
| Institutional Financial Aid | \$94,643,736 | \$5,795,387 | \$5,795,387 | 6.1% | |
| General Operating | \$90,845,504 | \$1,224,049 | \$488,201 | 0.6% | |
| Controlled Maintenance | \$12,464,709 | \$0 | \$0 | 0.0% | |
| Library Expense | \$13,114,721 | \$0 | \$910,520 | 6.9% | |
| Utilities | \$23,471,460 | -\$1,001,420 | -\$1,001,420 | -4.3% | |
| ICCA | \$24,542,777 | \$381,625 | \$913,104 | 3.7% | |
| Insurance | \$4,881,539 | \$1,807,514 | \$1,807,514 | 37.0% | |
| Operating Expense Total | \$710,324,934 | \$14,685,417 | \$22,104,232 | 3.1% | |



Boulder Expenditures, FY 2016-17 (cont.)

| Expenses | FY 2015-16 Revised | FY 2016-17 | | | |
|-----------------------------------|-----------------------|--------------|--------------|----------|--|
| | Budget | Mandatory | Scena | ario B | |
| Campus Initiatives | Total | \$ Change | \$ Change | % Change | |
| Enrollment Growth Funding | \$0 | \$6,063,212 | \$6,329,828 | | |
| Compression Initiative | \$0 | \$0 | \$3,490,369 | | |
| Diversity and Inclusion | \$0 | \$0 | \$355,000 | | |
| Facilities & Deferred Maintenance | \$0 | \$0 | \$623,175 | | |
| Education Innovation | \$0 | \$0 | \$1,066,000 | | |
| Campus Initiatives Total | \$0 | \$6,063,212 | \$11,864,372 | | |
| Total Estimated Budget | \$710,324,934 | \$20,748,629 | \$33,968,604 | 4.8% | |



Boulder Tuition, FY 2016-17

| | FY 2015-16 | FY 2016-17 Ra | • | _ | |
|---|-----------------------------------|--------------------|--------------|----------------------|--|
| Projected Tuition Revenue Sources | Original Budget (Current Rate) | Mandatory Costs | Scenario B | Comments | |
| Resident Undergraduate Tuition Rate | \$9,312 | 5.0 | 0% Guarant | ee Option and | |
| Dollar Change | | 3 | .0% Commi | tment Option | |
| Percent Change | | Pro | vided on the | following page | |
| Current Non-Resident Undergrad Tuition Rate | \$32,346 | \$32,346 | \$33,316 | | |
| Dollar Change | | \$0 | \$970 | 3.0% rate increase. | |
| Percent Change | | 0.00% 3.00% | | | |
| Current Resident Graduate Tuition Rate* | \$10,530 | \$10,530 | \$10,836 | | |
| Dollar Change | | \$0 | \$306 | 2.91% rate increase. | |
| Percent Change | | 0.00% | 2.91% | | |
| Current Non-Resident Graduate Tuition Rate* | \$27,828 | \$27,828 | \$28,656 | | |
| Dollar Change | | \$0 | \$828 | 3.0% rate increase. | |
| Percent Change | | 0.00% 2.98% | | | |
| International Undergraduate Charge (incoming) | \$33,930 | \$33,930 | \$34,948 | | |
| Dollar Change | | \$0 | \$1,018 | 3.0% rate increase. | |
| Percent Change | | 0.00% | 3.00% | | |

<sup>Boulder will move MS Engineering to linear tuition rates for Graduate students, impacting an estimated 100 residents and 140 non-residents.
Note: Percent Change rows above may not match base increase because UCB rounds tuition rates to the nearest dollar.</sup>

University of Colorado

Boulder | Colorado Springs | Denver | Anschutz Medical Campus

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Boulder Tuition Options

| | Proposed Option: Resident Undergraduate 5% Guarantee | | | | | | | | | |
|----------------------------|--|------------|------------|------------|------------|------------|------------|------------|--|--|
| Year | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 | FY 2022-23 | | |
| EV 0040 47 | Tuition | \$9,768 | \$9,768 | \$9,768 | \$9,768 | | | | | |
| FY 2016-17 All Resident UG | \$ Change | \$456 | \$0 | \$0 | \$0 | | | | | |
| All Nesident od | % Change | 4.9% | 0.0% | 0.0% | 0.0% | | | | | |
| EV 0047 | FY 2017-18 Tuition \$10,248 | | | \$10,248 | \$10,248 | \$10,248 | | | | |
| New Co | | \$ Change | \$480 | \$0 | \$0 | \$0 | | | | |
| New Co | nort | % Change | 4.9% | 0.0% | 0.0% | 0.0% | | | | |
| | Y 2018-19 | | Tuition | \$10,752 | \$10,752 | \$10,752 | \$10,752 | | | |
| _ | | | \$ Change | \$504 | \$0 | \$0 | \$0 | | | |
| ING | New Cohort % Change | | % Change | 4.9% | 0.0% | 0.0% | 0.0% | | | |
| FY 2019-20 | | | Tuition | \$11,280 | \$11,280 | \$11,280 | \$11,280 | | | |
| | | | \$ Change | \$528 | \$0 | \$0 | \$0 | | | |
| | New Cohort | | | % Change | 4.9% | 0.0% | 0.0% | 0.0% | | |

| | Proposed Option: Resident Undergraduate 3% Commitment | | | | | | | | | |
|-------------------------------|---|------------|------------|------------|------------|------------|------------|------------|--|--|
| Year | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 | FY 2020-21 | FY 2021-22 | FY 2022-23 | | |
| EV 0040 47 | Tuition | \$9,576 | \$9,864 | \$10,152 | \$10,440 | | | | | |
| FY 2016-17 All Resident UG | \$ Change | \$264 | \$288 | \$288 | \$288 | | | | | |
| All nesidefit od | % Change | 2.8% | 3.0% | 2.9% | 2.8% | | | | | |

College of Arts and Sciences undergraduate resident tuition rates illustrated above.

The 5% Guarantee plan tuition rates ranges between 4.9% and 5.0% for the incoming cohorts for all other schools and colleges. Full detail is provided in the Resolution tuition tables.



Boulder Resident Guaranteed Tuition Option (cont.)

Comparing Options: Cost for Colorado undergraduate resident students

| Year | Tuition Rates FY 2016-17 Freshman Cohort | | | | |
|------------|--|----------|---------|--|--|
| Teal | 3% Commitment Plan* | 5% vs 3% | | | |
| FY 2016-17 | \$9,576 | \$9,768 | \$192 | | |
| FY 2017-18 | \$9,864 | \$9,768 | (\$96) | | |
| FY 2018-19 | \$10,152 | \$9,768 | (\$384) | | |
| FY 2019-20 | \$10,440 | \$9,768 | (\$672) | | |
| Total | \$40,032 | \$39,072 | (\$960) | | |

Based on College of Arts and Sciences tuition rates.

^{**} Assumes a 4.9% tuition rate increase in FY 2016-17, and 0% thru 4th year.



^{*} Assumes no greater than an annual 3.0% tuition rate increase for four years.

Boulder Resident Guaranteed Tuition Option (cont.)

• The cumulative difference in revenue between the two proposals over four years is about \$60,000.

Undergraduate Resident Tuition Revenue Projections⁽¹⁾: (in millions)

| Year | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---|------------|------------|------------|------------|------------|
| Total Revenue | \$151.8 | \$159.6 | \$164.0 | \$170.2 | \$178.6 |
| New Revenue | 1 | \$7.8 | \$4.3 | \$6.2 | \$8.5 |
| % Change | - | 5.1% | 2.7% | 3.8% | 5.0% |
| New Revenue difference from 3% commitment plan | - | \$3.0 | (\$2.7) | (\$1.1) | \$0.8 |

(1) For Academic Year only



Boulder Revenues, FY 2016-17

| | FY 2015-16 | Mandatory | Scenario B |
|--|-------------------|---------------|--------------|
| Projected General Fund Revenue Increases | Revised Budget | FY 2016-17 | |
| Tuition | | | |
| Resident Undergraduate | \$161,475,050 | \$270,879 | \$4,639,882 |
| Non-Resident Undergraduate | \$317,013,264 | \$19,140,109 | \$22,411,502 |
| Resident Graduate | \$35,858,823 | \$549,604 | \$2,152,776 |
| Non-Resident Graduate | \$42,298,125 | \$1,978,200 | \$2,543,439 |
| International Undergraduate | \$47,469,578 | \$2,871,016 | \$3,361,725 |
| Fees | \$17,828,152 | \$433,124 | \$1,182,804 |
| State Revenue | \$69,718,581 | (\$1,272,590) | \$1,038,201 |
| Indirect Cost Reimbursement | \$61,610,064 | \$0 | \$0 |
| Other Revenue | \$4,522,875 | \$0 | \$0 |
| Total Projected Revenue Increase (Decrease) | \$710,324,934 | \$21,099,326 | \$33,968,604 |
| Fiscal Year Revenue Over/(Under) Expenditure | | \$350,697 | \$0 |



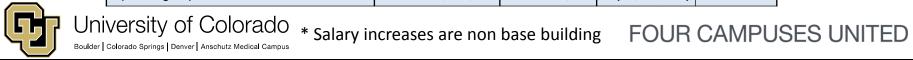
Recap of CU Denver Budget Recommendations

- \$6.7 million in budget reductions are targeted at three levels with cuts to:
 - Campus;
 - Schools; and
 - Administration.
- 2.0% non-base building, one-time, merit pool for salary.
- Complete the pilot of Digital Animation Center and move to main campus from extended studies.
- Strategic Investments in areas of growth and opportunity.
- New Business and Engineering course tuition differentials to be phased in over next two years.



Denver Expenditures, FY 2016-17

| Expenses | FY 2015-16 | | FY 2016-17 | | |
|--|-----------------|-------------------------|---------------|----------|--|
| Lapenses | Original Budget | Mandatory | Scenar | io B | |
| Operating Expense | | \$ Change \$ Change % 0 | | % Change | |
| Compensation | | | | | |
| Salary Faculty and Graduate Students* | \$63,156,587 | \$0 | \$1,484,132 | 2.3% | |
| Salary Exempt* | \$29,523,585 | \$0 | \$590,472 | 2.0% | |
| Salary Classified and Hourly* | \$11,133,822 | \$0 | \$222,676 | 2.0% | |
| Benefits - Faculty and Exempt | \$25,911,554 | \$475,492 | \$165,849 | 3.2% | |
| Benefits - Classified & Staff Tuition Waiver | \$3,820,832 | \$128,620 | \$165,849 | 4.3% | |
| Mandatory Transfers/Other | \$12,258,630 | | (\$2,821,098) | -23.0% | |
| Institutional Financial Aid | \$12,339,413 | \$0 | \$0 | 0.0% | |
| General Operating | \$23,791,443 | \$0 | \$158,338 | 0.7% | |
| Controlled Maintenance | \$1,029,862 | \$0 | \$0 | 0.0% | |
| Library Expense | \$3,612,973 | \$0 | \$0 | 0.0% | |
| Cuts Campus | | \$0 | (\$4,402,149) | | |
| Cuts Schools | | \$0 | (\$1,378,734) | | |
| Cuts Administration | | \$0 | (\$959,485) | | |
| Utilities | \$954,410 | \$0 | \$0 | 0.0% | |
| ICCA | \$5,362,791 | \$87,738 | \$126,989 | 2.4% | |
| Insurance | \$431,543 | \$124,792 | \$124,792 | 28.9% | |
| Operating Expense Total | \$193,327,445 | \$816,642 | (\$5,853,126) | -3.0% | |



Denver Expenditures, FY 2016-17 (cont.)

| Expenses | FY 2015-16 Original | FY 2016-17 | | | |
|---|------------------------|----------------------|---------------|----------|--|
| | Budget | Mandatory Scenario B | | rio B | |
| Campus Initiatives | Total | \$ Change | \$ Change | % Change | |
| Architecture, Undergraduate Program | \$0 | \$0 | \$71,042 | | |
| Public Affairs, Bachelor in Public Service | \$0 | \$0 | \$271,872 | | |
| MA, Applied Geography and Geo-Spatial Science | \$0 | \$0 | \$55,830 | | |
| Digital Animation | \$0 | \$0 | \$919,628 | | |
| Title IX Resources | \$0 | \$0 | \$80,000 | | |
| Architecture Structural Deficit | \$0 | \$0 | \$250,000 | | |
| SEHD Undergraduate Instructors | \$0 | \$0 | \$91,000 | | |
| Engineering Tuition Differential | \$0 | \$0 | \$586,990 | | |
| Business School Tuition Differential | \$0 | \$0 | \$1,112,094 | | |
| Campus Initiatives Total | \$0 | \$0 | \$3,438,456 | | |
| Total Estimated Budget | \$193,327,445 | \$816,642 | (\$2,414,670) | -1.2% | |



Denver Tuition Overview

- 3.63% increase to lower level undergrad residents to make the rate the same as upper level. 0% for upper level undergrad residents, 3.63% increase for undergrad nonresident.
- 3.0% base increase for graduate students. In addition, we have many different graduate rates and would like to smooth the rates so less confusing for students.
- Implement a 2 year phase in of tuition differential for all College of Engineering and Business School courses. Undergraduate differential will be \$25 per credit hour and for Graduate differential will be \$50 per credit hour and the same amount will be added in FY 2017-18.



Denver Tuition, FY 2016-17

| | FY 2015-16 | FY 2016-17 P | roposed Rate | | |
|--|-----------------------------------|--------------------|--------------|--|--|
| Projected Tuition Revenue Sources | Original Budget (Current Rate) | Mandatory Costs | Scenario B | Comments | |
| Current Resident Undergraduate Tuition Rate | \$9,090 | \$9,420 | \$9,420 | Lower level: 3.63% | |
| Dollar Change | | \$330 | \$330 | Bus/Eng Differential: 11.88% Upper level: 0.00% | |
| Percent Change | | 3.63% | 3.63% | Bus/Eng Differential: 7.96% | |
| Current Non-Resident Undergrad Tuition Rate | \$28,020 | \$29,040 | \$29,040 | 2 C20/ bass in grasses with | |
| Dollar Change | | \$1,020 | \$1,020 | 3.63% base increase, with smaller increases for WUE | |
| Percent Change | | 3.64% | 3.64% | students. | |
| Current Resident Graduate Tuition Rate** | \$10,860 | \$11,190 | \$11,190 | 3.00% base increase, as well | |
| Dollar Change | | \$330 | \$330 | as a "leveling" strategy for other schools/colleges to | |
| Percent Change | | 3.04% | 3.04% | smooth and reduce the number of graduate rates. | |
| Current Non-Resident Graduate Tuition Rate** | \$33,930 | \$37,290 | \$37,290 | 3.00% base increase, as well | |
| Dollar Change | | \$3,360 | \$3,360 | as a "leveling" strategy for other schools/colleges to | |
| Percent Change | | 9.90% | 9.90% | smooth and reduce the number of graduate rates. | |

^{**} Includes leveling of tuition rates across schools/colleges. Graduate Business and Engineering differential of \$50 per credit hour impacting an estimated 1,500 students. Note: Percent Change rows above may not match base increase because UCD rounds tuition rates to the nearest dollar.



Denver Revenues, FY 2016-17

| | Original Budget | Mandatory | Scenario B |
|--|-----------------|---------------|---------------|
| Projected General Fund Revenue Increases | FY 2015-16 | FY 20 | 16-17 |
| Tuition | | | |
| Resident Undergraduate | \$69,542,321 | \$3,216,196 | \$3,216,196 |
| Non-Resident Undergraduate | \$33,125,639 | (\$5,208,003) | (\$5,208,003) |
| Resident Graduate | \$21,624,187 | \$889,037 | \$889,037 |
| Non-Resident Graduate | \$17,397,545 | (\$1,738,531) | (\$1,738,531) |
| Fees | \$12,968,340 | \$0 | \$0 |
| State Revenue | \$28,546,541 | \$425,095 | \$425,095 |
| Indirect Cost Reimbursement | \$3,000,000 | \$0 | \$0 |
| Other Revenue | \$7,122,872 | \$0 | \$0 |
| Total Projected Revenue Increase (Decrease) | \$193,327,445 | (\$2,414,670) | (\$2,414,670) |
| Fiscal Year Revenue Over/(Under) Expenditure | | \$0 | \$0 |



Recap of CU Anschutz Budget Recommendations

- Mandatory cost increases.
- Investments in Title IX compliance.
- Proposed tuition rates are set as a maximum, and is reflected in the Regent's resolution.
- Increase in the indirect cost recovery policy distribution.
- 2.0% increase in compensation pools in order to help with employee retention.



Anschutz Medical Campus Expenditures, FY 2016-17

| Expenses | FY 2015-16 Original | | FY 2016-17 | | |
|--|------------------------|-----------|---------------|----------|--|
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | Budget | Mandatory | Scena | rio B | |
| Operating Expense | Total | \$ Change | \$ Change | % Change | |
| Compensation | | | | | |
| Salary Faculty and Graduate Students | \$60,795,564 | \$0 | \$1,215,911 | 2.0% | |
| Salary Exempt | \$46,752,160 | \$0 | \$935,043 | 2.0% | |
| Salary Classified and Hourly | \$19,620,876 | \$0 | \$392,418 | 2.0% | |
| Benefits - Faculty and Exempt | \$28,675,259 | \$431,890 | \$849,175 | 3.0% | |
| Benefits - Classified & Staff Tuition Waiver | \$7,405,856 | \$219,246 | \$291,124 | 3.9% | |
| Mandatory Transfers/Other | \$38,883,002 | \$0 | \$0 | 0.0% | |
| Institutional Financial Aid | \$3,855,341 | \$0 | \$0 | 0.0% | |
| General Operating | \$12,356,749 | \$0 | \$3,543,232 | 28.7% | |
| Controlled Maintenance | \$1,089,000 | \$0 | \$0 | 0.0% | |
| Library Expense | \$2,313,873 | \$0 | \$0 | 0.0% | |
| Utilities | \$14,645,997 | \$0 | \$0 | 0.0% | |
| ICCA | \$12,956,846 | \$211,939 | \$507,112 | 3.9% | |
| Insurance | \$2,626,882 | \$0 | (\$1,026,322) | -39.1% | |
| Operating Expense Total | \$251,977,405 | \$863,075 | \$6,707,693 | 2.7% | |



Anschutz Medical Campus Expenditures

| Expenses | FY 2015-16 Original Budget | FY 2016-17 | | | |
|--------------------------|-------------------------------|------------|-------------|----------|--|
| | Mandatory | | Scena | ario B | |
| Campus Initiatives | Total | \$ Change | \$ Change | % Change | |
| Title IX Resources | \$0 | \$0 | \$80,000 | | |
| Addressing Basic Needs | \$0 | \$0 | \$2,315,149 | | |
| Campus Initiatives Total | \$0 | \$0 | \$2,395,149 | | |
| Total Estimated Budget | \$251,977,405 | \$863,075 | \$9,102,842 | 3.6% | |



Anschutz Medical Campus Tuition, FY 2016-17

| | FY 2015-16 | FY 2016-17 P | roposed Rate | | |
|---|-----------------------------------|--------------------|--------------|--|--|
| Projected Tuition Revenue Sources | Original Budget (Current Rate) | Mandatory Costs | Scenario B | Comments | |
| Resident Nursing Undergraduate Tuition Rate | \$11,850 | \$12,450 | \$12,450 | | |
| Dollar Change | | \$600 | \$600 | RN to BS nursing 3.9% Rates assumes30 credit hours | |
| Percent Change | | 5.1% | 5.1% | | |
| Non-Resident Nursing Undergraduate Tuition Rate | \$26,250 | \$26,700 | \$26,700 | | |
| Dollar Change | | \$450 | \$450 | RN to BS nursing 5.1% Rates assume 30 credit hours | |
| Percent Change | | 1.7% | 1.7% | | |
| Resident Doctor of Medicine, MD Resident Tuition Rate | \$35,678 | \$36,748 | \$36,748 | | |
| Dollar Change | | \$1,070 | \$1,070 | DPT 1.0% MS Genetics 4.1% | |
| Percent Change | | 3.0% | 3.0% | | |
| Non-Resident Doctor of Medicine, MD Tuition Rate | \$61,633 | \$62,703 | \$62,703 | DPT 1.0% | |
| Dollar Change | | \$1,070 | \$1,070 | MS Genetics 4.1% | |
| Percent Change | | 1.7% | 1.7% | Nonres = Accountable student | |
| Doctor of Dental Surgery, DDS Resident Tuition Rate | \$33,330 | \$34,580 | \$34,580 | | |
| Dollar Change | | \$1,250 | \$1,250 | | |
| Percent Change | | 3.8% | 3.8% | | |
| Non-Resident Doctor of Dental Surgery, DDS Tuition Rate | \$58,633 | \$59,883 | \$59,883 | | |
| Dollar Change | | \$1,250 | \$1,250 | Nonres = Accountable student | |
| Percent Change | | 2.1% | 2.1% | | |



Anschutz Medical Campus Tuition, FY 2016-17

| | FY 2015-16 | FY 2016-17 Proposed Rate | | | |
|--|--------------------------------|--------------------------|------------|--|--|
| Projected Tuition Revenue Sources | Original Budget (Current Rate) | Mandatory Costs | Scenario B | Comments | |
| Resident Doctor of Pharmacy, PharmD Tuition Rate | \$26,623 | \$27,688 | \$27,688 | | |
| Dollar Change | | \$1,065 | \$1,065 | PhD Pharm or Toxicology 1.2% | |
| Percent Change | | 4.0% | 4.0% | | |
| Non-Resident Doctor of Pharmacy, PharmD Tuition Rate | \$39,870 | \$39,870 | \$39,870 | | |
| Dollar Change | | \$0 | \$0 | PhD Pharm or Toxicology 1.5% | |
| Percent Change | | 0.0% | 0.0% | | |
| Resident Master's of Public Health Tuition Rate | \$21,990 | \$23,100 | \$23,100 | MS Biostatistics, etc. 5.0% | |
| Dollar Change | | \$1,110 | \$1,110 | PhD Public Health 5.0% Certificate/Non-degree 5.0% | |
| Percent Change | | 5.0% | 5.0% | Rates assume 30 credit hours | |
| Non-Resident Master's of Public Health Tuition Rate | \$36,450 | \$36,450 | \$36,450 | | |
| Dollar Change | | \$0 | \$0 | Rates assume 30 credit hours | |
| Percent Change | | 0.0% | 0.0% | | |

Individual program rates detailed in their entirety in the campus tuition tables attached to the BOR resolution.

Note: Graduate School Programs resident tuition rates for Medical Scientist Training/PhD, PhD Basic Sciences, and Non Degree Programs include a 23.2% increase.



Anschutz Medical Campus Revenues, FY 2016-17

| | Original Budget | Mandatory | Scenario B |
|--|-----------------|-------------|-------------|
| Projected General Fund Revenue Increases | FY 2015-16 | FY 20 | 16-17 |
| Tuition | | | |
| Resident Undergraduate | \$7,047,731 | \$0 | \$159,283 |
| Non-Resident Undergraduate | \$1,134,126 | \$0 | \$78,266 |
| Resident Graduate | \$53,168,338 | \$0 | \$2,094,923 |
| Non-Resident Graduate | \$21,129,255 | \$0 | \$1,024,327 |
| Fees | \$9,978,132 | \$0 | \$87,070 |
| State Revenue | \$63,851,785 | \$0 | \$18,687 |
| Tobacco Revenue | \$12,500,677 | \$0 | (\$147,808) |
| Indirect Cost Reimbursement | \$61,272,430 | \$0 | \$5,788,094 |
| Other Revenue | \$21,894,931 | \$0 | \$0 |
| Total Projected Revenue Increase (Decrease) | \$251,977,405 | \$0 | \$9,102,842 |
| Fiscal Year Revenue Over/(Under) Expenditure | | (\$863,075) | \$0 |

